

**REGIONAL
DEVELOPMENT VICTORIA**

Regional Development Victoria

ANNUAL REPORT 2020–21



Front cover: Bendigo's Alexandra Fountain
Photograph by Anthony Webster

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Acknowledgment

We acknowledge and respect Victorian Traditional Owners as the original custodians of Victoria's land and waters, their unique ability to care for Country and deep spiritual connection to it. We honour Elders past and present whose knowledge and wisdom has ensured the continuation of culture and traditional practices.

We are committed to genuinely partner, and meaningfully engage, with Victoria's Traditional Owners and Aboriginal communities to support the protection of Country, the maintenance of spiritual and cultural practices and their broader aspirations in this century and beyond.

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Chief Executive foreword

Regional Development Victoria (RDV) has a long and proud history of supporting rural and regional communities.

As locals of the regional areas we support, our teams have an acute awareness and understanding of the current and emerging issues affecting these communities.

Victoria's response to the pandemic has consumed much of our time and effort throughout the year, ranging from the delivery of COVID-19 relief packages, to the provision of local intelligence used to aid the government's response to outbreaks and restrictions. We facilitated roundtables with leaders from all nine regions and established Regional Recovery Committees to hear directly from the community on how the pandemic was affecting them, what support they needed to recover and identify priorities for recovery planning.

Alongside our key stakeholders, RDV continues to drive economic stimulus and recovery work at a regional and local level. 2020–21 saw the delivery of an unprecedented level of grant funding support, facilitation of council funding for outdoor dining opportunities, enabling liquor licenses and streamlining planning permits for the use of crown land.

A challenge currently being addressed by RDV and other areas of government is the pressure on regional housing markets, and the flow-on impacts for regional workers and employers. The regional housing market is complex, with multiple drivers influencing demand and supply, and requires a coordinated whole of government approach. The record numbers of Melbournians moving to regional Victoria to live and work however, also presents an opportunity and we continue to seek ways to strengthen workforce skills and further attract regional investment.

Supporting regional Victorians living along our state borders is central to our COVID-19 response and recovery activities. In collaboration with the Victorian Cross Border Commissioner, RDV is using its regional presence and expertise to provide assistance to border communities impacted by border closures and restrictions.

Our response to COVID-19 did not prevent the delivery of other important and ongoing priorities for RDV.

Efforts in supporting communities affected by the 2019–20 bushfires continued. In collaboration with Bushfire Recovery Victoria we coordinated the delivery of the \$34 million Local Economic Recovery Regional Economic Stimulus and Resilience Grants Fund.

RDV again worked alongside the nine Regional Partnerships to implement regionally specific improvements that had been highlighted by local communities as integral to their resilience and growth.

The Regional Partnership platform was further diversified and reinforced by a new membership cohort bringing new ideas and approaches.

We thank all outgoing Regional Partnership members for their important contribution. Regional Victoria is certainly in better shape for their insights and dedication to seeing local initiatives realised by government.

At a state and national level, RDV worked with Victoria's six Regional Development Australia (RDA) committees. This year the RDAs played a key role in gathering COVID-19 intelligence and RDV's local knowledge was an invaluable tool in this process.

Facilitating regional investment through the Regional Jobs and Infrastructure Fund continued to be one of RDV's core functions throughout 2020–21. Thirty nine projects successfully secured a total of \$66.6 million under the Regional Infrastructure Fund. Under the Regional Jobs Fund, 1,468 jobs were created and \$1,020 billion of new investment generated in regional Victoria. Support within the fund broadened to incorporate the \$10 million Investment Fast Track Fund.

The Victorian Government's election commitment to grow regional economies reached another milestone during the year with the opening of the Ballarat and Latrobe Valley GovHubs. These local economies are already feeling the positive effects. For example, Ballarat now has private sector pop ups in place due to the presence of the \$100 million facility.

Work also got underway on the \$90 million Bendigo GovHub, which is on track for completion in late 2022. The project is forecast to generate more than 200 new local jobs during construction and set to inject more than \$130 million into the local economy.

Finally, I cannot provide an update on the work of RDV throughout 2020–21 without acknowledging the tremendous effort of the RDV teams who surpassed expectations this year, delivering an unprecedented amount of support to communities and the regional economy. At every level, our teams demonstrated a commitment and focus to generating the best possible economic outcomes for rural and regional Victorians. The compassion shown toward the community and the ability to connect with genuine understanding, all contributed to RDV's ability to deliver tangible, enduring outcomes for rural and regional Victorians.



Beth Jones

Deputy Secretary Rural and Regional Victoria
Chief Executive Regional Development Victoria

RDV Executive team



Beth Jones
Deputy Secretary Rural
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Chief Executive Regional
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Grampians



Tammy Fitzgerald
Acting Regional Director
Grampians
(April 2021 – June 2021)

Regional Victoria – a vital part of our state

Rural and regional Victoria is home to one in four Victorians and accounts for 742,100 jobs and 22.5 per cent of the state's small businesses.* It generates a regional economy of over \$85.9 billion and contributes more than 18.7 per cent to the Victorian economy.

In 2020–21, the regions faced economic and community challenges caused by COVID-19, including operating and trade-related limitations. COVID-19 also presented opportunities in some areas with advances in digital and communications technology.

*defined as employing between 1–19 staff

An overview of Regional Development Victoria

RDV is the Victorian Government's lead agency for developing rural and regional Victoria.

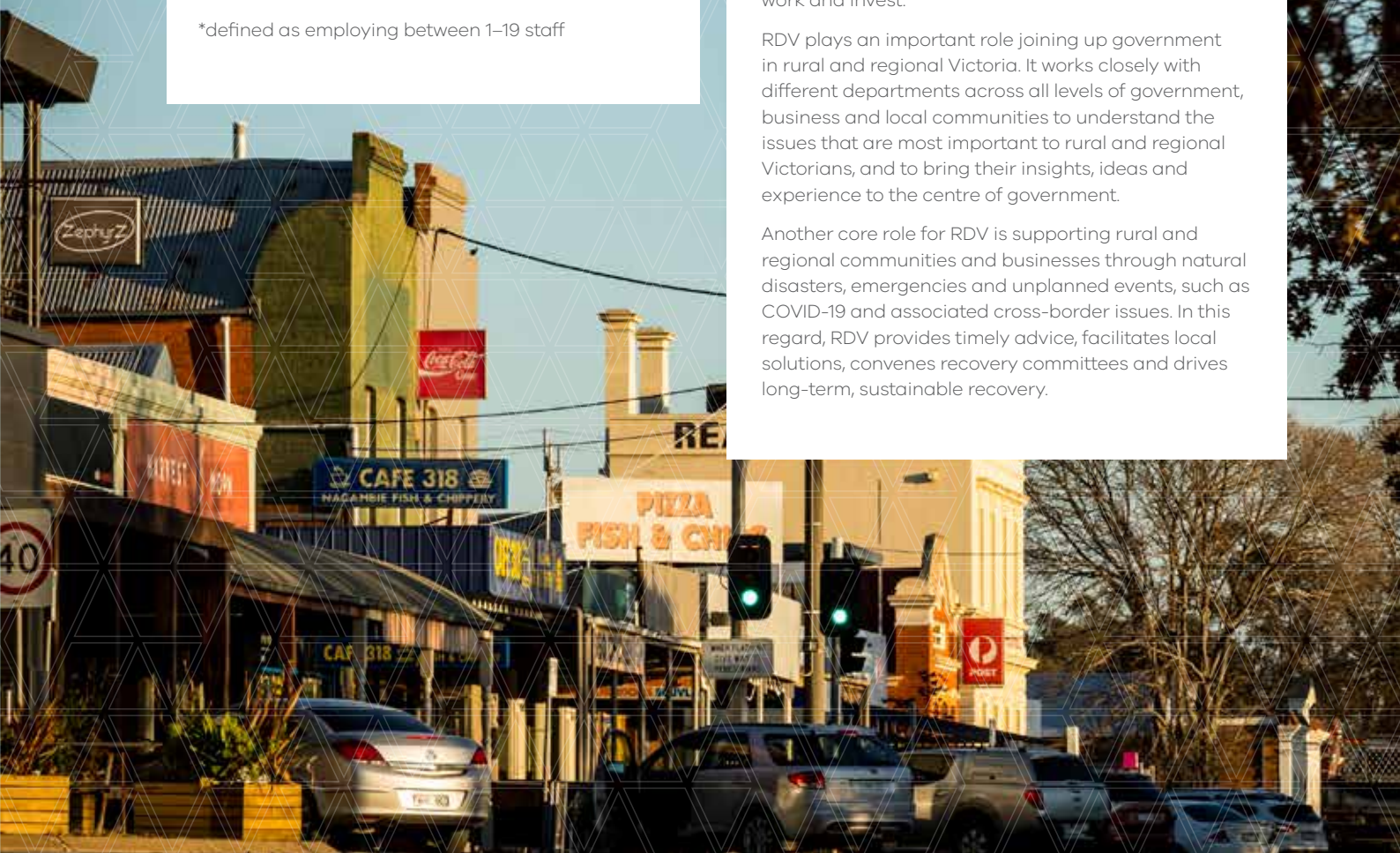
A statutory authority operating within the Department of Jobs, Precincts and Regions (DJPR), RDV facilitates economic and community development in rural and regional Victoria.

Purpose

RDV partners with local governments and businesses to build stronger, more diverse and resilient regions. It focuses on the unique strengths in each region to ensure government investment is targeted and impactful and is working to shift the dial on some of the more persistent challenges so that rural and regional Victoria remains a great place to live, work and invest.

RDV plays an important role joining up government in rural and regional Victoria. It works closely with different departments across all levels of government, business and local communities to understand the issues that are most important to rural and regional Victorians, and to bring their insights, ideas and experience to the centre of government.

Another core role for RDV is supporting rural and regional communities and businesses through natural disasters, emergencies and unplanned events, such as COVID-19 and associated cross-border issues. In this regard, RDV provides timely advice, facilitates local solutions, convenes recovery committees and drives long-term, sustainable recovery.



Organisational structure

RDV sits within the Rural and Regional Victoria (RRV) group of the Department of Jobs, Precincts and Regions (DJPR) and is supported by central enabling units that include:

- Commercial
- Strategy and Policy
- Transformation and Performance

RDV works directly with other areas of RRV, including the Cross Border Commissioner and Latrobe Valley Authority, to help manage issues and enable opportunities associated with key areas of the state.

RDV delivers facilitation, investment and support throughout rural and regional Victoria across five regions:

- Barwon South West
- Gippsland
- Grampians
- Hume
- Loddon Mallee

Each incorporates teams with expertise in investment and trade, economic development, planning and coordination, to ensure local businesses and communities receive support that is specific to their needs.

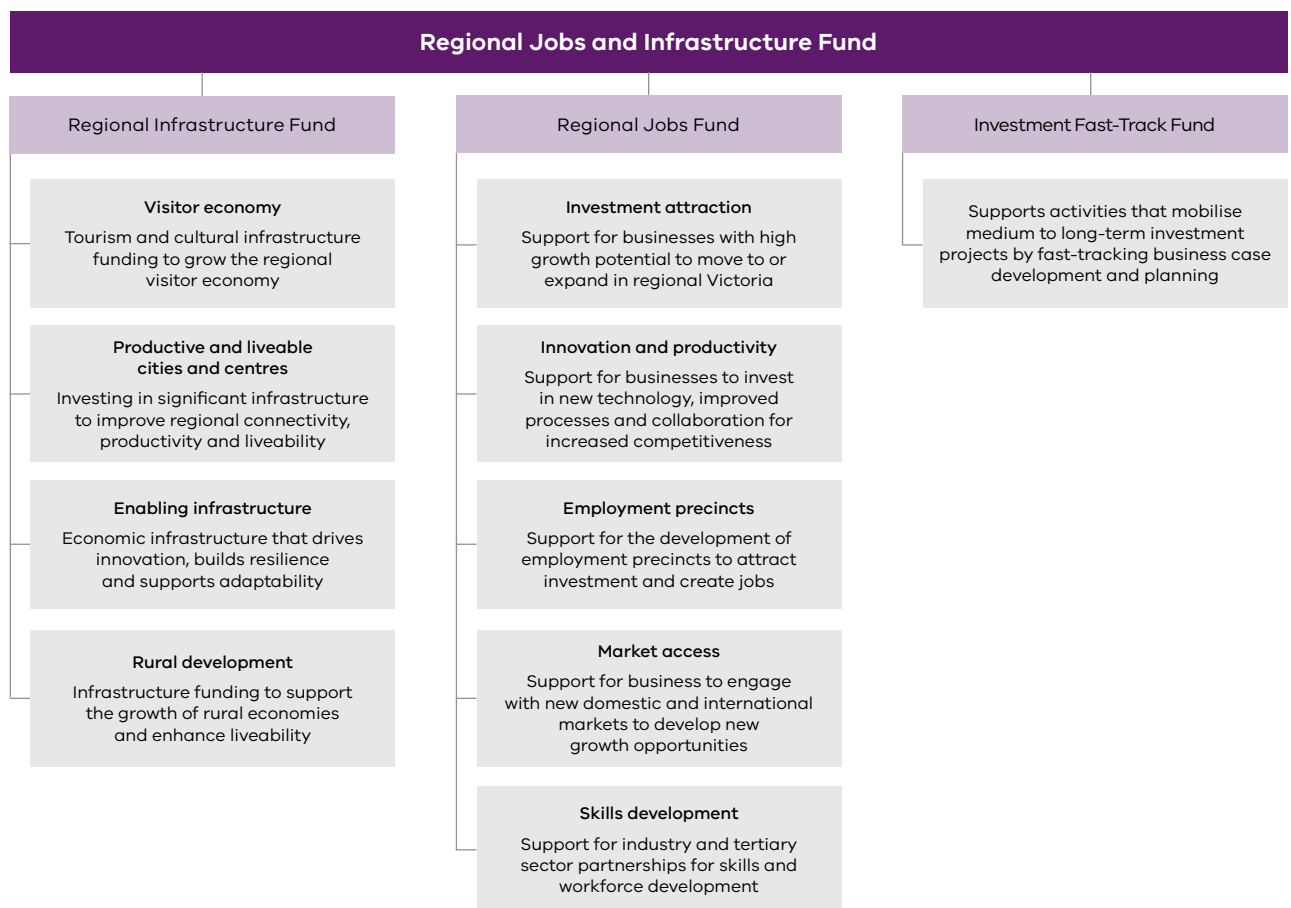


Regional Jobs and Infrastructure Fund

Since July 2015, the Regional Jobs and Infrastructure Fund (RJIF) has been enabled economic and community development in Victoria's regions. It invests to grow jobs, build infrastructure and strengthen communities throughout rural and regional Victoria. The fund has three main components:

- Regional Infrastructure Fund
- Regional Jobs Fund
- Investment Fast-Track Fund

All three components represent the main mechanisms used by the Victorian Government to support growth in the regions. Each is managed and delivered at a local level by RDV.



Regional Jobs Fund

The Regional Jobs Fund (RJF) provides grant funding to attract new investment, create new jobs and retain existing jobs in regional Victoria, and to help businesses improve their productivity and competitiveness. This stream opened for applications in 2020–21 and remains open in 2021–22.

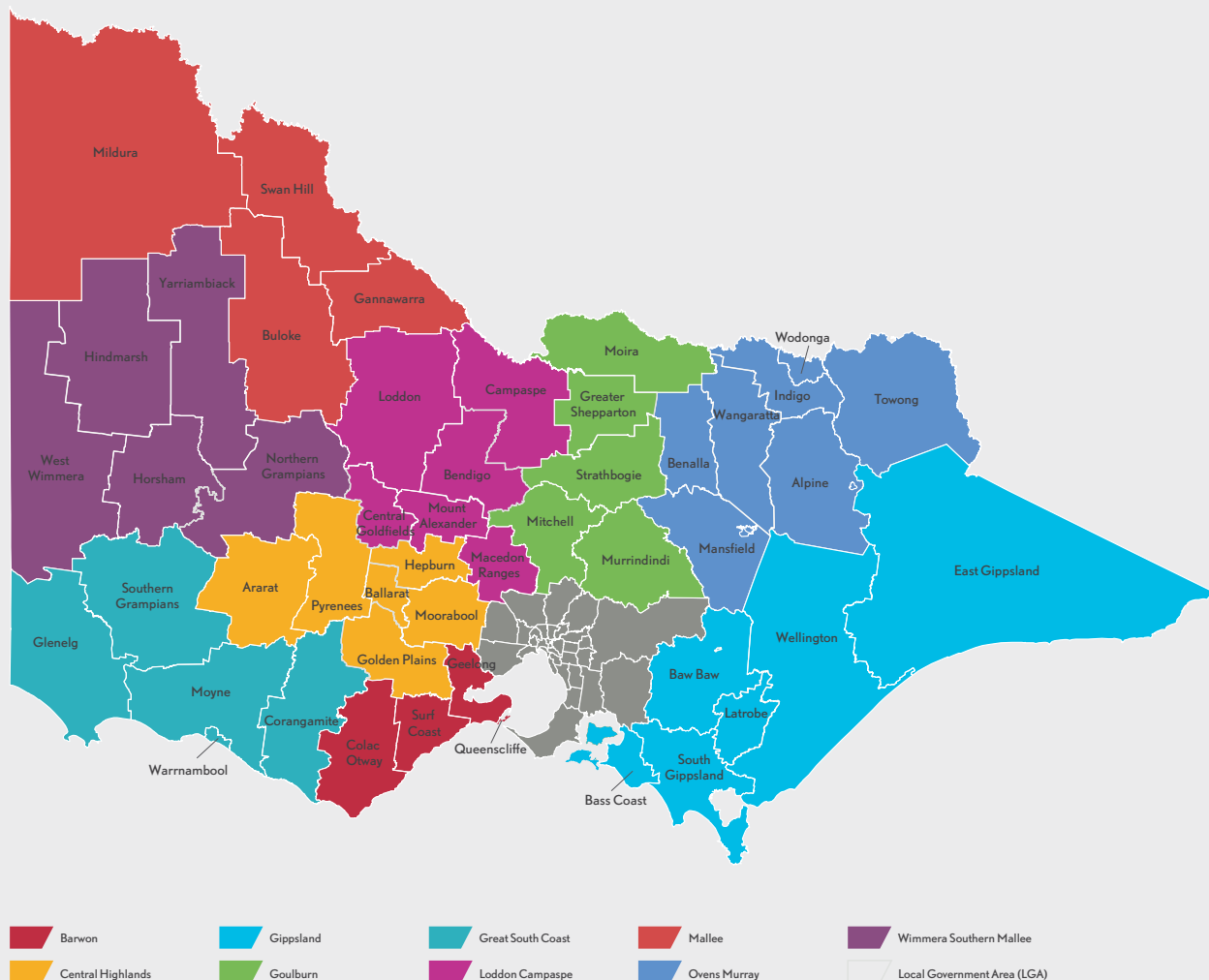
Regional Infrastructure Fund

The Regional Infrastructure Fund (RIF) supports the growth of regional and rural Victoria by providing grants for infrastructure projects that have the potential to stimulate economic and community activity, including those that seek to support recovery from COVID-19 and other major economic challenges.

In 2020–21, RIF delivery involved two rounds of funding delivery. Round 1 was a targeted stimulus round to support local economies as they recover from COVID-19, and works to create more jobs while improving tourism and community infrastructure. Round 2 opened for applications on 16 June 2021 and will be delivered as a competitive round during the 2021–22 financial year.

Investment Fast-Track Fund

In 2020–21, the Victorian Government added a new component to the RJF. The \$10 million Investment Fast-Track Fund supports activities that mobilise medium to long-term investment projects by fast-tracking business case development and planning. It aims to increase the pipeline of investment ready projects to boost employment and improve the liveability of rural and regional Victoria. This stream opened for applications on 4 June 2021, with grants to be awarded in 2021–22.



Regional Partnerships

Regional Partnerships comprise of more than 150 committed and empowered local leaders, including business and community members, Regional Development Australia (RDA) representatives, local government CEOs, and Victorian Government Deputy Secretaries.

The second term of Regional Partnerships commenced in 2021, with more than 80 new, re-appointed and continuing business and community members bringing the voices of rural and regional Victoria to the heart of government.

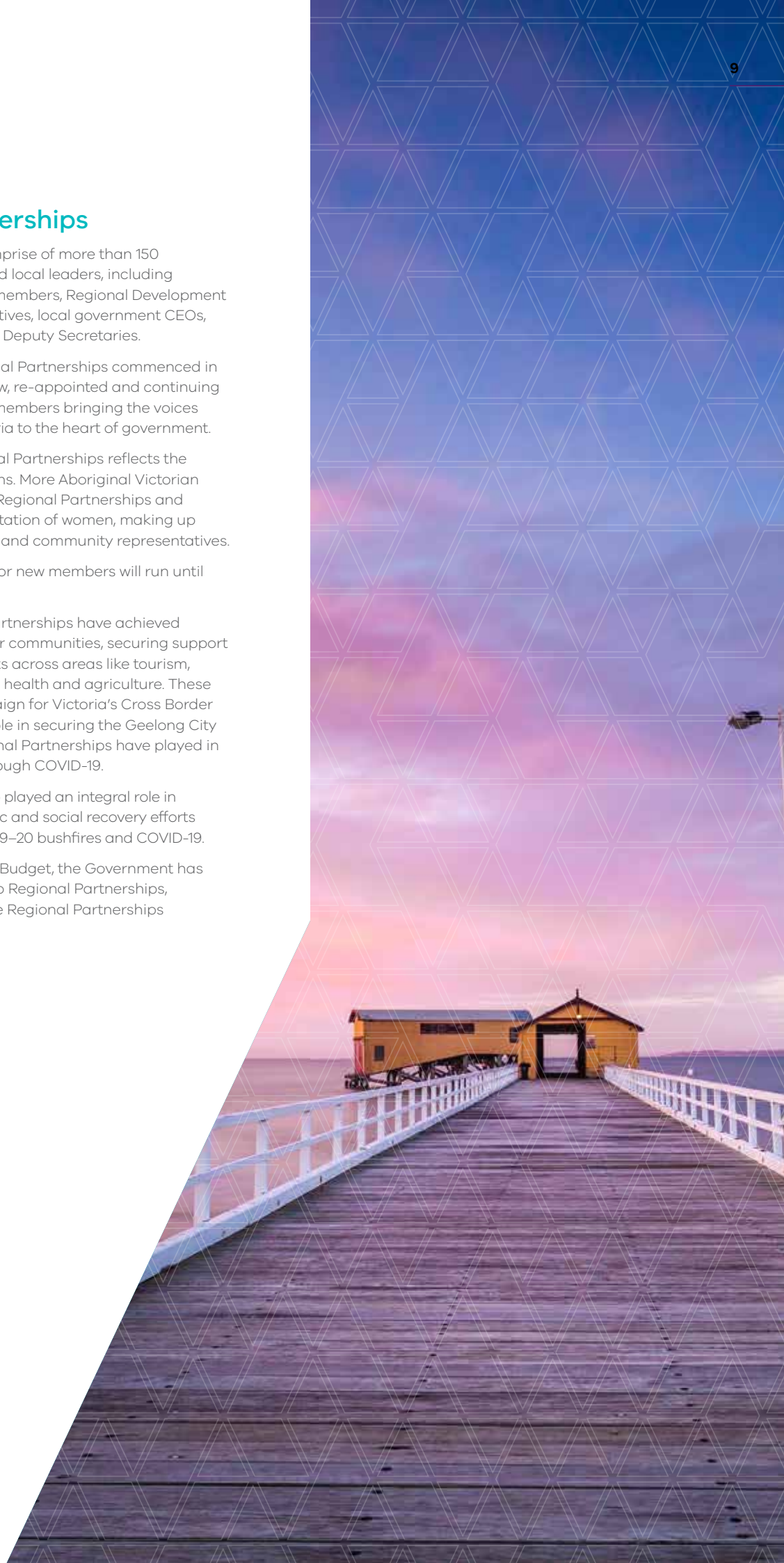
Membership of the Regional Partnerships reflects the diversity of Victoria's regions. More Aboriginal Victorian members have joined the Regional Partnerships and there is a greater representation of women, making up 61 per cent of the business and community representatives.

The term of appointment for new members will run until 31 December 2024.

Since 2016, the Regional Partnerships have achieved valuable outcomes for their communities, securing support for regional priority projects across areas like tourism, digital connectivity, mental health and agriculture. These include the Mallee's campaign for Victoria's Cross Border Commissioner, Barwon's role in securing the Geelong City Deal and the role all Regional Partnerships have played in navigating the regions through COVID-19.

This year, each Partnership played an integral role in regional Victoria's economic and social recovery efforts from the impacts of the 2019–20 bushfires and COVID-19.

Through the 2021–22 State Budget, the Government has renewed its commitment to Regional Partnerships, including \$5.1 million for the Regional Partnerships Development Fund.



Reporting on Regional Partnerships

All nine Regional Partnerships involve local community and business leaders working alongside representatives from state and local government, and Regional Development Australia (RDA) to ensure regional views are presented directly to government.

Barwon

This year the Barwon Regional Partnership focused on local place-based initiatives with a social, economic and environmental emphasis.

Initiatives and funding provided towards Partnership priorities included:

- \$8.5 million secured for the Northern Aquatic and Community Hub in Norlane.
- The establishment of the Great Ocean Road Coast and Parks Authority.
- An investment of \$2 billion to complete Stage 1 of the Geelong Fast Rail.
- \$899 million towards the \$901 million upgrade of the rail line between South Geelong and Wairn Ponds stations and the development of a business case for the Geelong to South Geelong Tunnel.
- A further \$44.1 million will be used to build the Great Ocean Road Coastal Trail and improve visitor facilities. These works will see the Great Ocean Road Coastal Trail extended from Fairhaven to Grey River and camping capacity on the Surf Coast increased.
- \$272.4 million boost for upgrades to improve key roads that support the dairy industry in the South West Region, including \$140 million to upgrade and improve the resilience of the Great Ocean Road.
- \$200 million allocation from the Big Housing Build to build social and affordable housing in Greater Geelong and Surf Coast Shire.
- Continued funding support for Skilling the Bay and The Geelong Project which helps students, including those at risk of disengagement, to participate in school, training, and employment pathways.
- \$2.2 million funding towards 14 recovery projects across the Barwon South West Region.
- Funding of \$290,000 to Colac Otway Shire to support a project to increase the digital literacy of local small businesses and workers, along with reducing the digital infrastructure divide.
- \$35,000 towards Lifeline Ltd to develop an online directory of health and community services across the Barwon region.
- A dedicated resource appointed to Wadawurrung Traditional Owners Aboriginal Corporation and Eastern Maar Aboriginal Corporation to develop a visitor economy plan.

Long-term outcomes

The Barwon Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Key transport and infrastructure links** – an integrated, accessible and progressive transport network.
- **Social infrastructure and quality of life** – supported, fair and nurturing Barwon communities.
- **Sustainable Tourism** – it is vital that we support a framework for smart growth that is environmentally and socially sustainable, particularly in addressing climate change.
- **Digital and Innovation** – a flourishing culture of entrepreneurship, innovation and growth.
- **Embrace and embed Aboriginal culture throughout the region** – we acknowledge the rich and vibrant Indigenous history of our region as we work towards reconciliation.







Great South Coast

In 2020–21, the Great South Coast Regional Partnership continued to collaborate with stakeholders including industry, local government, education, health and community organisations.

Initiatives and funding provided towards Partnership priorities included:

- \$384 million to redevelop the Warrnambool Base Hospital – delivering a new emergency department, operating theatre and beds.
- \$17.4 million over four years to deliver the Portland Economic Diversification Plan, including \$4.8 million for freight roads, and \$2.5 million for Stage 2 of the Henty Precinct.
- \$2.99 million to Gunditj Mirring Traditional Owner Aboriginal Corporation to provide support and resources for the broad range of visitor experiences in the Budj Bim Cultural Landscape.
- \$5.9 million to develop opportunities to diversify Portland's local economy and increase jobs and economic growth in the area.
- \$272.4 million to upgrade the Great Ocean Road and its inland routes, as well as key roads which support the dairy industry in the South West Region.
- \$260 million in funding for the Warrnambool Rail Line Upgrade Stage 2 to allow modern VLocity trains to run to and from Warrnambool for the first time.
- Funding to support more social and affordable housing to be built in Warrnambool using \$25 million from the \$125 billion Big Housing Build.
- Continued funding support for the Beyond the Bell initiative.
- \$2.2 million funding towards 14 recovery projects across the Barwon South West Region.
- A share in \$7 million to strengthen youth participation and connection through the Regional Presence Project in Warrnambool.
- \$11 million to deliver an additional five acute mental health beds at the Acute Inpatient Unit in Warrnambool.
- A share in \$17 million to provide access to mental health clinical outreach services in Hamilton.
- Funding to plan and design for the future redevelopment of the Camperdown public sector aged care facility.
- \$2.28 million to attract critical workers through new investments to tackle housing shortages and other barriers to regional workforce attraction.
- \$5 million to Corangamite Shire Council through the Regional Infrastructure Fund Round 1 to revitalise the Port Campbell Town Centre.

Long-term outcomes

The Great South Coast Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **A strong and diverse Great South Coast economy** – more local jobs and a growing workforce.
- **Accessible, quality education and career pathways** – give people of all ages an opportunity to realise their potential.
- **A thriving arts and culture industry** – a sustainable environment with a celebrated natural beauty.
- **A healthy, safe and resilient Great South Coast community.**
- **Roads, transport and infrastructure** – drive prosperity, safety and liveability across the Great South Coast.

Wimmera Southern Mallee

This year, the Wimmera Southern Mallee Regional Partnership maintained its focus on addressing community requirements and ongoing COVID-19 recovery needs.

Initiatives and funding provided towards Partnership priorities included:

- \$2.8 million to support the BY FIVE Early Years Initiative to transition to an Innovation Hub model. The Innovation Hub will bring together research bodies, service providers, practitioners and families to co-create and trial innovative, place-based early years services and intervention strategies.
- Funding to support the delivery of a Regional Skills Profile for the Wimmera Southern Mallee, through the new Victorian Skills Authority.
- \$9 million for an Aboriginal family violence refuge in Horsham to provide accessible and culturally appropriate support services for survivors of family violence.
- \$10 million to upgrade St Arnaud Secondary College and funding to upgrade Yaaapeet Primary School.
- \$2 million (state-wide) investment to support Victoria's Community Leadership Programs, including Leadership Wimmera.
- \$500,000 through the Regional Recovery Fund to implement affordable housing solutions in Wimmera Southern Mallee through the Wimmera Southern Mallee Registered Housing Association, in partnership with local government to increase the scale of housing development in the region.

Long-term outcomes

The Wimmera Southern Mallee Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Economic diversification** – a vibrant economy with a thriving, innovative agriculture industry and emerging tourism opportunities.
- **Telecommunications** – high quality, reliable digital connectivity and services.
- **Connectivity** – public transport and roads; safe, accessible and connected roads and rail.
- **Strong local government** – sustainable, connected and change-ready local government.
- **Energy** – affordable, sustainable and renewable energy.
- **Rural and remote funding** – focused funding that drives infrastructure investment and business growth into rural areas.
- **Early years** – equity of access to early years education and care.
- **Family violence** – Wimmera Southern Mallee families are safe and supported.
- **Workforce** – a high performing, valued and empowered workforce.
- **Health and education** – quality health and education for all.
- **Youth disadvantage** – young people in the Wimmera Southern Mallee reach their full potential.







Central Highlands

In 2020–21, the Central Highlands Regional Partnership continued to focus on the requirements of the region, with funding secured for several key areas.

Initiatives and funding provided towards Partnership priorities included:

- Addressing workforce and skills shortages, and improving pathways to employment.
- \$986 million from the State Budget for 25 modern X'Trapolis 2.0 trains, to be manufactured in Victoria, with major works to be completed in Ballarat.
- \$20 million will be spent across the State to support the work of Tech Schools, including in Ballarat.
- A share in \$3 million for the Growing Regional Opportunities for Work Program (GROW), which supports increased social and local procurement and the creation of employment pathways in Ballarat.
- \$2 million for Regional Community Leadership Programs across the State, including Leadership Ballarat.
- An additional \$3.6 million to support continued free public Wi-Fi network services, including in Ballarat central business district.
- Ararat, Avoca, Smythesdale and Daylesford continued to benefit from the rollout of digital hubs funded through the Regional Digital Fund, an initiative advocated for as a key priority by the Regional Partnership.
- Homelessness was a foundation project during the first term of the Central Highlands Regional Partnership and initiatives such as the Opportunities for Pyrenees, Ararat and Northern Grampians (OPAN) project, and the Victorian Government's commitment to the Big Housing Build (which will invest \$1.25 billion across regional Victoria) have the potential to result in improved access to housing across the region.

- Ongoing Victorian Government resourcing of the Grampians New Energy Taskforce (GNET) by Department of Environment, Land, Water and Planning has helped to create a Roadmap to Zero Emissions for the region, and GNET has been a vocal advocate for more than \$16 billion of potential renewable energy projects that have been identified for the Central Highlands and neighbouring Wimmera Southern Mallee region.
- The Central Highlands Hub for Premium Produce is at the midpoint of a three year pilot program, and continues to go from strength to strength as it shines a light on the exceptional quality niche food producers operating across the region.

Long-term outcomes

The Central Highlands Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Agriculture** – productive, diverse and resilient food and agriculture industry.
- **Workforce planning** – long-term work opportunities and a skilled labour force that meets the needs of the market today and in the future.
- **Regional Land-use Planning** – cohesive land-use planning that brings broad regional benefit through current, shared strategic direction and targets.
- **Homelessness** – less people experience homelessness as affordable housing is broadly available and support services are accessible.
- **A carbon-neutral region** – zero net greenhouse gas emissions in the Central Highlands by 2050.
- **Better health** – a healthy community that embraces physical activity and healthy eating, reducing preventable disease.
- **Transport connectivity** – integrated and accessible transport across the Central Highlands, enhancing our economic vibrancy and social cohesion.
- **Digital connectivity** – digital access for all, unlocking vital improvements in productivity, education, employment, health and lifestyle.
- **Visitor economy** – a vibrant, growing visitor economy.
- **Advanced manufacturing** – an innovative, collaborative manufacturing industry.
- **Shared services** – transformational rural and regional council service delivery.

Ovens Murray

The Ovens Murray Regional Partnership concluded 2020–21 by focusing on action to prepare for challenging times ahead, and support recovery from the bushfires and COVID-19.

Initiatives and funding provided towards Partnership priorities included:

- More than \$20 million for Ride High Country recreational and mountain bike trails, and business activation projects.
- \$15 million for Falls to Hotham Alpine Crossing iconic walking trail.
- \$4.2 million for Growing Mount Hotham Alpine gateway and village development, plus activation projects at Wire Plain and Dinner Plain.
- \$3.95 million Falls Creek lakeside trailhead and foreshore redevelopment.
- More than \$7 million for Mount Buffalo Chalet restoration.
- \$3.5 million for Ned Kelly Alive at Glenrowan.
- \$4 million for King Valley Prosecco Road food and wine trail.
- \$10.3 million for Murray River Trail upgrade.
- \$750,000 for a High Country Visitor Servicing Project delivering cutting-edge physical and digital visitor information services.
- \$1.5 million for the Logic intermodal freight centre expansion in Wodonga.
- \$3 million for Mansfield Autism Statewide Services: Operation Gamechanger – Stage 1.
- \$60,000 funding for the Tomorrow Today Foundation – Benalla.
- Installation of renewable energy nodes on critical infrastructure across the region in direct response to the energy vulnerability and variability highlighted by the 2019–20 bushfires.
- Securing anticipated improvements to passenger rail reliability and safety through the operation of new VLocity trains on the North East line. Line upgrades have been completed with trains expected to start running before the end of 2021.

Long-term outcomes

The Ovens Murray Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Transport** – communities and industries connected to each other and major service centres.
- **Health and wellbeing** – healthy and engaged communities: a great place to grow up and grow old.
- **Economic development** – prosperous and innovative economy growing our key and emerging sectors.
- **Education and skills** – 21st century education for future generations and lifelong learning for all.
- **Digital future** – leading the way in digital inclusion, innovation and entrepreneurship.
- **Climate change and renewable energy** – renewable energy future protecting our natural environment and delivering community benefits.







The Turtle Garden

The Turtle Garden is designed as a meeting place and a place to sit and relax. Incorporated in the design is a 2.5m x 1.5m x 0.5m concrete structure. Long-necked Turtle, an indigenous species, designed to resemble a turtle, with its head and front legs raised, as if it were looking out from the shell of the turtle. The turtle is made of concrete and is a rock for the head. Two bronze torches with handles in the shape of a turtle's head are placed in the garden.

Nature shrubs and grasses growing in this garden were chosen for their colour, texture and attraction to native birds, butterflies and other insects.

The Friends of the Australian Botanic Gardens, Shepparton (FABGS) is a group of residents who contribute to the development of the gardens through fund-raising, propagating plants and maintaining the site.



Goulburn

This year the Goulburn Regional Partnership progressed strategic initiatives aligned with the long-term priorities in its Outcomes Roadmap.

Initiatives and funding provided towards Partnership priorities included:

- \$1.6 million for development of the Hildene Employment Precinct in Seymour.
- \$295,000 funding for planning work for a skate and water park in Eildon.
- \$3 million for the Lake Nagambie boardwalk development.
- \$220,000 for the establishment of the Goulburn Murray Resilience Taskforce.
- \$3.75 million for the Maude Street Mall Redevelopment in Shepparton.
- \$2 million for the Yarrawonga Multisport Stadium.
- \$210,000 in Regional Digital Fund projects to address the region's digital divide in skills and connectivity.
- \$2.7 million from the Higher Education State Investment Fund to drive agri-food industry innovation through the NorVicFoods project.

Long-term outcomes

The Goulburn Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Population Health and Wellbeing** – People of the Goulburn region are resilient, healthy and engaged across all ages, abilities and locations.
- **Education and Employment** – People of the Goulburn region have the skills to be lifelong learners and to engage in the community.
- **Sustainable Growth** – Goulburn's communities are supported to grow sustainably with strong liveability and amenity.
- **Climate Change and the Environment** – Goulburn is addressing the challenges of climate change and enhancing its natural environment.
- **Economic Development** – Goulburn is home to a diversified and thriving economy that provides opportunities for workers of all ages.



Mallee

The Mallee Regional Partnership continued to support diverse local stakeholders throughout the region.

Initiatives and funding provided towards Partnership priorities included:

- Completing the Mallee Hydrogen Economy Roadmap and preparation of a successful bid to establish the Mallee Hydrogen Cluster – One of 13 Clusters supported by NERA across Australia.
- Joint Commonwealth and State funding for the Hands Up Mallee (HUM) initiative, and support for improved social housing through the State's 'Big Build'.
- \$60,000 for a pilot of the Small Town Big Difference Fund to support community projects that improve the amenity, skills, access to services and appeal of small towns.
- Continuing work to realise the 15 Food Industry Supply Chain opportunities identified within the Mallee, including the preparation of applications to the Commonwealth Modernising Manufacturing fund and State Food to Market Fund.
- Completing a refresh of the Mallee Skills Demand Profile.
- \$800,000 for the rejuvenation of Mildura's Ramsay Court for itinerant workers and \$500,000 towards the Swan Hill Council's Worker Housing project in Robinvale.
- \$350,000 from the Regional Digital Fund for an 'internet of things' platform for the four Mallee local government authorities to utilise.
- \$10.3 million for Stage 1 of the Murray River adventure Trail to upgrade walking and cycling track and river infrastructure along the Murray River.
- Completing the Robinvale Community Hub within Robinvale College and new visitor facilities at Lake Tyrrell.

Long-term outcomes

The Mallee Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Increased growth** – in the agriculture and food manufacturing sectors.
- **A more diverse economy.**
- **A skilled workforce** – meeting current and future industry needs.
- **Connected communities** – with equitable access to services.
- **Resilient** – small Mallee townships and settlements.
- **Health and wellbeing for all.**
- **Addressing entrenched disadvantage.**







Loddon Campaspe

The Loddon Campaspe Regional Partnership progressed its priorities through strong consultation and evidence-based investigations during the year.

Initiatives and funding provided towards Partnership priorities included:

- Focusing on the transition of the region's youth from education to employment.
- Advocating to raise the status of VET pathways – a request that was acted on by the Victorian Government.
- How Work Works project – youth led research into jobs, how to get them and how government could help. This project had nine young interns (up to age 20), interviewed 26 employers and supported over 200 surveys to be completed.
- 'Youth Take Over' – driven by the four Local Learning and Education Networks. The program will give young people the opportunity to temporarily take over local businesses and gain insights into the world of work.
- Kirkland Lake Gold (KLG) provided \$5 million to support four priorities of the Partnership. As well as 'Youth Take Over', KLG provided continuing funding for the 'Keep in Touch' youth mental health initiative, the 'Walking Together' or Balak Kalik Manya project, which is supporting Traditional Owner land management, and, the 'Girls in STEM' project, which will support female students build an electric vehicle.
- \$10.3 million for Stage 1 of the Murray River Adventure Trail, including Campaspe and Gannawarra Shires.
- \$1.9 million for improvements to the Goldfields Track which runs through the City of Greater Bendigo and Mount Alexander Shire.
- \$1.48 million for Stage 2 of the Gargarro Botanic Gardens development. This will see construction of the region's first Sensory Garden which will have multiple sections reflecting the region's landscapes and native flora, alongside a welcome gateway, water feature and lookout.

Long-term outcomes

The Loddon Campaspe Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **A growing economy** – a strong, diverse economy that enables people to actively contribute to their community.
- **Healthy Heart of Victoria** – active communities, healthy settings and productive lives at all stages.
- **Create the best start for every child** – families and communities that give children the best start in life.
- **Youth our critical asset** – safe, supported and engaged young people.
- **A great environment to live** – our culture, heritage and environment is protected and enjoyed.
- **A connected region** – all people in the Loddon Campaspe region benefit from economic activity and access to services.

Gippsland

The Gippsland Regional Partnership continued to advocate and drive regional priorities with local stakeholders, including One Gippsland, Committee for Gippsland, Regional Development Australia Gippsland and the community.

Initiatives and funding provided towards Partnership priorities included:

- Hosting a regional roundtable to engage industry and business to hear firsthand about the impacts from COVID-19 and other disaster impacts in the region including bushfire and drought.
- Focusing on advocacy to boost support for regional tourism, digital connectivity and disaster recovery funding.
- Gippsland Regional Partnership also advocated for key outcomes for the region. The Victorian Government responded with investments including:
 - A share of \$20 million to support Victoria's Tech Schools, including in Gippsland.
 - \$7 million to strengthen youth participation and connection through projects including the Latrobe Youth Space and the Regional Presence Project in Morwell.
 - \$94 million to upgrade 17 schools across regional Victoria including Sale College, Stockdale Road Primary School Traralgon, Orbost Regeneration – as well as expanding capacity to meet enrolment demand at Drouin, in time for the 2024 school year.
 - Continued support for the successful Hospital Outreach Post-suicidal Engagement (HOPE) program, ensuring the three regional sites funded in last year's Budget can continue caring for their communities, including Bairnsdale.
 - \$10 million to create new jobs in the Latrobe Valley, with funding for the Latrobe Manufacturing Precinct.
 - Upgrading the community hospital at Phillip Island, as part of an overall \$556 million investment in 10 community hospitals across our state.

Long-term outcomes

The Gippsland Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

- **Skills and education** – Gippslanders have increased aspiration and improved infrastructure to participate and succeed in educations at all levels.
- **Family and community wellbeing** – Gippslanders are healthy and well and live in safe, stimulating and supportive environments.
- **Connectivity** – Gippsland's transport network and digital technologies are current and well-functioning.
- **New jobs and industry** – Gippsland has a strong economy with diverse local job opportunities.
- **Food and fibre** – Gippsland's food and fibre sector is a global leader in production, innovation and technology. The sector is open for new investment.
- **Energy and resources** – Gippsland has sustainable, secure and affordable energy and resources and considers new energy technologies.
- **Visitor economy and tourism** – Gippsland's tourism industry is vibrant, thriving and delivers outstanding visitor experiences.





Regional Development Australia

Victoria's six Regional Development Australia (RDA) committees are part of a network of 52 committees across Australia, that work with all tiers of government, businesses and community groups to support regional economic development.

A partnership between the Commonwealth, State and Territory Governments, RDA committees engage across government, business and community organisations to develop confident regional economies that harness their competitive advantages.

Comprised of people with diverse experience in business and public life, the committees identify economic opportunities and leverage private and public sector investment to the regions. Over the last year RDV has supported Victoria's RDA Committees to increase their collaboration and alignment with Regional Partnerships.

The RDA committees:

- Identify areas of collaboration and opportunity between the State and Commonwealth Government for regional Victoria.
- Address cross-jurisdictional barriers faced by regional Victorians.
- Support informed regional planning.
- Consult and engage with communities on economic development.
- Liaise with governments and local communities about government programs, services, grants and initiatives for regional development.
- Contribute to business growth plans and investment strategies.
- Promote increased awareness of Commonwealth Government programs in their RDA region.

Victoria's six RDA committees cover all parts of the state:

- Barwon South West
- Gippsland
- Grampians
- Hume
- Loddon Mallee
- Melbourne.

Victorian RDAs play vital role in COVID-19 intelligence

RDA committees played a key role in building intelligence on COVID-19 impacts and responses through participation in discussions with the Commonwealth Assistant Minister for Regional Development. As a result, up-to-date information was captured and shared, to inform responses to COVID-19, aiding recovery efforts around the country.

Time for a re-think on regulating mobile coverage

Mobile network roaming allows a customer of one mobile network to use (or roam onto) a mobile network managed by another operator. This provides the roaming customer with access to a wider mobile coverage area and new customers greater choice in selecting mobile providers.

In Australia, mobile operators, are not required to provide domestic mobile roaming access to their customers. This can be a disadvantage for regional areas with limited mobile coverage, leading to instances where regional Victorians are unable to access vital communications during emergencies, such as the catastrophic 2019–20 summer bushfires.

A national campaign is underway, led by the RDA Grampians committee, advocating to the Australian Competition and Consumer Commission (ACCC), calling for a new enquiry into domestic mobile phone roaming. Declaring domestic mobile phone roaming would increase the quality and coverage of mobile services in regional areas, particularly during emergencies.

Supporting regional communities during COVID-19

The Victorian Government continued to provide economic support to help Victorian businesses and communities to help manage the impacts of COVID-19.

A range of initiatives were put in place to keep regional Victorians connected, and showcase the value rural and regional Victoria brings to the state. RDV also delivered a range of support through existing programs and worked closely with the Cross Border Commissioner to support communities along Victoria's borders with NSW and SA.

COVID-19 support summary

In 2020–21, RDV worked across government departments and agencies to help rural and regional communities and businesses manage the impact of COVID-19.

On 4 June 2021, the Victorian Government opened the new Investment Fast Track Fund for applications as part of its program to support local jobs and communities, including those affected by COVID-19 restrictions. The fund helps take important projects from the ideas phase to be ready for development, with grants of up to \$500,000 available to local councils, community organisations and the private sector for planning, design and business case works.

On 16 June 2021, the Victorian Government announced local councils and eligible organisations could apply for grants under Round 2 of the Regional Infrastructure Fund (RIF). Round 2 is open until 30 July and enables councils to seek up to \$3 million for projects important to their communities. The RIF is open to councils and eligible organisations affected by COVID-19 restrictions.

This round follows an earlier stimulus round that supported local economies recovering from COVID-19 through works to create more jobs while improving tourism and community infrastructure. Projects supported as part of the stimulus round include two historic tourist railway projects, the redevelopment of Bullarto Station in the Macedon Ranges and an upgrade of the tourist railway on the Bellarine Peninsula. The Fund also supported the development of an industrial estate in Bannockburn, a regional botanical garden for the small northern Victorian town of Girgarre and significant support for streetscape works at Wonthaggi.

Round 2 builds on this investment and enables even more projects to be supported, creating additional jobs for regional and rural Victorians, including those impacted by COVID-19.

Regional Recovery Committees

The Department of Jobs, Precincts and Regions (DJPR) engaged with key business and industry stakeholders to build on the Victorian Government's understanding of COVID-19 impacts in regional Victoria. Regional Recovery Committees were established by RDV, to coordinate and identify priorities for recovery planning in response to the pandemic.

Five committees were established comprising of members drawn from local government, Regional Partnerships, Regional Development Australia committees, Regional Tourism Boards, chambers of commerce, and other key stakeholder groups.

Recovery priorities were identified in five COVID-19 Regional Economic Recovery Plans. Committees were asked to consider short to medium term economic recovery priorities. The plans build on existing planning and reflect place-based actions to achieve stronger economies and resilient communities in the long-term. Economic Recovery Plans provide a regional view, identifying gaps and opportunities for interventions and support. Insights from the Recovery Committees support the development of recovery actions to meet local needs.

The plans provide information about the impact of COVID-19 to regions, and then consider the enduring economic consequences. The recovery priorities seek to address these consequences.

In 2020–21, the place-based focus of the committees supported the effective integration of COVID-19 economic recovery planning with existing programs and activities such as bushfire recovery, economic transition and regional development. Recovery priorities identified formed part of the assessment for projects proposed under the \$10 million COVID-19 Regional Recovery Fund announced in the 2020-21 Victorian State Budget.

Barwon South West region

RDV Barwon South West established a Barwon South West COVID-19 Economic Recovery Committee to work with stakeholders across the region to advise on impacts of COVID-19 and recovery priorities.

In addition to the Recovery Committee RDV Barwon South West established a COVID-19 Coordination Group of regional stakeholders to share information and provide regular and responsive updates on outbreaks and changing restrictions.

The department processed 14,589 successful Barwon South West applications via 15 different Victorian COVID-19 support programs that helped businesses (including sole traders) in 2020–21.

A key issue identified by the committee impacting recovery and industry in the Barwon South West region is a shortage of appropriate accommodation and housing for key workers. The Regional Recovery Fund is supporting projects to address issues such as worker accommodation including the Koroit Workers Accommodation project that is providing \$465,000 to support affordable accommodation for workers in key industries.

Gippsland region

Extensive support was provided to Gippsland businesses and industry to help them manage the impacts of COVID-19. This included being in regular communication with businesses and the community to provide up to date and accurate information on regional restrictions, compliance requirements and the availability of business supports including the Victorian Government's Business Support Fund and Tourism Recovery Support.

To assess future requirements, in March 2021 a survey of local businesses was conducted to determine their economic resilience after the 2020 lockdown. It involved a phone survey of 43 major and growth companies and online surveys of small businesses (retail, accommodation, food and events).

Priorities post COVID-19 lockdown showed that 95 per cent of respondents want to grow or stabilise and over half said growth was their priority. Latrobe City had most companies in the growth category, with Baw Baw, East Gippsland and Wellington shires accounting for almost 63 per cent of 'stable' responses.

The Small Business Bus operated by Business Victoria also provided direct COVID-19 recovery-related information and advice at seven locations in the region. Additional outreach visits to individual businesses were undertaken to remote East Gippsland communities to discuss COVID safe compliance.

The team will continue this work and plan additional COVID-safe workshops coordinated with local chambers of commerce. These sessions will be tailored to businesses in sectors including construction, professional and personal services, public event planners and hosts, agriculture and horticulture.

Grampians region

RDV Grampians continue to lead a localised regional response to the ongoing impacts of COVID-19. Impact assessments were undertaken with the top 100 businesses in the region, and over 500 meetings were held with key stakeholders and local government including cross-border impacts.

The COVID-19 Economic Recovery Committee was established, incorporating all local government area CEOs and key government agencies, to provide a platform to identify immediate regional impacts and concerns during the COVID-19 restriction period. The committee helped develop and implement the Grampians COVID-19 Economic Recovery Plan that resulted in projects being funded through the Regional Recovery Fund.

For example, Regional Recovery Fund support included \$500,000 for Ballarat's nationally acclaimed tourist attraction, Sovereign Hill, including support for its Winter Wonderlights marketing campaign. Local government areas within the Grampians region each received \$30,000 and the three Regional Tourism Boards received \$100,000 to kickstart recovery of regional and community events.

Hume region

Two Hume Region COVID-19 outbreaks occurred in the 2020–21 financial year, one in Shepparton in September 2020, and one in Kilmore in October 2020 with many businesses temporarily shut down for deep cleaning. The RDV Hume team worked with businesses, as well as the Committee for Shepparton and local chambers of commerce, to engage with impacted businesses and give regular updates on COVID-Safe planning and COVID-19 testing requirements.

RDV Hume led a localised regional response to COVID-19, including support for Vic/NSW border communities and businesses affected by border closures and restrictions.

The Hume investment and trade team maintained regular contact and conducted impact assessments with businesses across the region, including one-on-one meetings and personalised COVID-19 related information provision to an additional 100 business. The team's food and fibre specialist also facilitated meetings with 20 key businesses in the meat processing industry.

A range of financial support was delivered including stimulus funding through the Regional Recovery Fund, Tourism Infrastructure Program – Flagship, Destination Marketing Campaigns, Regional Tourism Investment Fund – Stimulus, chambers of commerce funding and promotion of Economic Survival Package initiatives.

The Hume COVID-19 Economic Recovery Committee was established, incorporating all local government area CEOs and key government agencies, to provide a platform to identify regional impacts and concerns during the COVID-19 restriction period and to develop a list of economic recovery priorities which then fed in to both the Ovens Murray and Goulburn Regional Partnerships. The committee helped develop and implement the Hume COVID-19 Economic Recovery Plan that resulted in projects being supported through the Regional Recovery Fund.

Loddon Mallee region

RDV Loddon Mallee led the work of the Regional Economic Recovery Planning process for the region, bringing together key stakeholders to share insights on the impact of COVID-19 and identify the required recovery focus to support community resilience and economic recovery. This was facilitated by establishing the Loddon Mallee Regional Recovery Committee chaired by the Loddon Mallee RDV Regional Director, which convened four times between February and March 2021. Ten projects were funded through the Regional Recovery Fund. These included improving digital access, inclusion and literacy, regional tourism development, creating a skilled workforce, regional revitalisation, supporting place-based developments and building on economic strengths.

RDV Loddon Mallee developed a Business Engagement Plan to provide support in the case of a COVID-19 outbreak. This was implemented at various times in the year, ensuring clear messaging and support reached regional businesses and relevant stakeholders. This plan was adapted when border closures affected the region. The team continued assessing the impact of restrictions on businesses and border communities.

The Loddon Mallee team also supported the region's COVID-19 recovery and ongoing prosperity by facilitating more than 60 new community and economic infrastructure investments. Delivered in partnership with local government authorities, community groups and not-for-profit organisations, this work helped ensure local towns continue to meet the needs of residents, visitors and investors, at the same time as enabling future employment and economic growth.



Cross Border Commissioner

In 2020–21, Victoria’s Cross Border Commissioner, Luke Wilson, continued supporting border communities and advocating on their behalf. Much of this work focused on the COVID-19-related border restrictions that applied along the New South Wales and South Australian borders throughout the year, with varying degrees of intensity and impact. Advocacy was directed into governments and agencies in Victoria, NSW and SA.

When travel was permitted, the Cross Border Commissioner visited every local government area along the 2,500km border that Victoria shares with NSW and SA, meeting border residents, businesses, community groups, Regional Partnerships, local, state and Commonwealth government leaders and staff, and many border Members of Parliament.

During the year, the Cross Border Commissioner worked on a range of issues affecting border communities, including:

- Continuing to have an important emergency management role as shown by his contribution to COVID-19 response and recovery, including responding to about 5,000 public enquiries relating to domestic border restrictions.
- Advocating into SA and NSW on border restrictions, seeking the opening of bridges, emergency access, approval of compassionate cases, and simplifying border area movement.
- Providing learning from the 2020 COVID-19 restrictions into Victoria’s health department, allowing Victoria to avoid some of the pitfalls of such restrictions.
- Taking the message forward into government for residents along the SA/Vic border on the ongoing need for Victorian permits and SA registration, which resulted in the changes to the permit system to mirror the simplified arrangements along the NSW border.
- Working on the inaugural Victorian NSW Cross Border Memorandum of Understanding (MOU), following the signing of the MOU by the Victorian and NSW Premiers in 2020.
- Championing core business reforms, such as the changes to Responsible Service of Alcohol training within Victoria announced by the Minister for Gaming and Liquor Regulation in September 2020.
- Influencing the Automatic Mutual Recognition reforms to better accommodate border residents, part of a national program for the mutual recognition scheme to operate automatically for covered occupations and allowing licensed tradespeople to work in other jurisdictions without having to seek specific registration.

The Commissioner also made representations to reviews including the Royal Commission into Victoria’s Mental Health System, Skills for Victoria’s Growing Economy Review (known as the Macklin VET review), the Royal Commission into National Natural Disaster Arrangements and Victorian Inspector-General for Emergency Management’s Fire Season Inquiry.

GovHubs

The Victorian Government is revitalising regional cities with GovHubs in Ballarat, Bendigo and the Latrobe Valley.

A key Victorian Government election commitment, GovHubs decentralise key government operations to strengthen and grow regional communities and economies. They will also encourage greater collaboration and innovation between government at state and local levels. Each GovHub will integrate a range of complementary government functions according to the characteristics of its location. Wherever possible, local employment and materials are being used for each project.

Ballarat

The \$100 million Ballarat GovHub opened in April 2021. This much-anticipated project was the result of successful collaboration with Development Victoria, the Department of Treasury and Finance, the Department of Premier and Cabinet, the City of Ballarat and other stakeholders.

The transition of up to 1,000 Victorian Government employees from seven state government departments into the building has commenced. Even with COVID-19 restrictions throughout 2020–21, since the GovHub opened the Mair Street precinct has come alive with activity, and will continue to flourish as more Victorian Government staff move back to office-based working.

Over 500 construction jobs were created and local supply exceeded 91 per cent during the building's development. The reconstructed lower hall at the Ballarat GovHub is proudly now known as the Catobeen Building and is the region's first building to officially recognise one of its most important Traditional Owners – esteemed Wadawurrung Ancestor, Catobeen.

Bendigo

In 2020–21, work commenced on the \$90 million Bendigo GovHub, which is on track for completion in late 2022. The project is forecast to generate more than 200 new local jobs during construction and inject more than \$130 million into the local economy. The local Bendigo construction industry will be engaged wherever possible throughout the project in line with the Victorian Government's Local Jobs First policy.

The Bendigo GovHub will be a five-star green energy-rated building and the largest timber structure of its kind in Victoria. Timber was chosen for its environmental and design benefits because it captures and stores carbon, as opposed to more traditional building materials such as steel, aluminium and concrete that are created using methods that emit much higher levels of carbon. All timber used will be sourced from Australia, with most from Victoria.

The facility will centralise a range of government services and accommodate up to 1,000 state and local government workers to create a 'one-stop-shop' for customers at the same time as building a stronger and collaborative public sector presence in Bendigo.

Latrobe Valley

The Latrobe Valley GovHub was officially opened by the Minister for Regional Development on 7 July 2021. During construction it employed 500 people and used 82 per cent local suppliers. The \$30 million project features a three-storey regional employment hub as part of the Victorian Government's response to the Hazelwood Power Station closure. The location of the GovHub is tied to long-term social and economic outcomes for people who live in the Latrobe Valley. It supports long-term job growth, increased business and investor confidence, and the ongoing revitalisation of Morwell.

Work with Traditional Owners, Gunaikurnai Land and Waters Aboriginal Corporation, resulted in rolling art installations, an interpretive panel and grounds maintenance supporting local Aboriginal artists and Aboriginal students.

2019–20 Victorian bushfire recovery

Bushfire Recovery Victoria (BRV) and the Minister for Police and Emergency Services are responsible for leading recovery coordination and administering the Local Economic Recovery (LER) program under State-Commonwealth Disaster Recovery Funding Arrangements (DRFA).

On 7 February 2021, BRV and the National Bushfire Recovery Agency announced the \$34 million LER Regional Economic Stimulus and Resilience Grants Fund to be delivered by RDV in fire-affected areas of Victoria as well as \$500,000 to boost skills, services and industry specialisation in Gippsland.

This investment aligns with the Department of Jobs, Precincts and Regions' (DJPR) economic recovery policy principles that guide and target recovery activities through a community and economic development approach. These principles are underpinned by a belief in the resilience of communities faced with adversity and informed the development of the Regional Business and Economy Recovery Plans (RBERPs).

The RBERPs are defined by Victorian Government regional boundaries and emergency management planning arrangements.

Endorsed on 15 July 2020, the RBERPs focus on supporting long-term recovery, articulating economic recovery priorities, and generating links to strategic investment opportunities. The RBERPs integrate community-led planning through consideration of Victorian Regional Partnerships, RDA committees and other business and industry focused planning forums.

RDV led the development of RBERPs for Gippsland and Hume in consultation with regional stakeholders and relevant recovery structures. The plans complement the Eastern Victorian Fires 2019–20 State Recovery Plan.

North East Victoria

RDV worked with local communities across fire impacted regions and government agencies to realise priority projects supported through targeted Victorian Government bushfire recovery programs.

The \$34 million LER Regional Economic Stimulus and Resilience Grants Fund allocated \$12.96 million to a range of local bushfire recovery projects. These projects included \$5 million for Stage 2 of a project to boost tourism infrastructure and visitation along the Great River Road, \$2.97 million for the Upper Murray Place Based Power Plan that will protect communities against power outages and reduce running costs and \$2.25 million for Corryong Streetscaping and Town Trails.

Other investment across the Upper Murray and surrounding townships included \$1.35 million for Mansfield Autism Statewide Services to develop on-site family accommodation units, \$870,000 for Wines of the King Valley to develop a smoke sensor network that will help wine makers make informed decisions, \$600,000 to redevelop the iconic Alpine Hotel in Bright and \$375,000 for a cycle tourism and accommodation project.

East Gippsland

In East Gippsland, RDV continued to advocate for East Gippsland Bushfire Economic Recovery Sub-Plan initiatives for East Gippsland and Wellington Shires. RDV helped secure funding for over 73 per cent of priority projects identified as recovery projects under the plan. This represents the equivalent of more than \$91 million in support to leverage \$223 million in investment.

In November 2020, the Victorian Government announced the \$18.5 million Gippsland Tourism Package to support projects including the restoration of the iconic Snowy Rail Bridge, the Raymond Island Koala Foundation, Cape Conran upgrades and Point Hicks Lighthouse.

The Bushfire Recovery Business Procurement Support project will help enable GROW Gippsland to expand and provide greater bushfire recovery support in East Gippsland and Wellington Shires. Key components include building the procurement capability of local business, engaging with non-Gippsland businesses undertaking bushfire recovery works to support local procurement, engaging with and seeking to influence the recruitment activities of Gippsland and non-Gippsland businesses. The project was funded through the \$8 million Local Economic Recovery – Regional Economic Programs Fund.

To build the capability of East Gippsland communities, the Committee for Gippsland delivered workshops for local people who experienced bushfire trauma. The initiative drew on personal experience of disaster survivors and was supported by the 2020 Community Bushfire Recovery fund.



Case studies:

Greek Soul Food

When the Mallacoota bushfires destroyed their family business, Carol Nelson and Paul Parthenides thought it might be the end until a grant from the Victorian Government changed things.

Carol and Paul's food van, Greek Soul Food, was just one of the businesses ravaged by the fires which swept through the Victorian seaside town in 2019. They escaped, together with their family and pets, but left behind the house they had lived in for 17 years, along with their family business.

When they returned, everything was gone. Carol and Paul applied for a Small Business Bushfire Recovery Grant and a local Business Recovery Adviser helped them through the application process. Facilitated by RDV and other government agencies, they used the \$50,000 grant they received to buy a new trailer including a verandah with enough room for a spit oven. The business reopened on 19 December 2020, almost a year from when the fires hit.

Sailors Grave Brewing

The 2019 bushfires which devastated East Gippsland last summer showed Chris and Gab Moore the true unity and resilience of their Orbost community.

The owners of the East Gippsland brewery, Sailors Grave Brewing, noticed that the fires galvanised the community. The idea of creating something that brings people together is behind their vision for a new venue in East Gippsland, thanks to support from a Regional Economic Stimulus and Resilience Grant, facilitated by RDV.

The couple were already well known for their use of local ingredients and collaborations with local growers. Sea urchins, abalone and lemon myrtle sourced through a partnership with a local Aboriginal elder are some of the more exotic ingredients that make their way into their beers.

Chris and Gab hope the funding will be a game-changer for what they can achieve for the business and for the region, particularly by encouraging visitors to have even more reasons to stay in the area.





Regional report

Barwon South West



Regional Director's report

The Barwon South West region extends from the tip of the Bellarine Peninsula at Queenscliff to the border with South Australia. It has a population of 452,800 and incorporates Victoria's largest regional city, Geelong.

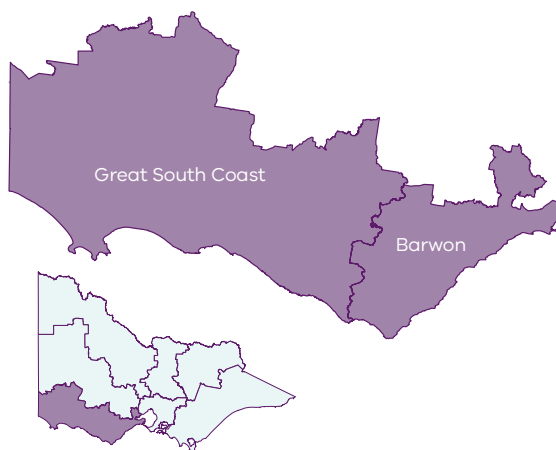
The region is located along the two major interstate transport corridors – the Princes Highway corridor and the Western Highway corridor. Like many other parts of regional Victoria, the region has seen significant growth associated with migration of people from metropolitan areas to the region, which presents a number of challenges and opportunities.

Barwon South West has two distinct sub-regions; Barwon and the Great South Coast, each with equivalent strengths in tourism, and a commitment to workforce development and population growth.

The region features culturally significant Aboriginal sites including the UNESCO World Heritage-listed Budj Bim Cultural Landscape, Tower Hill and the You Yangs. RDV has invested funds into each of these sites to ensure their cultural heritage is preserved and celebrated. RDV Barwon South West is strongly committed to working closely with Traditional Owners to ensure these projects provide economic opportunities for Aboriginal people.

In 2020–21, RDV Barwon South West worked with regional industries to help create nearly 270 jobs, exports valued at over \$20 million and almost \$430 million in investment.

RDV Barwon South West continued to lead the implementation of the Geelong City Deal that includes 33 major infrastructure projects. Investment from the State, Commonwealth and local governments as well as private sector investment supports projects valued at more than \$382.5 million and up to 1000 jobs.



In April 2021, the Commonwealth and Victorian governments opened the \$23.4 million Private Sector Business Enablement Fund. The fund is a key component of the \$108.15 million Shipwreck Coast Priority Projects that supports investment in the broader Twelve Apostles precinct redevelopment project.

RDV Barwon South West continued supporting business, industry and the community by hosting regular COVID-19 coordination sessions with key regional stakeholders to provide information on latest restrictions and support. This work also enabled feedback to be gathered on emerging issues affecting the community that helped inform DJPR and Department of Health and Human Services (DHHS) activities. The team also facilitated over 14,000 successful local applications for COVID-19 Victorian Government support programs.

Paul Roth

Regional Director
Barwon South West

Regional highlights

- Supported the delivery of Victorian Government financial assistance and support to businesses and communities responding and adapting to COVID-19.
- Worked with a range of industries in the region to create nearly 270 jobs, exports valued at over \$20 million, and leveraged investments of nearly \$430 million.
- Monitored and supported investment of over \$75 million towards 81 public sector projects valued at over \$130 million.
- Worked with Traditional Owner Aboriginal Corporations across the region to undertake an Aboriginal Tourism Development Planning project to support their aspirations for Aboriginal cultural tourism products.
- Established the Private Sector Business Enablement Fund to support public infrastructure projects in the Shipwreck Coast precinct.
- Worked with local industry peak bodies to encourage industry collaboration and facilitate innovation and economic growth.
- Completed Geelong City Deal projects, including the \$3.5 million Wangim Walk: Geelong Waterfront Safe Harbour Precinct – Wave Attenuator.

Investment and trade

Private Sector Business Enablement Fund

The \$23.4 million Private Sector Business Enablement Fund was established as part of the Geelong City Deal – Shipwreck Coast Priority Projects – Twelve Apostles Precinct Redevelopment Project, developed by the Commonwealth and Victorian Governments and facilitated by RDV.

Regional Jobs Fund

The Regional Jobs Fund supported five businesses securing over \$11 million in capital expenditure and creating 175 new full-time jobs in the region, including:

Berry World, Timboon

The rebuild of a larger and improved hospitality facility for the gourmet berry farm and increase processing capacity will improve the visitor experience and create nine new jobs.

13th Beach Medical

New expanded facilities for this allied health services provider will create 10 new jobs in the Barwon Heads community.

Symons Organic Dairy: Mortlake Organic Dairy Hub

A grant from Food Source Victoria helped Symons Organic Dairy to invest over \$3 million to transform the former Clarke Pies site in Mortlake into an artisan organic cheese and dairy factory, creating 20 new jobs.



Digital Adaptation

The Small Business Digital Adaptation Program provided \$1,200 in rebates to 135 small businesses in the region to access a range of digital tools to improve their business.

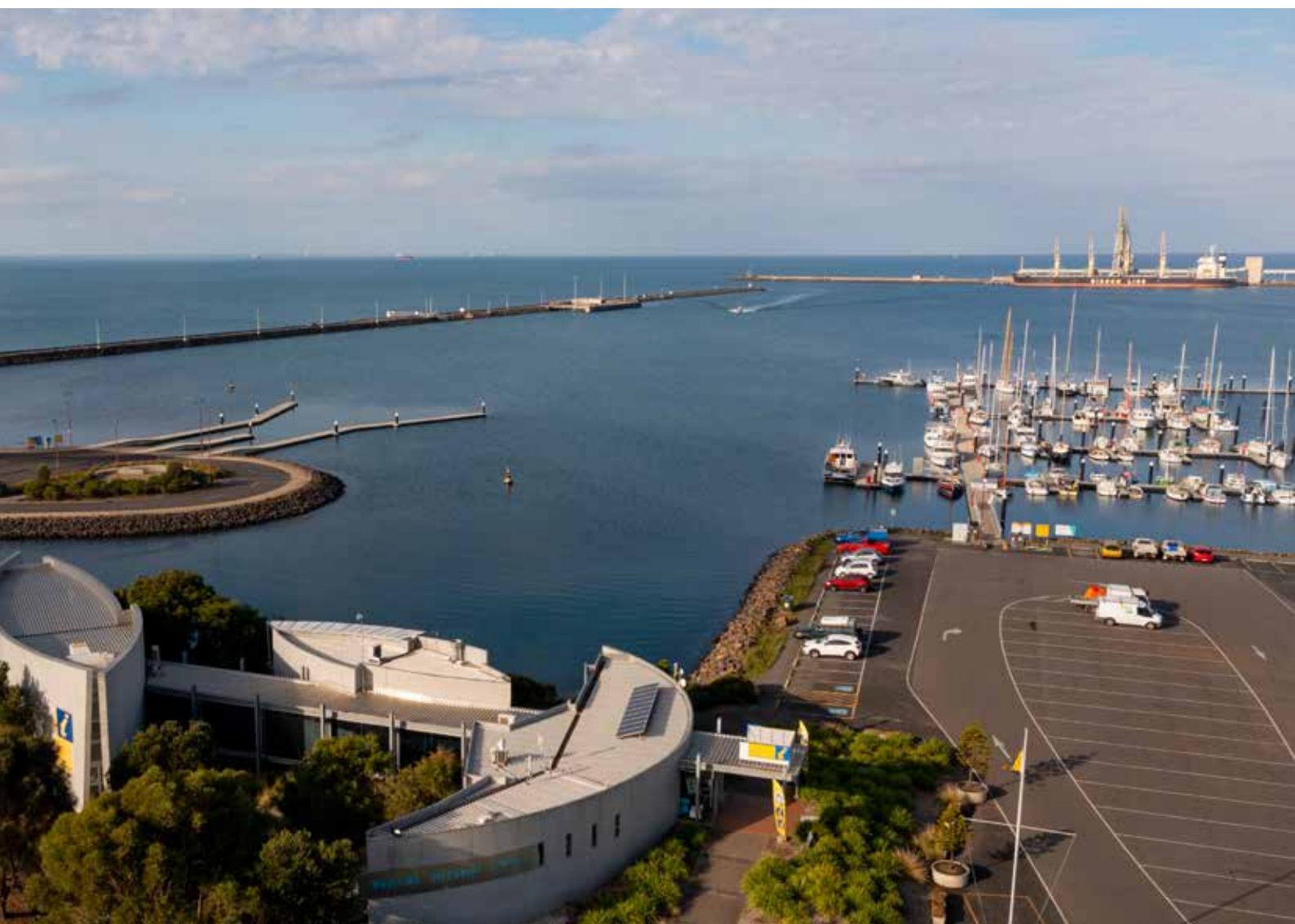
Trade activity

Despite the impacts of COVID-19, 50 companies in the Barwon South West region participated in online Trade Missions and Global Victoria events, coordinated by Global Victoria and RDV. This included 21 organisations participating in inbound missions and 14 organisations attending in-market activities and events. Three local organisations were nominated for the Governor of Victoria Export Awards 2020, with local manufacturer of medical devices, Care Essentials, being recognised as an Export Champion.

Industry collaboration

RDV Barwon South West worked closely with local industry peak bodies to encourage industry collaboration and facilitate innovation and economic growth. RDV worked with economic development teams in local government and AusIndustry to collaborate with a range of local associations. These included Advanced Fibre Cluster Geelong, Australian Graphene Industry Association, Cleantech Innovations Geelong, the Committee for Geelong, Engineering Network Geelong, G21 – Region Alliance, Geelong Agri-business Collective, the Great South Coast Food and Fibre Council, Geelong Chamber of Commerce, Geelong Manufacturing Council and Tourism Greater Geelong and the Bellarine.

The team worked with the Office of the Lead Scientist and DJPR metro offices to facilitate an online Airbus Defence and Space Industry Engagement Seminar for businesses. RDV also hosted regular COVID-19 coordination sessions with councils and industry peak bodies to provide information and support, and to gather feedback on emerging community issues to provide DJPR and DHHS.



Economic development

Budj Bim Master Plan

Infrastructure to support visitors to the UNESCO World Heritage-listed Budj Bim Cultural Landscape is almost complete. It includes raised walkways, viewing platforms, interpretative signage and a visitor and aquaculture centre. The Victorian Government invested \$11.86 million to support the Gunditjmara Traditional Owners Community through the Gunditj Mirring Traditional Owners Aboriginal Corporation to develop this project.

Queenscliffe Hub

Construction began on the \$5.75 million Queenscliffe Hub. Designed by Kerstin Thompson Architects, the hub will be a flexible community space that includes the Queenscliffe library, visitor information centre and historical museum. It will be named Wurrng Wurrng, meaning 'to listen with both ears' in Wadawurrung. The project is supported through the Regional Infrastructure Fund, Living Libraries Program and the Community Support Fund, and is expected to be completed in the first half of 2022.

Twelve Apostles Trail – Timboon to Port Campbell

Construction is underway on the \$4.5 million trail between Timboon and Port Campbell, linking the hinterland to the coast. The 12 Apostles Trail is an extension of the existing Camperdown to Timboon Rail Trail south to Port Campbell and east to the iconic Great Ocean Road and via key tourist nodes including Loch Ard Gorge, 12 Apostles and Gibson Steps into Princetown.

Bellarine Railway – Stage 1 and 2

A 16.5km track upgrade on the heritage Bellarine Railway between Drysdale and Queenscliff is being supported by \$3.4 million from the Regional Tourism Investment Fund – Stimulus Round. This adds to a previous investment of \$300,000 that will develop the Turntable Paddock at Drysdale Railway Station, improve community access and provide a base for the award-winning dining experience, the Q Train.

Cape Bridgewater Masterplan Implementation

A \$3.7 million project to prevent erosion and improve access at Cape Bridgewater was supported by \$1.5 million from the Regional Infrastructure Fund – Stimulus Round. It involves installing a 400-metre revetment to revegetate sand dunes, and creating a large sandstone viewing platform, landscaping and connecting pathways between upgraded carparking areas.

Portland Foreshore Projects

Portland Foreshore Masterplan is one step closer to completion following a series of grants from the Regional Infrastructure Fund. The projects include Portland Bay Marina Extension which will see an additional 34 mooring bays added to the existing marina. The Portland Foreshore Upgrade which includes a new town jetty and connecting paths and boardwalks to bring everything from the southern to northern ends of the foreshore together. The final project which was recently announced will see a new double storey multipurpose facility on the foreshore to replace an existing yacht club facility. This building will accommodate several clubs and community groups and include a retail component. The combined projects received \$9.5 million in funding to support the \$13.8 million investment.

Geelong City Deal

The Geelong City Deal is a collaboration between all three levels of government working with industry, community and the private sector to revitalise Geelong and unlock the potential of the Great Ocean Road economy.

The Commonwealth and Victorian governments and the City of Greater Geelong are investing \$370.23 million to deliver the commitments under the 10-year Geelong City Deal. Other key funding partners are investing an additional \$12.25 million in the City Deal, bringing the total funding contribution to \$382.48 million.

Key achievements in 2020–21

Geelong Convention and Exhibition Centre

Geelong Convention and Exhibition Centre is a significant project within the Geelong City Deal and is progressing within timeframes agreed to between the Australian and Victorian Governments as part of the Implementation Plan released in October 2019. Both the updated business case and project plans were developed in consultation with the Commonwealth Government. Detailed design works will take place this year with construction expected to commence in 2022.

The project will create up to 600 jobs during the estimated three-year construction period and up to 270 ongoing jobs upon completion.

Shipwreck Coast Priority Projects (12 Apostles)

The Commonwealth and Victorian Governments opened the \$23.4 million Private Sector Business Enablement Fund on 29 April 2021. The fund is a key component of the \$108.15 million Shipwreck Coast Priority Projects that supports investment in the broader Twelve Apostles precinct redevelopment project. Planning is underway for an international standard Visitor Experience Centre and coastal works to enhance this iconic tourist destination.

Geelong City Deal projects now complete or underway:

- Geelong Waterfront Safe Harbour – the wave attenuator was opened in February 2021.
- Deakin University Geelong Future Economy Precinct Road Upgrade Project – Stage 1 and 2 complete, including two road access intersections and construction of the final project stage, the Epworth Place Extension, is well advanced.
- Queenscliff Ferry Terminal Upgrade – construction on the boardwalk, rock groyne and repairs on five steel piles were completed. Demolition of the old terminal building is complete, and construction of the new terminal building will commence in July 2021.
- Green Spine – drainage and landscaping works on Block 1 of the Green Spine began, and the design and communication and engagement tender process for Block 3 were initiated.
- Geelong Train Station Upgrade – LED lighting was installed in station carparks, the bus interchange was completed, and engagement begun with the Wadawurrung Traditional Owners Aboriginal Corporation about Wadawurrung language being incorporated into the frames of new heritage style seats.
- Laneways Breakthrough Project – 28 Malop St was acquired, design tender awarded and a management consultant engaged.
- Geelong Arts and Culture precinct public realm – Development Victoria are undertaking schematic design for the public realm in the precinct.
- Lorne Point Grey – Surf Coast Shire approved planning for the precinct masterplan and the Great Ocean Road Coast and Parks Authority are evaluating tenders for Early Contractor Involvement.
- Apollo Bay Harbour Redevelopment – progressed to planning and detailed design stage, with Colac Otway Shire awarding several contracts in July 2021 for civil works, waterfront design and port operations design.

- Apollo Bay (Wild Dog Creek) to Skenes Creek Coastal Trail – design has commenced, along with flora and fauna assessment, cultural heritage management planning and geotechnical investigations.
- Kennett River Tourism Infrastructure Project – Colac Otway Shire awarded the Planning and Design Tender for Kennett River in May 2021.
- Barwon River Planning Project – community engagement and significant landscape overlays for the Barwon River were completed to prepare for a planning scheme amendment, which forms part of the larger Rivers of Barwon project focused on the Barwon, Moorabool, Leigh and Yarrowee Rivers.

Regional planning and coordination

Brand Geelong Stage 2

The City of Greater Geelong developed a brand for Geelong with support from the Barwon South West Committee of Regional Development Australia (\$10,000). The project engaged with key Geelong organisations and community leaders to develop a brand story for the city. This builds on earlier work to engage with regional stakeholders to develop a shared brand narrative for Geelong.

Creative Industries Strategy for the G21 Region

The Barwon South West Committee of Regional Development Australia supported (\$50,000) the development of an industry-led Creative Industries Strategy for the G21 region. A collaboration between the Committee for Geelong, G21 – Geelong Region Alliance, Geelong Arts Centre, Geelong Gallery and other creative industry stakeholders, the strategy identifies priorities for developing creative industries and supporting creative industry practitioners in the region.





Regional report

Gippsland



Regional Director's report

Located in Victoria's south east, Gippsland has a population of approximately 287,000 people and a gross regional product of approximately \$18 billion.

The populations of Baw Baw and Bass Coast Shires on Melbourne's urban fringe are growing at a rate of eight and nine per cent respectively, while elsewhere the region experienced growth rates consistent with the state average of four per cent.

The region incorporates six local government areas with diverse strategic assets that are important to Victoria.

In 2020–21 RDV Gippsland provided ongoing support for local businesses, industries and communities affected by COVID-19, the 2019–20 East Gippsland bushfires, the June 2021 flood event and long-term drought.

The region also navigated a changing economic environment as industry sectors continue to transition, modernise and diversify from traditional energy generation to new, clean energy technology. In March 2021, it was announced that the Yallourn Power Station closure will be brought forward to 2028, four years earlier than scheduled. The timber industry is also experiencing change as it transitions from native timber harvesting to plantation-based supplies.

During the year we maintained our focus on supporting growth, diversification and recovery across regional priority sectors, including energy, food and fibre, tourism, transport and logistics, advanced manufacturing and health and community services.



RDV reaffirmed our commitment to work alongside industry and business to adapt and find new opportunities that leverage our natural environment, resources, and community collaboration to ensure Gippsland continues to be a prosperous and inclusive region.

Tim McAuliffe
Acting Regional Director
Gippsland

Regional highlights

- More than \$80 million of improvements to visitor experiences including Cape Conran Coastal Park, Mallacoota inlet, Point Hicks Lighthouse and Wilsons Promontory new visitor centre and biodiversity sanctuary.
- Securing Alinta Energy as anchor tenant at the Morwell Innovation Centre, leading to the creation of 230 new full-time equivalent jobs.
- \$17 million Morwell Innovation Centre officially opened in January 2021.
- \$18.5 million for the Gippsland tourism recovery package.
- \$225.8 million for state-wide Bushfire Prevention and Recovery.
- \$4.2 million for the new Regional Skills Demand Profiles initiative for each Regional Partnership, including Gippsland.

Investment and trade

RDV Gippsland coordinated the COVID-19 Economic Recovery Committee and delivery of government financial assistance and support to local government, business and the community. Localised COVID-19 recovery funding of \$2.5 million helped generate \$8 million investment for 11 projects.

This year, RDV Gippsland helped generate \$24.9 million in capital expenditure, 305 full-time equivalent jobs and \$15.2 million in exports. A key development during the year was securing Alinta Energy as anchor tenant at the Morwell Innovation Centre, leading to the creation of 230 new full-time equivalent jobs.

Support for industry expansions

Alinta Energy expansion and establishment of a new contact centre at the Gippsland Hi Tech Precinct in Morwell, creating 239 new full-time equivalent jobs. An investment of \$3.2 million to establish a new Sailors Grave brewery at Marlo, creating 27 new full-time equivalent jobs and supporting the region after the 2019–20 bushfires. A \$4.5 million investment to establish the Metung Hot Springs spa facility, creating 20 jobs and supporting growth in the visitor economy.

Economic development

This year 32 grant payments totalling \$44.9 million were made including \$16.9 million in East Gippsland, \$15.5 million in Latrobe City, \$8.9 million in Wellington and \$3.5 million in Baw Baw, Bass Coast and South Gippsland.

Hi-Tech Precinct Gippsland

The \$17 million Morwell Innovation Centre was officially opened in January 2021. The new facility is the centrepiece of the Hi-Tech Precinct Gippsland site, which brings together industry, education and research to co-create and reimagine the economic future for the region. Managed by Federation University Australia (Gippsland),

the facility is now a fully tenanted space, with over 100 workers in the building to date. As part of the Victorian Government's overall investment in the project, in May 2021 Federation University began delivering its Innovation Programs curriculum that will continue to be rolled out over the next three years.

Allied Health Workforce Attraction Program

Supported by the Regional Skills Fund, this project has fast-tracked delivery of two new undergraduate level Allied Health courses in Gippsland. At its Churchill campus, Federation University Australia commenced teaching the first intake of Occupational Therapy students in March 2020 and Physiotherapy students in 2021. Project delivery exceeded expectations, with a high number of course applications received, and over 95 per cent of successful students located in the Gippsland region.

Regional planning and coordination

Greater collaboration between the RDA Gippsland Committee and the Gippsland Regional Partnership (which now includes three RDA committee members) strengthened strategic planning and advocacy.

Both groups also collaborated with Gippsland's peak industry body, Committee for Gippsland, and the six Gippsland local councils as part of the Gippsland Regional Plan Leadership Group. The Gippsland Leadership Group released the 2020–25 Gippsland Regional Plan that identifies priority projects and the strategic direction for Gippsland over the next five years.

Gippsland Regional Partnership and RDA Gippsland focused on regional recovery initiatives including COVID-19 regional roundtables to facilitate discussions between government, business and community, and a regional health forum facilitated by RDA Gippsland.



Regional report Grampians

Regional Director's report

This year, the Grampians region focused on facilitating the ongoing support associated with recovery from COVID-19 and growth of the local economy. This was achieved by leveraging the region's unique strengths to drive growth and innovation across our resilient communities, activating opportunities and addressing place-based challenges.

RDV Grampians supported and facilitated investment of more than \$41 million during the year through a range of funding streams. This included \$11.5 million from the Regional Infrastructure Fund to support \$14.3 million of infrastructure projects across the Grampians local government areas.

For the Central Highlands, funding included \$2 million for essential stormwater infrastructure for the Bannockburn South West Industrial Estate, improving attraction and retention of staff for key industries in the region, \$3.5 million to upgrade the Trentham Community Hub, and \$1.2 million for the Ballarat Tramway Museum to replace part of its historic track that dates back to 1905.

In the Wimmera Southern Mallee, RDV Grampians facilitated funding of \$2.8 million, across five local government areas, for Wimmera Southern Mallee Caravan Park upgrades, capitalising on the Mallee silo artwork and supporting an increase in visitors. Whilst the Warracknabeal Court House Reactivation Project received over \$248,000 funding support.

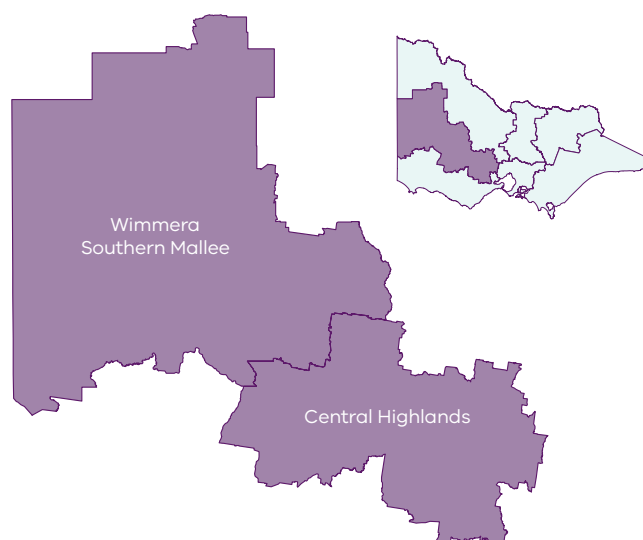
RDV Grampians continued to lead a localised regional response to adapt to the ongoing COVID-19 impact. Support included funding for Ballarat's nationally acclaimed tourist attraction, Sovereign Hill and a range of measures for local government areas and the three Regional Tourism Boards.

Our Regional Partnerships entered their second four-year term with new, re-appointed and continuing committee members welcomed in March.

The Wimmera Southern Mallee Regional Partnership further progressed the award-winning BY FIVE early years project, securing \$2.8 million funding for a further four years. The funding will allow the project to transition to an innovation hub model, continuing the important work of reducing the gap in levels of childhood disadvantage experienced by children in the region compared to their urban counterparts.

The Central Highlands Regional Partnership focused on setting priorities for a new committee, with skilled workforce and housing shortages emerging as early areas of focus.

The RDA Grampians committee is driving major research into workforce systems in the region to address ongoing workforce shortages and is leading innovative work to



define value-add opportunities in agriculture which have the potential to generate significant investment and employment.

The much anticipated \$100 million Ballarat GovHub was opened in April 2021. This outstanding project was the result of successful collaboration with Development Victoria, the Department of Treasury and Finance, the Department of Premier and Cabinet, the City of Ballarat and other stakeholders.

The transformative Ballarat Station Precinct project continued with the opening of the 77-room Quest Hotel in December 2020. The Quest Hotel complements the already completed commuter carparking. The remaining construction works, the refurbished Goods Shed, public plaza and bus interchange, are due to be completed towards the end of 2021. Once complete, the reinvigorated precinct will be able to host a range of activities including community events and markets.

RDV Grampians established the COVID-19 Economic Recovery Committee, incorporating all local government areas and key government agencies. This has provided a platform to identify regional impacts and concerns during restriction periods, as well as providing day-to-day support and links into government for key stakeholders and businesses as they navigated a challenging and ever-changing environment.

Anthony Schinck
Regional Director
Grampians (July 2020 – March 2021)

Tammy Fitzgerald
Acting Regional Director
Grampians (April 2021 – June 2021)

Regional highlights

- \$100 million Ballarat GovHub completed, resulting in the transitioning of up to 1,000 Victorian Government employees from seven departments into the building.
- \$2.7 million investment in the \$4.2 million City Gate Gas Connection Project at the Parwan Employment Precinct.
- 77-room Quest Hotel opened in December 2020 as part of the Ballarat Station Precinct project.
- COVID-19 Economic Recovery Committee established, incorporating all local government CEOs and key government agencies to help identify immediate COVID-19 impacts.

Investment and trade

RDV Grampians supported a significant number of projects and programs through the Regional Jobs Fund and Invest Victoria that realised total investments of over \$54.4 million and 120 regional jobs.

The team supported CHS Broadbent Pty Ltd's investment to establish a fertiliser processing plant at the Ballarat West Employment Zone. The processing plant will be designed to produce a wide range of fertiliser products for broadacre agriculture and is expected to create 30 new full-time equivalent jobs.

Rijk Zwaan Australia's Greenfield Expansion of Glasshouses

The Rijk Zwaan Australia Pty Ltd's Greenfield Expansion of Glasshouses project in Bacchus Marsh involves building a 2.5 hectare glasshouse facility for research and development into new seed strains. It will also enable the company to cultivate new seed types for sustainable vegetable varieties that can cope with Australia's variable climate. The project is expected to create 40 new full-time equivalent jobs.

City Gate Gas Connection Project

RDV Grampians continued to facilitate a \$2.7 million investment in the \$4.2 million City Gate Gas Connection Project at the Parwan Employment Precinct. The project will create jobs for up to 1,500 workers over six years. The completed pipeline will double gas capacity to the Bacchus Marsh area and is scheduled to be complete by mid-2022. At 2,880 hectares, the site is more than 1,400 times larger than the MCG. It will host 80 commercial properties with a focus on agribusinesses, including new processing facilities for L&G Meats. The project was funded in partnership with the Moorabool Shire Council and L&G Meats.



Economic development

Regional Infrastructure Fund

Through RDV Grampians' facilitation, the Victorian Government invested \$11.5 million from the Regional Infrastructure Fund into the Grampians region, supporting \$14.3 million of infrastructure projects across nine local government areas in rural and regional towns.

Ballarat City Council, Ararat Rural City Council, Golden Plains Shire Council, Hepburn Shire Council, Hindmarsh Shire Council, Horsham Rural City Council, Northern Grampians Shire Council, West Wimmera Shire Council and Yarriambiack Shire Council all received funding to implement priority infrastructure projects within their communities to improve the liveability and connectivity of residents.

The projects will be delivered and completed within two years, delivering immediate construction jobs to regional Victoria and meeting the needs of community. Hepburn Shire Council has received \$500,000 funding to upgrade and refresh the Creswick Town Hall, an important community facility. This project is expected to immediately stimulate construction jobs. Whilst the Warracknabeal Court House Reactivation Project received over \$248,000 funding that will activate the refurbished Warracknabeal Court House as a hub of art, culture, science and tourism in the Yarriambiack Shire Council.

Regional Recovery Fund

The RDV Grampians team has facilitated Victorian Government funding of \$2 million through the Regional Recovery Fund which supports regional economic recovery. This funding will continue to support the region over the coming year through a range of economic stimulus projects. The establishment of the COVID Economic Recovery Committee, that incorporated all 11 local government areas, helped with the identification of the initiatives that will support economic recovery needed as a result of the impacts of COVID-19.

Projects included a resilience and innovation program for Grampians small business, along with identified local events and promotional funding to stimulate the economy. The Sovereign Hill Museums Association received \$500,000 funding to lead a prominent 12-month visitor economy recovery marketing campaign. The campaign will drive additional domestic visitation to Ballarat and aims to attract over 100,000 additional visitors during the campaign period.

Tourism Infrastructure Program

The 2020–21 Victorian Budget provided funding for the \$120 million Flagship Tourism Infrastructure projects across the state, which included \$1.6 million funding for 1001 Steps All Accessibility and Sculpture Trail – Stage 2 in Bacchus Marsh. The project will design and construct an all-abilities accessible sculpture trail. The trail head and sculpture will be located at Telford Park and the trail will connect to the 1000+ Steps project, Stage 1.

The Hammon Park Trail Head and Bike Park, in Creswick, also received \$2.1 million funding to develop trails, jumps area, skills track and ride experience for young riders to experience mountain biking. The Trail Head will complement the Creswick Trails purpose-built mountain bike-trail project.

The Yarriambiack Shire Council received \$350,000 funding for the Murtoa Stick Shed Visitor Experience Upgrade to support refurbishment of the Visitor Information Centre. This project will refurbish the centre and amenities, enabling a modernised, more accessible centre and create a new covered area for groups to meet with the aim to increase annual visitation.

Regional planning and coordination

The Wimmera Southern Mallee Regional Partnership oversaw the exciting next step for the award-winning BY FIVE project with the transition from direct government facilitation to a fully community-led project. A budget allocation of \$2.8 million over four years (from 2021–22 to 2024–25) will support the transition of the project to an early-years innovation hub under the auspice of the Wimmera Development Association.

For Want of a Worker project

Regional Development Australia Grampians is delivering the 'For Want of a Worker' project, which will break the ongoing cycle of workforce shortages by unpacking the workforce system to understand why the shortages exist, and then develop direct actions to address the problems in the system and attract workers to the region.

Housing advocacy

The Central Highlands and Wimmera Southern Mallee Regional Partnerships have both advocated strongly for action to address housing shortages in the region. This has resulted in support for a range of localised solutions, including Victorian Government investment in trunk infrastructure in Stawell and Ararat to support new housing development, and activation of a housing association in Wimmera Southern Mallee, backed strongly by local government.



Regional report Hume



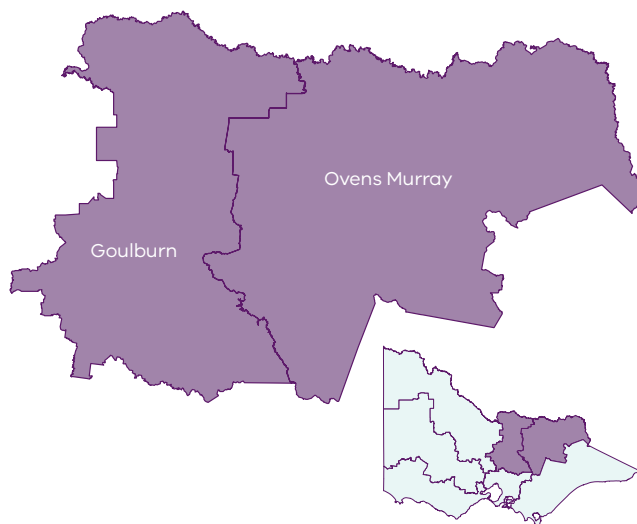
Regional Director's report

The Hume region stretches across north eastern Victoria. Despite the recovery challenges of the 2019–20 bushfires and the ongoing impacts of COVID-19, the region continues to be recognised for national economic contribution to manufacturing, food production, transport and the visitor economy. The region is also home to five (out of six) Alpine Resorts which provide over of a quarter of all visitation to the region.

Our Economic Development team worked with our delivery partners, such as local government, to access significant funding across various programs including Local Economic Recovery (bushfires), Regional Jobs and Infrastructure Fund, and COVID-19 Stimulus programs. Regional priorities such as Prosecco Road and the Falls to Hotham Trail were also highlighted in the tourism flagships program as part of the Victorian State Budget.

Our Investment and Trade team responded tirelessly to the needs of local businesses during COVID-19 restrictions, including changes to border restrictions. This role helped businesses pivot during challenging times and also brought their concerns and impacts directly to government to help inform policy decision making. The team also worked with business investment enquiries to create over 360 jobs for the year. There are promising signs of job creation, capital investment and exports for 2021–22. The private sector activation component of the iconic Ride High Country program continued to be implemented with Round 2 closing at the end of the year.

The Regional Planning and Coordination team supported our Regional Partnerships and Regional Development Australia committees who are critical in ensuring the region can address challenges and make the most of opportunities. Initiatives such as Revitalising Seymour, the Goulburn Murray Irrigation District Resilience Strategy, the Tomorrow Today Foundation in Benalla, Activating Lake Eildon and the Albury Wodonga Regional Deal continued to be major focus areas for the team.



I would like to acknowledge the great work of our partners, including local councils, regional tourism boards, alpine resort management boards and our incredibly resilient communities and businesses who endured so much as a result of COVID-19. Even under immense pressure we continued to collaborate to achieve outcomes for our region. This adaptative capacity and resilience must be sustained to manage future challenges in 2021–22.

I am proud of the RDV Hume team who continued to drive regional development while working remotely, many of whom were also directly impacted by COVID-19 restrictions. Thank you for your amazing contribution.

Matt Nelson
Regional Director
Hume

Regional highlights

- Delivered over \$62 million worth of economic development projects including the Kilmore Creek Precinct Masterplan and Landscape Design and the completion of the Shepparton Art Museum.
- Helped create 361 new jobs for people in the region, and enabled business growth, including expansion of the James Stockfeed business and the Ride High Country Private Sector Activation.
- Finalised and implemented Regional Partnership endorsed priorities such as the Goulburn Murray Irrigation District Resilience Strategy, Lake Eildon Activation Masterplan, Alpine Resorts Activation,

Tomorrow Today Foundation and Seymour Revitalisation.

- Facilitated support for businesses impacted by COVID-19, responding to outbreaks in Shepparton and Kilmore and the NSW/Vic border restrictions.
- Supported bushfire-affected communities by developing the North East Bushfire Economic Recovery Plan.
- Facilitated and supported the Albury Wodonga Regional Deal.

Investment and trade

The Hume Investment and Trade team were able to achieve \$246 million worth of capital expenditure investment and 361 full-time equivalent jobs – a significant outcome considering the challenging environment, targets and timelines. The team continued to engage across industry in the food and fibre, manufacturing, tourism, transport, distribution and logistics sectors. It also sustained extensive facilitation processes and helped deliver projects by fostering key relationships, mediating discussions and connecting critical service providers.

Overcoming challenges for business

The stop-start nature of COVID-19 lockdowns presented a state of uncertainty across business in the Hume region, but industry continued to invest locally and retain a positive outlook on the future. Smaller businesses were hit hardest with lockdowns, mostly in hospitality and tourism sectors. Again, key geographic business drivers were Greater Shepparton and City of Wodonga, where food and fibre and manufacturing sectors received extensive support from the team.

Uncertainty around workforce and skills shortages were heightened by the absence of backpackers and international workers, particularly in horticulture and agriculture areas.

Similarly, housing and accommodation for workers was a key issue for tourism operators and locations, forcing operators to revise working hours and offerings. This significantly affected the region. Alpine resorts were also hit hard by disruptions to the season. Larger businesses were able to revise operations and avoid major staff losses.

Food and fibre

Food and fibre continued to drive projects across the Hume region. Domestic sales were consistently strong across most products. Exports threw up some challenges dependent on process and end destination but confidence within the sector remained high despite seasonal work issues.

Manufacturing

Import replacement became a consistent approach based mainly around necessity when looking at manufacturing projects. Across the sector projects moved slower than food and fibre as output uncertainty led to a more cautious approach in general. Travel restrictions on technicians also postponed project commencement dates.



Tourism

The consequences of bushfire followed by ongoing COVID-19 challenges kept confidence levels low in the tourism sector, particularly in Alpine, Mansfield, Indigo and Murrindindi shires, the Alpine Resorts and along the Murray River. Border closures significantly affected tourism operators on both sides of the river.

Confidence in new projects and investments remained high but with varying degrees of caution. Round 1 of the Ride High Country was rolled out, and five successful projects are now underway. Round 2 is well progressed and will be finalised in the last quarter of 2021. Several tourism projects remain in the pipeline for the next 12 months.

Transport distribution and logistics

Discussions continued with transport distribution and logistics businesses in the region and continued to engage on road infrastructure needs in and around Nagambie, in line with existing and proposed business developments in the area.

Energy and sustainability

Solar farms and other alternative energy offerings continued to be facilitated by RDV Hume, including consultation with Invest Victoria and EPA Victoria about potential projects.

Economic development

RDV Hume's Economic Development team partnered with key regional stakeholders, including the 12 Hume regional local governments, five Alpine Resorts, Regional Tourism Boards and numerous community-based organisations. These relationships helped deliver programs and services that support ongoing development of local communities.

RDV supported communities recovering from the devastating 2019–20 bushfires in what will be an ongoing recovery effort for a number of years.

Alpine Resorts and High Country

The Alpine Resorts of Falls Creek, Mount Hotham, Mount Buller, Mount Stirling, Lake Mountain, Dinner Plain and Mount Buffalo are significant contributors to the visitor economy. Program investment of \$24.4 million realised total project value estimated at \$30.9 million for major projects. These projects included the following:

At Falls Creek, funding included \$2.5 million towards the Lakeside Trailhead and Foreshore Redevelopment and \$500,000 to help develop internationally rated mountain bike downhill and flow trails. At Mount Hotham, funding included \$4.2 million for the Alpine Gateway project to deliver new visitor facilities, and \$2 million to support planning for the Falls to Hotham Alpine Crossing.

At Mount Buller, \$200,000 was contributed to master planning for a new mountain bike visitor experience and 'green season' economic outcomes, and \$3.6 million to increase the resort's electricity capacity. At Mount Buffalo, \$1.5 million was allocated to help create low impact, sustainable accommodation eco-pods and \$1.8 million was provided to support a cafe development at the iconic Mount Buffalo Chalet.

Local government

Towong

In addition to leading the area's recovery after the 2019–20 bushfires, Towong Shire Council focused on developing and marketing its tourism product and pursuing initiatives that encourage increased employment opportunities. With support from RDV Hume, the Council recently built the Upper Murray Events Centre in Corryong, a significant local asset which will support the iconic annual Man from Snowy River Bush Festival, community and recreational activities. In 2020–21, RDV supported a suite of new infrastructure projects with investment of \$7.4 million delivered over the year, realising total project value estimated at over \$9.6 million.

Ned Kelly Story

In 2020–21, RDV invested \$4 million to deliver \$5 million worth of projects that capitalise on the Ned Kelly story, one of Hume's unique regional strengths, including \$3.5 million for the Ned Kelly Glenrowan Project and \$500,000 for the Beechworth Precinct Renewal – Courthouse Kelly Trials Experience.

Prosecco Road and King Valley

\$250,000 investment in establishing a shared vision for the King Valley's 'Prosecco Road', one of Victoria's five premium wine destinations, identifying priority tourism developments that enhance and optimise the visitor experience and economic outcomes for the region.

Benalla

Lake Benalla's foreshore precinct activation will improve amenity, functionality, accessibility and participation in activities around Benalla's premier natural asset. Projects include \$3 million to complete Stage 1 works of the Master Plan for Benalla Art Gallery, and \$2 million to support a \$2.5 million upgrade of the Lake Benalla foreshore.

Lake Nagambie Foreshore Walk

The Foreshore Walk is one of the key projects identified in the Lake Nagambie Master Plan to continue its development as a premier rowing and water sports destination. RDV facilitated \$3 million towards the \$3.8 million all-abilities pedestrian link between the State Regatta Centre, adjacent Nagambie Lakes Caravan Park and the main street of Nagambie.

Regional planning and coordination

The RDA Hume Committee has built significant momentum over the past year with the recruitment and appointment of a new Chair and full Committee of business and community leaders. Highlights include continued support for the Hume Defence Industry Roundtable to build industry capacity and opportunities within the Defence Sector, and establishing the Hume Economic Development and Planning Network. Important activities also included advocacy to the Commonwealth for funding support to critical sectors such as Alpine Resorts, engaging with the Commonwealth to support issues including COVID-19, workforce and housing availability/affordability, and cross-border issues and opportunities.



Regional report Loddon Mallee

Regional Director's report

This year provided the greatest challenge for our diverse and growing communities against the backdrop of a global pandemic that has affected the lives of people in the region in many ways.

Loddon Mallee encompasses 59,000 square kilometres from Gisborne, to central Victoria, along the Murray River and across to the north-west, and has a population of approximately 342,000 people.

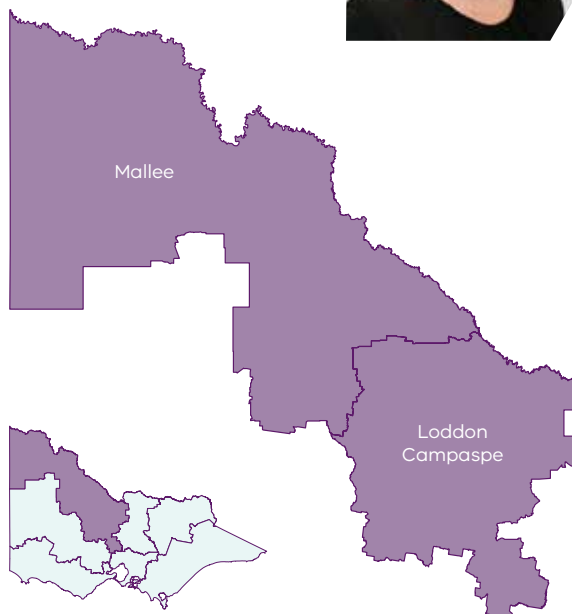
In 2020–21, an unprecedented number of grants were awarded to support communities and business. The scope and reach of the delivery program ensured that the region continued to experience job growth, create business opportunities, enhance liveability and support resilience.

A focus this year was on the design and development of the \$90 million Bendigo GovHub project in partnership with Development Victoria and Dja Dja Wurrung Aboriginal Clans Corporation. The appointment of Icon Fairbrother Joint Venture as head contractor resulted in a unique local-national delivery model with an emphasis on local jobs, employing up to 1,200 people over the next year with a commitment to at least one per cent spend on the Indigenous supply chain. Early works have involved the employment of 30 archaeologists in what has been regional Victoria's largest archaeological dig.

Vital work continued in response to the impacts of COVID-19 with RDV Loddon Mallee leading the work for the Regional Economic Recovery Planning process. This work brought together a range of stakeholders to share insights on the impact of the public health guidelines and identify what was needed to better support community resilience and economic recovery.

Regional highlights

- The region invested \$24 million to fund a total of \$82 million, creating 419 jobs.
- Led the development for the \$90 million Bendigo GovHub project in partnership with Development Victoria and Dja Dja Wurrung Aboriginal Clans Corporation.
- Supported the region's COVID-19 recovery through the facilitation of over 60 new community and economic infrastructure investments.
- Loddon Campaspe Regional Partnership secured \$5 million of philanthropic funds from Kirkland Lake Gold to further partnership priorities of mental health, Traditional Owner land management, employment support for young people and female STEM students.
- Mallee Regional Partnership supported projects to strengthen the local food industry supply chain, and secured funding for the Small Towns Big Difference pilot in Buloke Shire.
- Supported three studies which positioned the region for further targeted investment, including the Mallee Hydrogen Study, the Mallee Skills Pulse Check and the Health Sector Skills and Pathway Roadmap.
- Facilitated opportunities for industry and new job creation including the \$50 million H W Greenham and Sons Tongala abattoir redevelopment and modernisation, creating 230 new jobs.
- Led a coordinated regional response to the impacts of COVID-19 to inform and support economic recovery, and support 3,097 businesses through the Business Support Fund.



The Loddon Mallee Regional Recovery Committee has also been essential in identifying meaningful economic recovery projects for the region with the focus on people and their livelihoods now and into the future.

Rachel Lee
Regional Director
Loddon Mallee

Investment and trade

Key projects supported and work undertaken with businesses in Loddon Mallee in 2020–21 include:

Tongala Abattoir Redevelopment and Modernisation

H W Greenham and Sons Pty Ltd received a Regional Jobs Fund grant for a \$50 million investment to redevelop and modernise its abattoir in Tongala, creating 230 new jobs. The investment will augment the still operating hot-boning meat processing plant with a chilled beef abattoir. The project will allow Greenham to strategically re-position its product mix having lost its USA export market for boxed meat. The company will move to producing high quality, chilled meat products to move the company to the premium end of the market.

The Lost Watering Hole – Lancefield Brewery

Lancefield Brewery received a Regional Jobs Fund grant towards a \$1.3 million investment to establish the Lost Watering Hole, a craft brewery and cafe in Lancefield that will create 15 new jobs. The brewery will incorporate production and packaging facilities, including canning and labelling lines, and a restaurant and cafe catering for 100 patrons, plus a conference facility. The brewery will produce a premium range of preservative-free craft beers with brewing capacity of 100,000 litres of beer a year using a new canning line that delivers 27 units per minute.

Economic Recovery Support

RDV supported 3097 businesses affected by COVID-19 in Loddon Mallee. A total of 496 hospitality businesses obtained \$2.48 million through the Outdoor Eating and Entertainment Package of the Business Support Fund. Financial support was also provided to 14 regional organisations through the Business Chambers and Trader Groups Program.



Invest Loddon Mallee

The City of Greater Bendigo received \$480,000 on behalf of the 10 Loddon Mallee LGAs in Victorian Government funding to establish a new online platform to support local businesses and help grow the regional economy. The value of the investment is evidenced by pre-COVID-19 studies that show 39 per cent of Melbournians would like to move to regional Victoria.

Loddon Mallee Housing Revitalisation Strategy

Swan Hill Rural City Council received \$230,000 on behalf of the 10 Loddon Mallee LGAs to help better understand housing issues and opportunities to ensure housing supply can meet demand. Each LGA highlighted land supply, strategic planning, approvals, and housing supply as barriers to population growth, and attracting and retaining a skilled workforce.

Sea Lake Housing Development

Buloke Shire Council received \$300,000 to help develop the old school site at 110 Sutcliffe Street, Sea Lake, into an eight-lot residential subdivision. Each lot will be sold to private investors to help meet the local housing demand and attract new residents.

Revitalising Murray Region Tourism

Murray Regional Tourism received \$250,000 to support COVID-19 recovery initiatives, as well as long-term growth of the visitor economy in the Murray River region. Targeted strategies will help existing operators and investors, and include a Murray River Cruising Strategy, Murray Region Consumer Research, Accommodation Diversification Gap Analysis, a Murray Visitor Economy Research Dashboard and Murray Brand Digital Content Hub platform.

Get Lost Platform – Stage 2

Mount Alexander Shire Council received \$225,000 to further develop the Get Lost Platform, the central component of their Creative Cluster Facilitation program. It aims to help arts, culture and creative industries shift to a cooperative operating model. Stage 2 will include full web functionality, training and development, and design, marketing and communications.



Economic development

Mildura Riverfront Stage 1A – Village Square

Mildura Riverfront Stage 1A – Village Square received \$5 million as part of an overall project to connect the river to the township. The next stage will further transform the precinct with a revitalised village square to provide a central meeting site at the Mildura Riverfront. The project will convert the current carpark into a significant activation site with an eclectic mix of community and commercial opportunities. The development also includes landscaping upgrades and pedestrian connections to existing riverfront sites, strengthening connection between the CBD and the river catering for the needs of locals and tourists.

Macedon Shared Trails

The Macedon Shared Trails project was supported by \$8.75 million to help deliver the Woodend-Macedon-New Gisborne-Riddells Creek Shared Trails Experience. The project will develop a combined rail trail through rural landscapes, towns and heritage sites as part of a longer trail intended to link with existing and future trails in the region. The trails will be safe, off-road where possible, and designed to encourage shared, low-volume cycling, walking and running for various abilities.

Romsey Ecotherapy Park – Stage 3

Victorian Government support of \$615,000 was provided for the final stage of the Romsey Ecotherapy Park development. This stage will deliver the Woodland Ramble at the southern end of the park, forming a creative natural space for freeform interactions with nature. It will also feature a hut building frame and rambling trail.

Cohuna CBD and Waterfront Connections

Cohuna CBD and Waterfront connections received \$1.7 million in Victorian Government support to create a unique lifestyle experience for residents and visitors by establishing stronger connections to the Cohuna Waterfront along the Gunbower Creek. The upgrade will encourage new business development in a streetscape that is fresh and modern, and reflects Cohuna's growth potential. The streetscape will connect to the park and creek to encourage greater engagement with the hospitality sector to drive new business activity. The project includes boardwalks, a beach, all ability playground, passive and active equipment improving the connection to Gunbower Island.

Kerang Industrial Estate Expansion

Gannawarra Shire Council received \$900,000 from the Victorian Government to support the development of the next stage of the industrial estate expansion on Tate Drive in Kerang. The project will make the remaining 14 lots available to local businesses and includes road construction, drainage, potable water, electricity and communications. The estate is a key site for jobs and investment creation and represents an ongoing opportunity to develop and attract new business.

Sustainable recreational water for Quambatook

The Victorian Government provided \$2.05 million to incorporate water control by isolating flows to contain recreational water in a section of the Avoca River near Quambatook. The project will deliver new infrastructure to hold water in the Avoca River and create a weir pool by refurbishing the existing causeway. The project will also construct tracks and trails to connect the weir pool to Quambatook CBD, provision of a kayak launch, picnic facility, fishing jetty and platform, playground and exercise equipment, and beautification of the weir pool precinct.

Gargarro Regional Botanic Garden – Stage 2

Stage 2 of the Gargarro Regional Botanic Garden – a Loddon Campaspe Regional Partnership priority – received \$1.48 million in Victorian Government support. Project works will include the construction of the 'See' gardens encompassing the little pretties garden, cloud garden, sunrise yellow and hot pink gardens, silver garden, garden of falling snow and the vibrant display garden, welcome gateway, ephemeral water feature, a lookout and parkland garden.

Bendigo Showgrounds Upgrade

Delivering food and market precinct upgrades identified in the Bendigo Showground Masterplan were supported by a Victorian Government grant of \$680,000. Works will include upgrading public amenities, increasing accessibility, internal signage and site beautification. Amenity improvements will include asphaltting and drainage upgrades and installing climate control and service improvements in the Bendigo Exhibition Centre.

Golden Dragon Museum Restaurant and Outdoor Dining Activation

The initial component of the proposed redevelopment and activation of the Bendigo Chinese Golden Dragon Museum Precinct received \$1 million in Victorian Government funding. Stage 1A will enhance front of house areas, and upgrade the commercial kitchen, cafe seating area and introduce an outdoor dining experience. The latter will incorporate lighting to link the Golden Dragon Museum with the adjoining Chinese Gardens. The upgrades will also enable the Golden Dragon Museum to secure a commercial operator for the cafe and dine-in facilities.

Buloke Play Spaces Trail

Victorian Government funding of \$2.6 million will help deliver a Play Spaces Trail approximately 220km long across five townships in Buloke Shire. The project will deliver the first three stages of the Buloke Play Spaces Strategy by developing a locally themed destination play space in each town.

Maryborough Railway Station Upgrade and Activation

The Victorian Government provided \$1.8 million to enable Maryborough Railway Station to be developed into a visitor and activity hub that will accommodate tourism, commercial, transport and community uses. Works will expand the Visitor Information Centre and cafe and deliver a digital interpretive experience. The project will also involve refurbishing the former stationmasters' quarters as creative studios, expanding the co-working space, and providing all abilities access.

Pyramid Hill Community Centre Development – Stage 1

Detailed designs and tender documentation for all three stages of the Pyramid Hill Community Centre will be supported by \$2.47 million from the Victorian Government. Stage 1 will involve constructing an allied health wing and senior citizens' room. It will be delivered using child friendly universal design principles.

Mount Alexander Shire – Small Town Streetscapes – Stage 3 and 4

Three streetscapes for Chewton, Guildford and Newstead will be supported by a \$1.4 million Victorian Government grant. The project will deliver street beautification and supporting infrastructure for local businesses in the town centres to improve economic activity and community connection. This project builds on Stage 1 and 2, which also previously received support from the Victorian Government.

Activating Swan Hill Pioneer Settlement

The Victorian Government provided \$450,000 to help the Swan Hill Pioneer Settlement realise its vision to become one of the leading heritage attractions in Australia. The project will deliver new/updated audio, projection, and imagery to complement the existing water laser show, the design and installation of new laser projection sites within the settlement and new laser show content that includes local Aboriginal culture and history and early settlement experiences.

Regional planning and coordination

The Mallee and Loddon Campaspe Regional Partnerships and the Loddon Mallee RDA Committee have coordinated a broad range of projects that will position the region for future success. With new community membership reinvigorating the Mallee and Loddon Campaspe Regional Partnerships, the committees contributed to COVID-19 recovery planning and the preparations of the new Regional Economic Development Strategies for the region.

Loddon Mallee RDA

The Loddon Mallee RDA had a very active year promoting economic development within the region.

Focused on raising its profile and increasing its advocacy role amongst stakeholders, the RDA established a social media presence to increase its connection to business and industry leaders. Sponsorship of 10 chambers of commerce within the region has created interest in the RDA and developed contacts and nurtured ideas.

The year included an advocacy trip to Parliament House in Canberra where the RDA chair and deputy chair meet with the Minister for Energy to advocate the region's hydrogen aspirations, and with advisers from the office of the Minister for Agriculture.

Working in collaboration with the region's Regional Partnerships, the RDA boosted the viability and sustainability of the region's Food Industry Supply Chain with the development of 30 opportunities into 15 business cases and applications for funding. It led the establishment of the Mallee Hydrogen Cluster, preparing a Hydrogen Roadmap and preparing collateral that would ultimately lead to the region being successful in being recognised as one of the 13 NERA Hydrogen Clusters across Australia.

The RDA supported the development of the Loddon Campaspe Health Sector Pathways Roadmap, a project that is helping to get the health, training and secondary education sectors working together to ensure that our region will meet the growing demand for health workers. It also provided funding to establish a Heathcote Dementia Village. The Heathcote Dementia Village will be a major employer as well as a state-of-the-art facility drawing patients from across the region as well as Melbourne.

Financials 2020–21



Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
2014 Bushfires Economic Recovery Fund		
Latrobe City Council	Future Morwell – Morwell City Entrances project	35,000
Activation of Benalla Foreshore and Splashpark Park		
Benalla Rural City Council	Benalla Foreshore and Splash Park	1,900,000
Alpine Resort Support Program – Stream 2		
4SITE Australia Pty Ltd	ALPRES2 – 4SITE Australia	25,000
4SITE Falls Creek	ALPRES2 – 4SITE Falls Creek	25,000
All Seasons Health (Vic) Pty Ltd	ALPRES2 – All Seasons Health (Vic)	15,000
Angleton Contracting Pty Ltd	ALPRES2 – Angleton Contracting	5,000
Astra Bar and Restaurant	ALPRES2 – Astra Bar and Restaurant	10,000
Blue Brumby and Dicky Knees – Nedlands	ALPRES2 – Blue Brumby and Dicky Knees – Nedlands	15,000
Burger Haus Mount Buller Trust	ALPRES2 – Burger Haus Mount Buller	5,000
Debbie Howie Trust	ALPRES2 – Debbie Howie Trust	10,000
Dinner Plain Central – Dinner Plain	ALPRES2 – Dinner Plain Central – Dinner Plain	10,000
Double Black Alpine Group	ALPRES2 – Double Black Alpine Group	25,000
Falls Creek Central Reservations	ALPRES2 – Falls Creek Central Reservations	20,000
Falls Creek Central Snowsports	ALPRES2 – Falls Creek Central Snowsports	10,000
George's Ski Hire	ALPRES2 – George's Ski Hire	15,000
Habitat Partnership Pty Ltd	ALPRES2 – Habitat Partnership	25,000
Henry Wajswelner (18/10/1959)	ALPRES2 – Henry Wajswelner	15,000
Jean-Francois Rupp T/A Alpine Nature Experience	ALPRES2 – Jean-Francois Rupp T/A Alpine Nature Experience	15,000
Mike and Elle's Top Shots Photography Pty Ltd	ALPRES2 – Mike and Elle's Top Shots Photography	15,000
Mount Beauty Supermarket Pty Ltd T/A Falls Creek Foodworks Supermarket	ALPRES2 – Mount Beauty Supermarket	25,000
N Gschwend and B Hadden	ALPRES2 – N Gschwend and B Hadden	25,000
Nelse Alpine Lodge	ALPRES2 – Nelse Alpine Lodge	10,000
Ortho Ski	ALPRES2 – Ortho Ski	10,000
The Trustee for Altitude Physiotherapy and Massage Unit Trust	ALPRES2 – Altitude Physiotherapy and Massage	20,000
The Trustee for O'Brien Family Trust and The Trustee for Paul Duff Family Trust	ALPRES2 – The Trustee for O'Brien Family Trust and The Trustee for Paul Duff	10,000
Traverse Alpine Operations Pty Ltd T/A Trackers Mountain Lodge	ALPRES2 – Traverse Alpine Operations	20,000
Velocity Distributors Pty Ltd	ALPRES2 – Velocity Distributors	15,000
YMCA Camping Ltd – Falls Creek	ALPRES2 – YMCA Camping Ltd – Falls Creek	25,000

Organisation	Project	Payment \$
Alpine Resort Support Program – Stream 3		
Alpine Heights Chalets Pty Ltd	ALPRES3 – Alpine Heights Chalets Pty Ltd	25,000
Astra HL Pty Ltd	ALPRES3 – Astra HL Pty Ltd	25,000
Cedarwood Apartments	ALPRES3 – Cedarwood Apartments	25,000
East St Falls Pty Ltd	ALPRES3 – East St Falls Pty Ltd	25,000
Frueauf Services Pty Ltd	ALPRES3 – Frueauf Services Pty Ltd	25,000
Habitat Apartments Australia Pty Ltd	ALPRES3 – Habitat Apartments Australia Pty Ltd	25,000
Halleys Lodge and Halleys Ski Hire and Shop	ALPRES3 – Halleys Lodge and Halleys Ski Hire	15,000
Huski Falls Creek Pty Ltd	ALPRES3 – Huski Falls Creek Pty Ltd	15,000
Jobela Pty Ltd t/as Pretty Valley Lodge (Ropers Apartments)	ALPRES3 – Pretty Valley Lodge	25,000
Koki Alpine Resort – Falls Creek Vic	ALPRES3 – Koki Alpine Resort	15,000
Mount Buller Chalet Hotel and Suites Pty Ltd	ALPRES3 – Mount Buller Chalet Hotel and Suites Pty Ltd	25,000
Silverski Pty Ltd – Site 14	ALPRES3 – Silverski Pty Ltd – Site 14	25,000
Snow Crystal Inn Ltd	ALPRES3 – Snow Crystal Inn Ltd	25,000
Thurau Pty Ltd	ALPRES3 – Thurau Pty Ltd	25,000
West St Falls Pty Ltd	ALPRES3 – West St Falls Pty Ltd	25,000
Alpine Resorts Support Program – Stream 1		
100A Goal Post Road Nominees Pty Ltd	ALPRES1 – 100A Goal Post Road Nominees	4,802
17 The Avenue Pty Ltd	ALPRES1 – 17 The Avenue	20,000
Aardvark Alpine Club Inc	ALPRES1 – Aardvark Alpine Club	20,000
Abom Holdings Pty Ltd	ALPRES1 – Abom Holdings	20,000
Aeski Ski Club Inc – Mount Buller	ALPRES1 – Aeski Ski Club Inc – Mount Buller	8,447
Ajax Ski Club	ALPRES1 – Ajax Ski Club	2,806
Alkira Ski Club Inc	ALPRES1 – Alkira Ski Club	9,945
Alpha Ski Lodge	ALPRES1 – Alpha Ski Lodge	12,140
Alpine Haven Pty Ltd	ALPRES1 – Alpine Haven	20,000
Alpine Heights Chalets Pty Ltd	ALPRES1 – Alpine Heights Chalets	20,000
Alpine Heights Pty Ltd	ALPRES1 – Alpine Heights	20,000
Alpine Rose	ALPRES1 – Alpine Rose	20,000
Alpine Super Pty Ltd	ALPRES1 – Alpine Super	12,363
Altamont Lodge – Mount Buller	ALPRES1 – Altamont Lodge – Mount Buller	7,432
Alto Villas Pty Ltd	ALPRES1 – Alto Villas	20,000
Anare Ski Club Inc – Mount Baw Baw	ALPRES1 – Anare Ski Club – Mount Baw Baw	14,382
Anton Huetten Inc – Hotham Heights	ALPRES1 – Anton Huetten Inc – Hotham Heights	20,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Apea Ski Club	ALPRES1 – Apea Ski Club	20,000
Apira Ski Club Inc	ALPRES1 – Apira Ski Club	13,862
Arrabri Ski Club Inc	ALPRES1 – Arrabri Ski Club	20,000
Astra HL Pty Ltd	ALPRES1 – Astra HL	20,000
Austen Alpine Club Inc	ALPRES1 – Austen Alpine Club	15,584
Australian Alpine Club Falls Creek Inc – Falls Creek	ALPRES1 – Australian Alpine Club Falls Creek – Falls Creek	20,000
Australian Womens Ski Club Inc	ALPRES1 – Australian Womens Ski Club	5,926
Avalanche Alpine Holdings Pty Ltd	ALPRES1 – Avalanche Alpine Holdings	3,392
Avitrack Pty Ltd	ALPRES1 – Avitrack	20,000
Bamco Woods	ALPRES1 – Bamco Woods	20,000
Beehive Apartments Pty Ltd	ALPRES1 – Beehive Apartments	5,371
Bembooka Ski Club Inc	ALPRES1 – Bembooka Ski Club Inc	20,000
Benalla Ski Club Inc	ALPRES1 – Benalla Ski Club	13,794
Benmore Ski Club	ALPRES1 – Benmore Ski Club	8,140
Birraleen Pty Ltd	ALPRES1 – Birraleen	20,000
Blue Eyes Ski Co-operative	ALPRES1 – Blue Eyes Ski Co-operative	4,496
Bogong Ski Club Inc	ALPRES1 – Bogong Ski Club	20,000
Brucktal Flats Pty Ltd – Falls Creek	ALPRES1 – Brucktal Flats – Falls Creek	11,003
Brush Ski Club – Hotham Heights	ALPRES1 – Brush Ski Club – Hotham Heights	20,000
Buller Central Pty Ltd	ALPRES1 – Buller Central	20,000
Bullhold Pty Ltd	ALPRES1 – Bullhold	9,196
Bundarra Ski Club Inc.	ALPRES1 – Bundarra Ski Club	20,000
Burrumbeep Ski Club Inc – Hotham Heights	ALPRES1 – Burrumbeep Ski Club Inc – Hotham Heights	12,680
Carey Alpine Club Inc	ALPRES1 – Carey Alpine Club	20,000
Cawarra Ski Club Inc	ALPRES1 – Cawarra Ski Club	7,152
Cedarwood Apartments	ALPRES1 – Cedarwood Apartments	20,000
Chamois 69 Pty Ltd	ALPRES1 – Chamois 69	20,000
Chamois Ski Club Inc	ALPRES1 – Chamois Ski Club Inc	8,378
Chetwynd Lodge Pty Ltd – Mount Buller	ALPRES1 – Chetwynd Lodge – Mount Buller	8,192
Chorki Community Advancement Co-Op Ltd	ALPRES1 – Chorki Community Advancement Co-Op	20,000
Collegians Ski Club – Mount Buller	ALPRES1 – Collegians Ski Club – Mount Buller	8,072

Organisation	Project	Payment \$
Coonamar Ski Club Pty Ltd	ALPRES1 – Coonamar Ski Club	8,072
Cooski	ALPRES1 – Cooski	20,000
Cosela Alpine Club Inc	ALPRES1 – Cosela Alpine Club Inc	20,000
Courchevel Pty Ltd – Mount Buller	ALPRES1 – Courchevel – Mount Buller	12,851
CSIR Ski Club	ALPRES1 – CSIR Ski Club	8,310
Daniel Francis Hosemans – Mount Baw Baw Village	ALPRES1 – Daniel Francis Hosemans – Mount Baw Baw Village	4,114
Diana Alpine Lodge Pty Ltd	ALPRES1 – Diana Alpine Lodge	20,000
Dolomite Ski Lodge	ALPRES1 – Dolomite Ski Lodge	16,533
Double B Ski Club Inc	ALPRES1 – Double B Ski Club Inc	7,084
Downhill Ski Club Inc	ALPRES1 – Downhill Ski Club	12,670
DPSI General Pty Ltd	ALPRES1 – DPSI General	20,000
Du Nord Ski Club Inc – Mount Baw Baw Village	ALPRES1 – Du Nord Ski Club – Mount Baw Baw Village	20,000
EdSki Club Co-operative Ltd	ALPRES1 – EdSki Club Co-operative Ltd	20,000
East St Falls Pty Ltd	ALPRES1 – East St Falls	20,000
Edelweiss Alpine Flats Pty Ltd	ALPRES1 – Edelweiss Alpine Flats	20,000
Edelweiss Ski Club of Australia Inc	ALPRES1 – Edelweiss Ski Club of Australia	8,812
Eiger Co-operative Ltd	ALPRES1 – Eiger Co-operative	20,000
Eleventh Voltron Pty Ltd	ALPRES1 – Eleventh Voltron	20,000
Elk At Falls Pty Ltd	ALPRES1 – Elk At Falls	20,000
Elk Lodge	ALPRES1 – Elk Lodge	332
Elkhorn Apartments Pty Ltd – Mount Buller	ALPRES1 – Elkhorn Apartments – Mount Buller	20,000
Etna Lodge Pty Ltd	ALPRES1 – Etna Lodge	5,925
Eumarellah Recreation Co-Operative Limited	ALPRES1 – Eumarellah Recreation Co-Operative	20,000
Everest Ski Lodge	ALPRES1 – Everest Ski Lodge	20,000
Falls Creek Co-Operative Society Ltd – Falls Creek	ALPRES1 – Falls Creek Co-Operative Society – Falls Creek	15,673
Falls Creek Country Club Pty Ltd	ALPRES1 – Falls Creek Country Club	20,000
Falls Creek Home Units Pty Ltd	ALPRES1 – Falls Creek Home Units	20,000
Falls Creek Hotel	ALPRES1 – Falls Creek Hotel	20,000
Fannys Finish Pty Ltd T/A Winterbrook Chalet	ALPRES1 – Fannys Finish	7,663
Feathertop Lodge	ALPRES1 – Feathertop Lodge	10,614

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Frosty Loop Unit Trust	ALPRES1 – Frosty Loop Unit	20,000
Frueauf Services Pty Ltd	ALPRES1 – Frueauf Services	20,000
Gafia Inc	ALPRES1 – Gafia	20,000
Gebi Pty Ltd – Falls Creek	ALPRES1 – Gebi – Falls Creek	20,000
Geelong Ski Club Inc	ALPRES1 – Geelong Ski Club	4,428
Geilo Ski Flats Pty Ltd	ALPRES1 – Geilo Ski Flats	15,404
Gliss Ski Club Inc	ALPRES1 – Gliss Ski Club Inc	7,868
Gravbrot Ski Club Inc	ALPRES1 – Gravbrot Ski Club Inc	20,000
Grimus Operations Pty Ltd	ALPRES1 – Grimus Operations	20,000
H & D Property Group Pty Ltd	ALPRES1 – H & D Property Group	20,000
Habitat Apartments Australia Pty Ltd	ALPRES1 – Habitat Apartments Australia	20,000
Halleys Lodge and Halleys Ski Hire and Shop	ALPRES1 – Halleys Lodge and Halleys Ski Hire and Shop	20,000
Hangman's Drop Ski Club Inc	ALPRES1 – Hangman's Drop Ski Club Inc	10,821
Higgi Drive Pty Ltd	ALPRES1 – Higgi Drive	14,268
High Plains Flats Pty Ltd	ALPRES1 – High Plains Flats	20,000
Hima Pty Ltd	ALPRES1 – Hima	11,924
Hotham Marouka Ski Club Inc	ALPRES1 – Hotham Marouka Ski Club	16,116
Huski Pty Ltd – Falls Creek	ALPRES1 – Huski – Falls Creek	20,000
Huski Ski Apartments Pty Ltd	ALPRES1 – Huski Ski Apartments	20,000
Icicles Ski Club – Mount Buller	ALPRES1 – Icicles Ski Club – Mount Buller	20,000
IHP Alpine Club Inc – Hotham Heights	ALPRES1 – IHP Alpine Club – Hotham Heights	19,738
Iltis Ski Club Inc – Mount Buller	ALPRES1 – Iltis Ski Club Inc – Mount Buller	9,230
IMAJ Pty Ltd – Falls Creek	ALPRES1 – IMAJ – Falls Creek	20,000
Jalanga Co-Operative Ltd	ALPRES1 – Jalanga Co-Operative	20,000
John Gardiner Ski Club Co-Operative Ltd – Mount Baw Baw Village	ALPRES1 – John Gardiner Ski Club – Mount Baw Baw Village	20,000
Jungfrau Ski Club Co-Operative Ltd	ALPRES1 – Jungfrau Ski Club Co-Operative Ltd	9,434
K2 Apartments Pty Ltd	ALPRES1 – K2 Apartments	20,000
Kabuki Chalets Pty Ltd	ALPRES1 – Kabuki Chalets	2,810
Kalyna Ski Club Co-Operative Limited	ALPRES1 – Kalyna Ski Club Co-Operative	20,000
Karnulurra Ski Club Pty Ltd	ALPRES1 – Karnulurra Ski Club	15,665
Karoondah Apartments Pty Ltd	ALPRES1 – Karoondah Apartments	11,102
Kilimanjaro Alpine Apartments	ALPRES1 – Kilimanjaro Alpine Apartments	20,000

Organisation	Project	Payment \$
Koki Alpine Resort – Falls Creek	ALPRES1 – Koki Alpine Resort – Falls Creek	20,000
Kongoola Ski Club Inc	ALPRES1 – Kongoola Ski Club	20,000
Koomerang Ski Club – Mount Buller	ALPRES1 – Koomerang Ski Club – Mount Buller	20,000
Kooroora Ltd – Mount Buller	ALPRES1 – Kooroora Ltd – Mount Buller	14,886
Lachen Nominees Pty Ltd	ALPRES1 – Lachen Nominees	20,000
Langi Taan Ski Club	ALPRES1 – Langi Taan ski club	20,000
Lawler's Apartments Pty Ltd	ALPRES1 – Lawler's Apartments	20,000
Leeton Alpine Sports Club – Hotham Heights	ALPRES1 – Leeton Alpine Sports Club – Hotham Heights	20,000
Limlimbu Ski Flats Pty Ltd	ALPRES1 – Limlimbu Ski Flats	20,000
Lindros Super Pty Ltd ATF John Lindros Superannuation Fund	ALPRES1 – Lindros Super	3,133
Lorraine Tribe	ALPRES1 – Lorraine Tribe	5,049
Lot 42 Ski Club Inc	ALPRES1 – Lot 42 Ski Club	18,725
M Ski Club Inc	ALPRES1 – M Ski Club	6,233
McMillan Ski Club Inc	ALPRES1 – McMillan Ski Club Inc	20,000
Meki Ski Club	ALPRES1 – Meki Ski Club	8,140
Merrijig Ski Club Coop Ltd – Mount Buller	ALPRES1 – Merrijig Ski Club – Mount Buller	11,648
Mitre Ski Club Inc	ALPRES1 – Mitre Ski Club	11,001
Molony's Apartments Pty Ltd	ALPRES1 – Molony's Apartments	20,000
Moose Lodge Pty Ltd	ALPRES1 – Moose Lodge	15,810
Moritz Pty Ltd – Mount Hotham	ALPRES1 – Moritz – Mount Hotham	4,887
Mount Buller Toboggan Hire	ALPRES1 – Mount Buller Toboggan Hire	2,016
Mount Baw Baw Apartments	ALPRES1 – Mount Baw Baw Apartments	20,000
Mount Buller Chalet Apartments Ltd	ALPRES1 – Mount Buller Chalet Apartments	20,000
Mount Buller Chalet Hotel and Suites Pty Ltd	ALPRES1 – Mount Buller Chalet Hotel and Suites	20,000
Site 88 – Murmeli Pty Ltd	ALPRES1 – Site 88 – Murmeli	20,000
Myrtleford Ski Club Inc	ALPRES1 – Myrtleford Ski Club	20,000
Neringa Ski Club Inc	ALPRES1 – Neringa Ski Club Inc	5,994
Nindethana Ski Club Inc	ALPRES1 – Nindethana Ski Club	20,000
Number 34 Stirling Road Pty Ltd	ALPRES1 – Number 34 Stirling Road	13,463
Ogg Ski Club Inc	ALPRES1 – Ogg Ski Club	6,165
Oldina Ski Club Victoria Inc	ALPRES1 – Oldina Ski Club Victoria Inc	19,805

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Omski Ltd	ALPRES1 – Omski	11,103
Opal Ski Club Inc	ALPRES1 – Opal Ski Club	5,994
Ormond Ski Club	ALPRES1 – Ormond Ski Club	20,000
Our Own Little Zugerberg Trust ATF Mango Property Services Pty Ltd	ALPRES1 – Our Own Little Zugerberg Trust	7,112
Patscherkofel Lodge Ltd – Mount Buller	ALPRES1 – Patscherkofel Lodge Ltd – Mount Buller	14,100
PBF Units Pty Ltd – Mount Hotham	ALPRES1 – PBF Units – Mount Hotham	20,000
Pearse Lodge Unit Trust	ALPRES1 – Pearse Lodge Unit Trust	20,000
Pegasus Alpine Club Co-Operative Ltd	ALPRES1 – Pegasus Alpine Club	20,000
Peninsula Ski Club Inc	ALPRES1 – Peninsula Ski Club	20,000
Players Ski Lodge	ALPRES1 – Players Ski Lodge	20,000
Prestige Alpine Management Pty Ltd	ALPRES1 – Prestige Alpine Management	20,000
Preston Alpine Lodge Inc	ALPRES1 – Preston Alpine Lodge	8,004
Pretty Valley Pty Ltd – Falls Creek	ALPRES1 – Pretty Valley – Falls Creek	20,000
Putti Flats Pty Ltd	ALPRES1 – Putti Flats	18,778
Rangers Pty Ltd – Mount Hotham	ALPRES1 – Rangers – Mount Hotham	20,000
Razorback Pty Ltd	ALPRES1 – Razorback	20,000
RCH Alpine Club	ALPRES1 – RCH Alpine Club	18,720
Riverwild Management Pty Ltd	ALPRES1 – Riverwild Management	20,000
Rob Gray Ski Club Inc – Mount Baw Baw Village	ALPRES1 – Rob Gray Ski Club – Mount Baw Baw Village	20,000
Schuss Alpine Club – Mount Buller	ALPRES1 – Schuss Alpine Club – Mount Buller	20,000
Scouts Victoria	Alpine Resorts Support Program – Stream 1 – Scouts Victoria	20,000
Second Rainbow Lodges Pty Ltd	ALPRES1 – Second Rainbow Lodges	20,000
Shepparton Alpine Club	ALPRES1 – Shepparton Alpine Club	20,000
Site 14 – Silverski Pty Ltd	ALPRES1 – Silverski – Site 14	20,000
Site 184 Pty Ltd	ALPRES1 – Site 184	9,023
Site 19 Pty Ltd	ALPRES1 – Site 19 Pty Ltd	19,071
Site 210 Falls Creek Pty Ltd	ALPRES1 – Site 210 – Falls Creek	20,000
Site 24 Pty Ltd	ALPRES1 – SITE 24	16,797
Site 82 Falls Creek Pty Ltd	ALPRES1 – Site 82 – Falls Creek	20,000
Site 84 Pty Ltd	ALPRES1 – Site 84	20,000

Organisation	Project	Payment \$
Site 93 Condominium Pty Ltd	ALPRES1 – Site 93 – Condominium Pty Ltd – Falls Creek	20,000
Skali Ski Club Inc	ALPRES1 – Skali Ski Club	20,000
Ski Club of East Gippsland Inc	ALPRES1 – Ski Club of East Gippsland Inc	20,000
Ski Club of Victoria	ALPRES1 – Ski Club of Victoria	20,000
Snow Crystal Inn Ltd	ALPRES1 – Snow Crystal Inn	20,000
Snowflake Investments Pty Ltd	ALPRES1 – Snowflake Investments	8,802
Site 47 – Snowlands Pty Ltd	ALPRES1 – Site 47 – Snowlands	13,012
Snowlease Victoria Pty Ltd – Falls Creek	ALPRES1 – Snowlease Victoria – Falls Creek	7,335
Southern Cross Pty Ltd – Falls Creek	ALPRES1 – Southern Cross – Falls Creek	6,293
Southern Cross Ski Club Pty Ltd	ALPRES1 – Southern Cross Ski Club	13,521
Spark Ski Club Pty Ltd	ALPRES1 – Spark Ski Club	7,663
St Anton Pty Ltd – Mount Buller	ALPRES1 – St Anton – Mount Buller	20,000
St Trinian Ski Club Pty Ltd	ALPRES1 – St Trinian Ski Club	20,000
Summit Ridge Pty Ltd	ALPRES1 – Summit Ridge	20,000
Sun Run Apartments Pty Ltd	ALPRES1 – Sun Run Apartments	20,000
Sunvalley Mansions Pty Ltd	ALPRES1 – Sunvalley Mansions	20,000
Swindlers Valley Ski Club Pty Ltd	ALPRES1 – Swindlers Valley Ski Club	16,427
Taki Ski Club	ALPRES1 – Taki Ski Club	16,060
Tallawarra Ski Club Inc	ALPRES1 – Tallawarra Ski Club Inc	17,096
Tanderra Pty Ltd – Hotham	ALPRES1 – Tanderra – Hotham	20,000
Tanjil Creek Lodge – Mount Baw Baw Village	ALPRES1 – Tanjil Creek Lodge – Mount Baw Baw Village	18,834
Tatry Ski Club Inc	ALPRES1 – Tatry Ski Club Inc	9,741
The Alpine Club of Victoria Inc	ALPRES1 – The Alpine Club of Victoria	14,450
The Christiana Pty Ltd	ALPRES1 – The Christiana	20,000
The Drifters Pty Ltd – Mount Buller	ALPRES1 – The Drifters – Mount Buller	12,328
The Kiewa Valley Ski Club Pty Ltd	ALPRES1 – The Kiewa Valley Ski Club	20,000
The Lodge Ski Club Co-operative Ltd	ALPRES1 – The Lodge Ski Club Co-operative Ltd	20,000
The Peak Pty Ltd – Mount Buller	ALPRES1 – The Peak – Mount Buller	20,000
The RAN Ski Club	ALPRES1 – The RAN Ski Club	14,441
The Trustee for Vairaktaris Superfund	ALPRES1 – The Trustee for Vairaktaris Superfund	20,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
The Village Hub Pty Ltd	ALPRES1 – The Village Hub	20,000
Thurau Pty Ltd	ALPRES1 – Thurau	20,000
Timberline Ski Lodge Pty Ltd	ALPRES1 – Timberline Ski Lodge	8,621
Tinogra Pty Ltd	ALPRES1 – Tinogra	11,495
Tivoli Ski Club Inc – Falls Creek	ALPRES1 – Tivoli Ski Club – Falls Creek	20,000
Twin Towers Ltd	ALPRES1 – Twin Towers	20,000
Ullr Ski Club	ALPRES1 – Ullr Ski Club	10,286
Ultima Developments Pty Ltd	ALPRES1 – Ultima Developments	20,000
University Ski Club – Falls Creek	ALPRES1 – University Ski Club – Falls Creek	20,000
VSL Ski Association Inc – Mount Buller	ALPRES1 – VSL Ski Association Inc – Mount Buller	10,660
Vagabond Ski Club Inc – Carnegie	ALPRES1 – Vagabond Ski Club – Carnegie	20,000
Vail Club Pty Ltd	ALPRES1 – Vail Club	9,310
Valhalla Ski Club Pty Ltd	ALPRES1 – Valhalla Ski Club	16,612
Valley View Pty Ltd – Mount Buller	ALPRES1 – Valley View – Mount Buller	9,504
Vengon Pty Ltd	ALPRES1 – Vengon	10,077
Wagga Alpine Ski Club inc	ALPRES1 – Wagga Alpine Ski Club	20,000
Wangaratta Ski Club	ALPRES1 – Wangaratta Ski Club	20,000
Weideln Flats Pty Ltd	ALPRES1 – Weideln Flats	8,274
West St Falls Pty Ltd	ALPRES1 – West St Falls	20,000
White Horse Village Pty Ltd	ALPRES1 – White Horse Village	20,000
White Star Pty Ltd	ALPRES1 – White Star	6,041
White Winter Investments Pty Ltd	ALPRES1 – White Winter Investments	20,000
Winter Cocoon Pty Ltd	ALPRES1 – Winter Cocoon	9,564
Winterhaven Lodge Pty Ltd	ALPRES1 – Winterhaven Lodge	20,000
Wongungarra Alpine Ski Club Pty Ltd	ALPRES1 – Wongungarra Alpine Ski Club	20,000
Zirkys Apartments Pty Ltd	ALPRES1 – Zirkys Apartments	20,000
Apollo Bay Harbour Redevelopment		
Colac Otway Shire	Apollo Bay Harbour – Geelong City Deal	270,000
Ararat Hills Mountain Bike Project		
Parks Victoria	Ararat Hills Mountain Bike Project	1,150,000
AWRD Enhancement of Cultural Trails		
Wodonga City Council	AWRD Development of Cultural Trails	400,000

Organisation	Project	Payment \$
Ballarat GovHub – DJCR Staging Post		
Department of Justice and Community Safety (Victoria)	Ballarat GovHub Staging Post	954,000
Ballarat Innovation Lab and Digital Space		
Runway Geelong Ltd	Ballarat Innovation Lab and Digital Space (BILDS) project	600,000
Bendigo Botanic Gardens – Central Hub		
Greater Bendigo City Council	Bendigo Botanic Gardens Central Hub	250,000
Build a New Ecotherapy Park in Romsey		
Macedon Ranges Shire	Romsey Ecotherapy Park – Stage 2	80,000
Build a Water Park in Benalla		
Benalla Rural City Council	Making a Splash in Benalla – Construction Project	380,000
Building Strategic Tourism and Cultural Assets		
Queenscliff Harbour Pty Ltd as the Trustee for the Classic Reproductions Unit Trust and Real Harbour Company Pty Ltd and The Trustee for Peninsula Harbour Unit Trust	Queenscliff Fisherman's Wharf Precinct Rejuvenation Project	630,000
Bullock Island Master Plan Implementation, Lakes Entrance		
East Gippsland Shire Council	Bullock Island Master Plan Implementation, Lakes Entrance	550,000
Buloke Shire Streetscape Renewal Project		
Buloke Shire Council	Buloke Shire Streetscape Renewal Project	1,500,000
Bushfire Recovery Regional Economic Stimulus and Resilience Grants Fund		
Alpine Shire Council	Gateway to Alpine Adventure – Stage 2 (Dinner Plain Activation)	500,000
Alpine Shire Council	Great Alpine High Country Connectivity – Dargo High Plains Road Upgrade	500,000
Destination Gippsland	Dark Skies Trail	170,000
East Gippsland Shire Council	Bruthen Streetscape Enhancements	600,000
East Gippsland Shire Council	Buchan Streetscape and Local Link Improvements	1,680,000
East Gippsland Shire Council	Old Slipway Activation – Lakes Entrance	340,000
Falls Creek Alpine Resort Management Board	Lakeside Trailhead and Foreshore Redevelopment	2,000,000
Gabrielle Ingram Pty Ltd	Sailors Grave Brewing – Dune Town	85,000
Mallacoota Abalone Ltd	Rebuild Value Add of Mallacoota Abalone Ltd Processing Facility Expansion – Stage 2B	900,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Mansfield Autism Statewide Services (MASS)	Operation Gamechanger – Project Retreat – Stage 1A	800,000
Riviera Nautic	Riviera Nautic Jetties Redevelopment	57,000
The Alpine Hotel	Alpine Hotel Bright Redevelopment	240,000
Towong Shire Council	Great River Road – Stage 2	1,250,000
Trustee for the Metung Hot Springs	LER – Metung Hot Springs	750,000
Upper Murray Inc	Upper Murray Place Based Power Plan	800,000
Workways Australia Ltd	Envite Environment – Training and Skills for Bushfire Economic Recovery	465,000
Bushfire Tourism and Business Fund – 2020		
Alpine Shire Council	Gateway to Alpine Adventure – Dinner Plain Activation	100,000
East Gippsland Shire Council	Paynesville Foreshore Master Plan	250,000
Mallacoota Abalone Ltd	Rebuilding of the Abalone Processing Facility – Stage 1 and 2A	140,000
Parks Victoria	Buchan Caves Reserve – Stage 1	1,800,000
Rural Financial Counselling Service Victoria Gippsland	Rural Skills Connect – Gippsland	80,200
Rural Financial Counselling Service Victoria North East	Rural Skills Connect – North East	85,000
Towong Shire Council	Redevelopment of Colac Caravan Park	375,000
Wodonga City Council	Wodonga Logistics Precinct Gas Gate	2,100,000
Chiltern Community Hub		
Indigo Shire Council	Chiltern Community Hub	750,000
Cohuna CBD and Waterfront Development		
Gannawarra Shire Council	Cohuna CBD and Waterfront Connections	847,000
Community Events Fund 2020		
Alpine Shire Council	Alpine Shire Council – Community Events Fund	180,000
Ararat Rural City Council	Ararat Rural City Council – Community Events Fund	45,000
Ballarat City Council	Ballarat City Council – Community Events Fund	50,000
East Gippsland Shire Council	East Gippsland Shire Council – Community Events Fund	200,000
Glenelg Shire Council	Glenelg Shire Council – Community Events Fund	50,000
Golden Plains Shire Council	Golden Plains Shire Council – Community Events Fund	45,000
Indigo Shire Council	Indigo Shire Council – Community Events Fund	180,000
Mansfield Shire Council	Mansfield Shire Council – Community Events Fund	180,000
Northern Grampians Shire Council	Northern Grampians Shire Council – Community Events Fund	45,000

Organisation	Project	Payment \$
Pyrenees Shire Council	Pyrenees Shire Council – Community Events Fund	45,000
Rural City of Wangaratta	Rural City of Wangaratta – Community Events Fund	180,000
Southern Grampians Shire Council	Southern Grampians Shire Council – Community Events Fund	50,000
Towong Shire Council	Towong Shire Council – Community Events Fund	180,000
Wellington Shire Council	Wellington Shire Council – Community Events Fund	50,000
Wodonga City Council	Wodonga City Council – Community Events Fund	50,000
Community Support Fund – RDV Managed Projects		
Borough of Queenscliffe	Queenscliffe Hub	1,960,000
Murrindindi Shire Council	Kinglake Town Centre and Streetscape Renewal	450,000
Strathbogie Shire Council	Friendly Societies Oval to Memorial Reserve Euroa Town Link	20,000
Connections project (Heathcote, Goornong, Bendigo)		
Greater Bendigo City Council	Connections project (Heathcote, Goornong, Bendigo)	340,000
Create a Regional Car Parks Fund		
Latrobe City Council	Latrobe City Council Main Works Package – Stage 1	2,179,000
Latrobe City Council	Regional Car Park Fund – Latrobe City Council Early Works Package and Feasibility Assessment	350,000
CSF – Northern Futures Extension December 2020		
Northern Futures	CSF – Northern Futures Extension December 2020	184,000
Destination Marketing Campaigns		
Destination Gippsland	Marketing Campaign – Promoting Tourism to East Gippsland Border Communities	40,000
Glenelg Shire Council	Glenelg Shire Destination Marketing	40,000
Murray Regional Tourism Board Ltd	Destination Marketing – Murray Regional Tourism	250,000
Murray Regional Tourism Board Ltd	Melbourne Good Food and Wine Show 2021 – Murray Regional Tourism	40,000
Tourism North East	Destination Marketing Grants Tourism Boards – Promote Towong Area	40,000
West Wimmera Shire Council	VCMP 2021 – WWSC – Destination West Wimmera	30,000
Enabling Infrastructure to support the Cape Bridgewater Resort		
Glenelg Shire Council	Cape Bridgewater Foreshore Masterplan Implementation	400,000
Enabling Tourism Fund Targeted Round RDV 20–21		
Geelong Gallery	Business Case – Geelong Gallery Redevelopment	112,500
Greater Bendigo City Council	Bendigo Art Gallery Planning Project (ETF)	252,000

Grant payments

In 2020–21, the following payments were made:

Organisation	Project	Payment \$
FSV Growth Grant – Alliances		
Farm Foods Pty Ltd	Farm Foods Value Chain USA Export Project	50,000
Goulburn Valley Walnuts Pty Ltd	Goulburn Valley Walnuts Business Relocation and Expansion	63,000
Grape Co Australia Pty Ltd	Table Grape Punnet Packing Equipment	282,000
Mantzaris Fisheries Pty Ltd	FSV – Value Adding Australian Prawns	50,000
Summerfruit Australia Ltd	Summerfruit to China Retail Supply Chain Development	152,000
Symons Organic Dairy	Mortlake Organic Dairy Hub	200,000
W F Montague Pty Ltd	Export Distribution Centre	225,000
Wines of Gippsland	Implementing a regional brand, sales, communication strategy for Wine Gippsland	4,000
Wines of the King Valley Inc	Prosecco Quality Marque Project	10,000
FSV Planning Grant		
The Australian Walnut Company Pty Ltd	Establishment of a Walnut Growers' Co-operative and Processing Facility Feasibility	30,000
Geelong Waterfront Safe Harbour		
Royal Geelong Yacht Club Inc	Geelong Waterfront Safe Harbour Precinct – Geelong City Deal	1,500,000
Gippsland – Seed Funding		
Federation University Australia – Gippsland	MBA Cost+	70,000
Goulburn – Priorities and Output Funding		
Goulburn Broken Catchment Management Authority	Supporting Resilience Action in the Goulburn-Murray Region	220,000
Goulburn Valley Industry and Infrastructure Fund		
Tatura Abattoirs Pty Ltd	Tatura Abattoirs Expansion Project	300,000
W. Ryan Abattoirs Pty Ltd	Ryan Export Upgrade Project	75,000
Great Ocean Walk Stage 1		
Colac Otway Shire	Apollo Bay (Wild Dog Creek) to Skenes Creek Coastal Trail – Geelong City Deal	200,000
Great South Coast – Priorities and Output Funding		
Beyond the Bell Great South Coast Ltd	Beyond the Bell 2017–2020	75,000
Parks Victoria	Twelve Apostles Peak Season Visitor and Traffic Management 2019–20 and 2020–21	159,138
Great South Coast – Seed Funding		
Moynes Shire Council	GSC Economic Futures Implementation Planning	40,000

Organisation	Project	Payment \$
GROW – Growing Regional Opportunities for Work		
Be.Bendigo	Growing Regional Opportunities for Work (GROW) Bendigo	230,000
Committee for Greater Shepparton	Shepparton, Growing Regional Opportunities for Work (GROW)	187,500
Give Where You Live	Geelong, Growing Regional Opportunities for Work (GROW) Expansion	300,000
Highlands LLEN	Ballarat, Growing Regional Opportunities for Work (GROW)	220,000
Latrobe Valley Authority	Latrobe Valley, Growing Regional Opportunities for Work (GROW)	75,000
Growing Mount Hotham – Alpine Gateway		
Mount Hotham Alpine Resort Management Board	Growing Mount Hotham – Alpine Gateway	3,150,000
Gunditj Mirring Budj Bim Electric Vehicles		
Gunditj Mirring Traditional Owners Aboriginal Corporation	Electric Vehicle Trial – Budj Bim	159,200
Implementation of Victoria's Wine Strategy		
Catherwood Sky Pty Ltd	Expansion to cellar door, verandah and upgrade to kitchen facilities	5,000
Chalmers Wines Australia Pty Ltd	Chalmers Winery Upgrade	30,000
Cobaw Ridge	Loft Accommodation	10,000
Dal Zotto Wines Pty Ltd	Stainless Steel Wine Bin Investment	15,000
Ecothought Pty Ltd	Regional Winery Micro-Climate Data Collection Project	8,750
Mount Camel Winery and Vineyard Pty Ltd	Rebuild of website	4,500
Pfeiffer Wines	Processing and Winery Modernisation	15,000
Squires Winery	Squires Wine Cellar Door Development	70,000
Tourism North East	Wine Enthusiast Campaign	20,000
Vignerons Schmolzer and Brown (VS&B)	New Winery and Cellar Door	25,000
Vinea Marson	Expansion of the Vinea Marson Cellar Door	13,500
Winemakers of Rutherglen Inc	Events Strategy and Lifecycle Plan	18,000
Industrial Estate Expansion – Tate Drive – Kerang		
Gannawarra Shire Council	Industrial Estate Expansion – Tate Drive – Kerang	900,000
Industry Skills Funding		
Dairy Australia Ltd	Dairy Farm Induction Program – AWP	715,000
Grain Producers Australia Ltd	Grains Industry Skills Development Program	175,000
Sunraysia Institute of TAFE	Horticulture Farm Worker Induction Program – SuniTAFE – AWP	50,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Install lighting at Lake Wendouree and Victoria Park in Ballarat		
Ballarat City Council	Lake Wendouree and Victoria Park Lighting Project	600,000
Latrobe Valley Growth and Innovation Program		
Federation University Australia – Ballarat	Gippsland Hi-Tech – Innovation Centre – Main Construction Works	5,830,000
Latrobe Valley Worker Transition Services		
Gippsland Trades and Labour Council	Latrobe Valley Workers Transition Services	5,000
Leadership Workshops – Community Bushfire Recovery 2020		
Alpine Valleys Community Leadership Inc.	Alpine Valleys Community Leadership Inc – Leadership Workshops	250,000
Committee for Gippsland Inc	Committee for Gippsland Inc – Leadership Workshops	250,000
LIFT-Geelong		
Bates Pipes Geelong Pty Ltd	LIFT – Bates Pipes and Products – Concrete Pipe Production Facility Modernisation and Expansion Project	15,000
Chemring Australia Pty Ltd – Lara	LIFT – Chemring Australia – F-35 Flare Production	60,000
Living Regions Living Suburbs		
Advance Heathcote Inc	Heathcote Dementia Village – Achieving Financial Closure	25,000
Alpine Valleys Community Leadership Inc	Alpine Valleys Community Leadership Inc	160,715
Buloke Shire Council	RDA Loddon Mallee Business Event Sponsorship	2,000
Central Goldfields Shire Council	RDA Loddon Mallee Business Event Sponsorship	2,000
Committee for Ballarat	Leadership Ballarat and Western Region	166,667
Committee for Echuca Moama Inc	RDA Loddon Mallee Business Event Sponsorship	2,000
Committee for Geelong Ltd	Leaders for Geelong – Community Leadership Program	166,667
Committee for Gippsland Inc	Gippsland Community Leadership Program	148,810
East Gippsland Shire Council	Slipway Collective Initiative – Bairnsdale – 273 Main Street	25,000
Elmore and District Machinery Field Days Inc	Securing the Scout Jamboree 2022 in Elmore	50,000
Gannawarra Shire Council	RDA Loddon Mallee Business Event Sponsorship	2,000
Goulburn Broken Catchment Management Authority	Agricultural Opportunities Prospectus	32,000
Goulburn Murray Community Leadership Program Inc	Goulburn Murray Community Leadership	148,810
Greater Bendigo City Council	Golden Dragon Museum Business Case Update	90,000

Organisation	Project	Payment \$
Greater Bendigo City Council	Raywood Reserve Water Infrastructure Project	104,000
Greater Bendigo City Council	RDA Loddon Mallee Business Event Sponsorship	2,000
iiNet Ltd	Public Wifi	54,999
Lead Loddon Murray	Loddon Murray Community Leadership Program	166,667
Loddon Shire Council	RDA Loddon Mallee Business Event Sponsorship	2,000
Macedon Ranges Shire	RDA Loddon Mallee Business Event Sponsorship	2,000
MADEC Australia	Northern Mallee Leadership Program	148,810
Melbourne School of Engineering, University of Melbourne	Finding Focus – Mallee Hydrogen Technology Cluster	45,000
Melbourne School of Engineering, University of Melbourne	Horticultural Skills Passport Design – Stage 1	20,000
Mildura Airport Pty Ltd	Mildura Airport COVID Revival Project	850,000
Mildura Regional Development	Murrayville Permanent Fuel Solution Planning	42,500
Mildura Regional Development	RDA Loddon Mallee Business Event Sponsorship	2,000
Mount Alexander Shire Council	RDA Loddon Mallee Business Event Sponsorship	2,000
Moyne Shire Council	Leadership Great South Coast Program	148,810
Queenscliffe Historical Museum	Fit Out for Queenscliffe Historical Museum	50,000
Swan Hill Rural City Council	RDA Loddon Mallee Business Event Sponsorship	2,000
The Food Purveyor	Loddon Integrated Artisan Food Network	70,000
Wimmera Development Association Inc	Leadership Wimmera	148,810
Living Regions Recovery Initiatives 2021–22		
Alpine Shire Council	Key Worker Housing Pilot Program	208,000
Ararat Rural City Council	LRLS 2021/2022 – ARCC – Ararat East Development Zone Trunk Infrastructure	760,000
Ararat Rural City Council	LRLS 2021/2022 – ARCC – New Arrival Settlement Program – Grampians Pilot	520,000
Ararat Rural City Council	LRLS 2021/2022 – ARCC – Pilot Coordination Grampians Workforce	225,000
Central Goldfields Shire Council	Talbot Wastewater Upgrade Planning Project	504,000
Corangamite Shire Council	Unlocking Housing – Simpson	800,000
Corangamite Shire Council	Unlocking Housing – Timboon	800,000
Moyne Shire Council	GSC Workforce Pilot Coordination	224,800

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
LVEFF – Growing Existing Businesses		
KB Industries	Fleet Maintenance and Exhaust Modification Facility Upgrade – Traralgon	Commercial In Confidence
Knoxcare Ltd	Mawarra shed expansion	Commercial In Confidence
Latrobe Valley Glass	Latrobe Valley Glass Residential Window Factory	Commercial In Confidence
Money Talk Pty Ltd	Money Talk Pty Ltd New Office Development	Commercial In Confidence
Neptune Apparel Clothing Company (T/A 1Pro)	Neptune Apparel Printing Expansion Project – Stratford	Commercial In Confidence
Strzelecki Engineering Pty Ltd	Manufacturing Capacity Expansion Project	Commercial In Confidence
The Doc Shop Pty Ltd	The Doc Shop Plant Expansion Project	Commercial In Confidence
Valley Windows Pty Ltd	Valley Windows Capability Expansion	Commercial In Confidence
LVEFF – Investment Attraction		
GBG Concrete and Construction Pty Ltd	Pre Fabrication Facility Expansion	Commercial In Confidence
Signature Care	LVEFF – Signature Care – Moe Aged Care Home	Commercial In Confidence
Macedon Ranges Shared Trails Project		
Macedon Ranges Shire	Macedon Ranges Shared Trails Project	4,940,000
Maldon Streetscapes Revitalisation Project		
Mount Alexander Shire Council	Maldon Streetscape Revitalisation Project	4,180,000
Mallee Priorities and Output Funding		
Swan Hill Rural City Council	Activating the Swan Hill Riverfront Precinct	300,000
Maryborough Energy Breakthrough		
Central Goldfields Shire Council	Maryborough Energy Breakthrough	750,000
Mildura Riverfront Stage 1a – Village Square		
Mildura Rural City Council	Mildura Riverfront – Stage 1a (Village Square)	1,300,000
Mildura Worker Housing		
Sunraysia Mallee Ethnic Communities Council Inc	Mildura Worker Housing – Stage 2 (Ramsay Court Mildura Worker Accommodation)	800,000

Organisation	Project	Payment \$
Mount Buffalo Wilderness Eco Pods		
Parks Victoria	Mount Buffalo Wilderness Eco Pods	300,000
Murray-Darling Basin Regional Economic Diversification Program (Vic)		
Dried Fruits Australia	Dried Vine Fruit Diversification and Sustainability Initiative	95,790
New Community Hub for Barwon Heads		
Greater Geelong City Council	Barwon Heads Arts and Community Hub	650,000
Agriculture Workforce Plan – New Job Creation		
Corangamite CMA	Corangamite Catchment Management Authority – job creation agriculture AWP	607,867
Department of Environment Land Water and Planning	DELWP – job creation – Agriculture Workforce Plan	1,113,394
Glenelg Hopkins Catchment Management Authority	Glenelg Hopkins Catchment Management Authority – job creation – AWP	654,074
Goulburn Broken Catchment Management Authority	Goulburn Broken Catchment Management Authority – job creation agriculture AWP	908,522
Mallee Management Catchment Authority	Mallee Catchment Management Authority – job creation agriculture AWP	880,047
North Central Catchment Management Authority	North Central Catchment Management Authority – job creation agriculture AWP	590,924
North East Catchment Management Authority	North East Catchment Management Authority – job creation agriculture AWP	506,000
Port Phillip and Western Port Catchment Management Authority	Port Phillip Westernport Catchment Management Authority – job creation – agriculture AWP	1,473,321
Wimmera Catchment Management Authority	Wimmera Catchment Management Authority – job creation – agriculture AWP	1,051,989
NORTH Link Advanced Manufacturing Cluster – RDA Component		
NORTH Link	Northern Melbourne Advanced Manufacturing Cluster Pilot	120,000
Ouyen Community Gym Project Stage 1 – Restoration		
Ouyen Inc	Ouyen Community Gym Project – Stage 1 (Restoration)	42,000
Ovens Murray Priorities and Output Funding		
Indigo Shire Council	Beechworth to Yackandandah Rail Trail Extension – NEVCO Infrastructure Project	2,481,000
Tourism North East	Ride High Country 4-Year NEVCO Marketing Program	875,000
Parwan Employment Precinct Gas Gate Connection		
Moorabool Shire Council	Parwan Employment Precinct – City Gate Gas	1,640,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Paynesville Foreshore – Stage 1		
East Gippsland Shire Council	Paynesville Foreshore – Stage 1 (Boardwalk)	350,000
PLFP Improved Local Infrastructure 2011–2015		
Mildura Rural City Council	Ouyen Lake Restoration Project	50,000
Point Grey Redevelopment		
Great Ocean Road Coast and Parks Authority	Point Grey Lorne – Geelong City Deal	330,000
Portland Foreshore Precinct Revitalisation		
Glenelg Shire Council	Portland Foreshore Redevelopment	2,800,000
Provide free public Wi-Fi		
Ararat Rural City Council	Public WiFi – Ararat	778,595
Latrobe City Council	Public WiFi – Latrobe Valley	1,350,000
NBN Co Ltd	DCSRV – NBN	708,364
Telstra Corporation Ltd	DCSRV – Telstra	4,404,985
Pyramid Hill Streetscapes Revitalisation Project		
Loddon Shire Council	Pyramid Hill – Streetscapes Revitalisation Project	564,500
Queenscliff Ferry Terminal		
Searoad Ferries	Queenscliff Ferry Terminal Upgrade – Geelong City Deal	1,120,000
RDA Barwon South West		
Barwon South West Waste and Resource Recovery Group	RICE: Regional Innovation for a Circular Economy Website	5,425
Committee for Geelong Ltd	Creative Industries Strategy for G21 region	50,000
Greater Geelong City Council	Brand Geelong – Stage 2	10,000
Moyne Shire Council	Delivering Key Worker Housing in Barwon South West Region	80,000
Moyne Shire Council	GSC Economic Futures Implementation Planning – RDA BSW	60,000
RDA Gippsland		
Committee for Gippsland Inc	Clean Energy Vision and Prospectus Gippsland	48,500
Committee for Gippsland Inc	Gippsland Freight Infrastructure Masterplan update	75,000
RDA Hume		
Benalla Rural City Council	Benalla Future Workforce Analysis	10,500
Towong Shire Council	Building Economic Development and Planning Capacity in the Hume Region	16,000

Organisation	Project	Payment \$
Recharge 2021		
East Gippsland Shire Council	East Gippsland Weekends Away 2021	40,000
Tourism North East	December 2020 North East Weekend Away	30,000
Towong Shire Council	Recharge Program Grant Agreement with the Shire of Towong	5,000
Wangaratta Rural City Council	Recharge Program Grant Agreement with the Rural City of Wangaratta	5,000
Wellington Shire Council	Shearing Shed Show	5,000
Regional Cultural Infrastructure Projects-RDV		
Benalla Rural City Council	Benalla Art Gallery Redevelopment – Stage 1	2,000,000
Greater Shepparton City Council	Shepparton Art Museum	2,000,000
Latrobe City Council	Latrobe Creative Precinct	1,500,000
Rex Theatre Museum Ltd	Rex Theatre Extension	300,000
Strathbogie Shire Council	Euroa Cinema Upgrade	100,000
Surf Coast Shire Council	Torquay Multi Arts Centre Fit Out	120,000
Regional Infrastructure Fund 2019/20		
Ararat Rural City Council	RIF 2019/20 – ARCC – Ararat East Development Zone Road Realignment Integrated Planning Strategy	400,000
Ballarat City Council	RIF 2019/20 – CoB – Buninyong Streetscape Upgrades	200,000
Baw Baw Shire Council	Rawson Skate Park and RV Park	50,000
Benalla Rural City Council	Visitors, Cinema, History – Co-location in Benalla	450,000
Buloke Shire Council	Brightening Broadway (Wycheproof)	450,000
Central Goldfields Shire Council	Central Goldfields Art Gallery Revitalisation – Stage 1	450,000
Colac Otway Shire	Forrest Mountain Bike Revitalisation Project – Stage 1	50,000
Corangamite Shire Council	Timboon Town Centre Activation	150,000
East Gippsland Shire Council	Bairnsdale South Industrial Estate Water Augmentation Project	120,000
Gannawarra Shire Council	Koondrook All Abilities Play Facility	320,000
Golden Plains Shire Council	RIF 2019/20 – GPSC – Three Trails Project	150,000
Greater Shepparton City Council	Linking Yanha Gurtji – RiverConnect	480,000
Horsham Rural City Council	RIF 2019/20 – HRCC – City to River Transformation Stage 1 – Wimmera Riverfront Activation	50,000
Indigo Shire Council	Beechworth Precinct Renewal – Courthouse Kelly Trials Experience	120,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Mildura Rural City Council	Mildura Riverfront Powerhouse Redevelopment	200,000
Mitchell Shire Council	Kilmore Township Sydney Road North Rejuvenation	200,000
Moorabool Shire Council	RIF 2019/20 – MSC – The Bacchus Marsh 1,000+	50,000
Mount Alexander Shire Council	Small Town Streetscape Project	300,000
Moyne Shire Council	Garvoc Community Hub	350,000
Northern Grampians Shire Council	RIF 2019/20 – NGSC – Stawell Housing Development	200,000
Rural City of Wangaratta	Regional Activity Precinct Riverside Park	500,000
South Gippsland Shire Council	Great Southern Rail Trail Extension (Leongatha to Korumburra)	400,000
Southern Grampians Shire Council	Dunkeld Visitor Hub and Grampians Peaks Trailhead	450,000
Surf Coast Shire Council	Connecting Torquay's Town Centre	450,000
Swan Hill Rural City Council	Vibrant Villages	200,000
Towong Shire Council	Tallangatta Holiday Park – Growing a Tourism Economy	200,000
West Wimmera Shire Council	RIF 2019/20 – WWSC – Activating the Edenhope Community Centre – Aspirations for Paradise (Hopes for Eden)	133,000
Wodonga City Council	Burraja Cultural and Environmental Centre redevelopment	230,000
Yarriambiack Shire Council	RIF 2019/20 – YSC – Home Is Where the Hall Is	138,035
Regional Infrastructure Fund – Round 1		
Alpine Shire Council	Gateway to Alpine Adventure – Dinner Plain Snowmaking	2,400,000
Ararat Rural City Council	RIF 2020/2022 – ARCC – Ararat Housing Transition	200,000
Ballarat Tramway Museum	RIF 2020/2022 – BTM – Ballarat Tramway Museum – Museum Junction and Zoo Drive Track Replacement	720,000
Bass Coast Shire Council	Wonthaggi Activity Centre Streetscapes	1,600,000
Buloke Shire Council	Buloke Play Spaces Trail	1,820,000
Central Goldfields Shire Council	Maryborough Railway Station Upgrade and Activation	1,080,000
Central Goldfields Shire Council	Princes Park Outdoor Gym	60,000
Corangamite Shire Council	Port Campbell Town Centre Revitalisation Project – Stage 1	4,800,000
East Gippsland Shire Council	Paynesville Maritime Precinct – Stage 2 (Jetties and new boat ramp)	3,200,000
Gannawarra Shire Council	Sustainable Recreational Water for Quambatook	1,230,000
Girgarre Development Group Inc	Gargarro Regional Botanic Garden – Stage 2	891,000
Glenelg Shire Council	Portland Foreshore Multipurpose Community Pavilion	4,000,000
Golden Plains Shire Council	RIF 2020/2022 – GPSC – Bannockburn South West Industrial Estate	1,500,000

Organisation	Project	Payment \$
Greater Bendigo City Council	Bendigo Showgrounds – Upgrade	400,000
Greater Bendigo City Council	Golden Dragon Museum Restaurant and Outdoor Dining Activation	600,000
Greater Shepparton City Council	Shepparton Maude Street Mall Revitalisation 2021	3,000,000
Hepburn Shire Council	RIF 2020/2022 – HSC – Bullarto Station Tourist Precinct	400,000
Hepburn Shire Council	RIF 2020/2022 – HSC – Creswick Town Hall	400,000
Hepburn Shire Council	RIF 2020/2022 – HSC – Trentham Community Hub	500,000
Hepburn Shire Council	RIF 2020/2022 – HSC – Wombat Hill Botanic Gardens – New Visitor Experience	400,000
Hindmarsh Shire Council	RIF 2020/2022 – HSC – Wimmera Southern Mallee Caravan Park Upgrades – Hindmarsh	500,000
Horsham Rural City Council	RIF 2020/2022 – HRCC – Wimmera Southern Mallee Caravan Park Upgrades	216,000
Indigo Shire Council	Lake Sambell Precinct Revitalisation	350,000
Loddon Shire Council	Pyramid Hill Community Centre Development – Stage 1	1,732,500
Macedon Ranges Shire	Romsey Ecotherapy Park – Stage 3	492,000
Mount Alexander Shire Council	Mount Alexander Shire – Small Town Streetscapes – Stage 3 and 4	850,000
Mount Buller and Mount Stirling Alpine Resort Management Board	Mount Buller Electricity Upgrade Project	2,880,000
Murrindindi Shire Council	Alexandra Rotary Park and Visitor Activity Precinct	640,000
Northern Grampians Shire Council	RIF 2020/2022 – NGSC – Wimmera Southern Mallee Caravan Park Upgrades – Northern Grampians	350,000
State Coal Mine – Rescue Station Arts Inc	Rescue Station Amenities Block	25,000
Strathbogie Shire Council	Nagambie Foreshore Walk 2021	2,400,000
Towong Shire Council	Connecting Walwa – Walwa Town Trails	120,000
Towong Shire Council	Corryong CBD revitalisation	900,000
Towong Shire Council	Corryong Circuit Trail	600,000
Wellington Shire Council	Great Southern Rail Trail (GSRT) Extension – Welshpool to Alberton	5,400,000
West Wimmera Shire Council	RIF 2020/2022 – WWSC – Wimmera Southern Mallee Caravan Park Upgrades – West Wimmera	400,000
Yarriambiack Shire Council	RIF 2020/2022 – YSC – Warracknabeal Court House Reactivation	200,000
Yarriambiack Shire Council	RIF 2020/2022 – YSC – Wimmera Southern Mallee Caravan Park Upgrades – Yarriambiack	350,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Regional Jobs Fund 2019/20		
AME Systems (Vic) Pty Ltd	RJF – Defence and Aerospace Expansion	Commercial In Confidence
Aussie Pride Produce Pty Ltd	Aussie Pride Produce Expansion	Commercial In Confidence
Cann Group	Establishment of a Medicinal Cannabis Cultivation and Processing Facility in Mildura	Commercial In Confidence
Greater Bendigo City Council	Bendigo Airport – Terminal Precinct Upgrade	Commercial In Confidence
Med-Con Pty Ltd	Med-Con Pty Ltd Facility Expansion	Commercial In Confidence
Plinius Engineering and Wrought Iron Pty Ltd	Plinius Engineering and Wrought Iron Capacity Upgrade	Commercial In Confidence
Safetech Pty Ltd	Moe Manufacturing Expansion	Commercial In Confidence
Think Fencing Pty Ltd	RJF – Recycled PVC Decking Innovation Project	Commercial In Confidence
Regional Jobs Fund 2020/22		
The Outdoor Education Group	Outdoor Education Group – COVID-19 Support Grant – IMBS	Commercial In Confidence
Regional Partnerships – Initiatives – 2017/18		
Beyond the Bell Great South Coast Ltd	Beyond the Bell 2017–2020	115,000
Regional Rail Connectivity Project		
Telstra Corporation Ltd	RRCP – Telstra – Repeaters	28,800
Regional Recovery Fund		
Ararat Rural City Council	RRF 2021 – ARCC – Ararat Rural Farmer's Market	24,000
Ballarat Regional Tourism	RRF 2021 – BRT – Winter Visitor Activation – 1,000 Doors	80,000
Borough of Queenscliffe	Borough of Queenscliffe Events Recovery Support	15,000
Buloke Shire Council	Re-activating Rural Volunteers – Bounce Back Buloke	75,000
Buloke Shire Council	Sea Lake Housing Development	300,000
Central Goldfields Shire Council	Maryborough Retail Recovery Program	40,000
Colac Otway Shire	Colac Otway – Community Events Recovery Support	28,500
Commerce Ballarat Ltd	RRF 2021 – CB – Resilience and Innovation Program for Grampians Small Business	240,000
Corangamite Shire Council	Corangamite – Community Events Recovery Support	28,500

Organisation	Project	Payment \$
Daylesford Macedon Tourism Ltd	RRF 2021 – DMT – Print and Digital Visitation Driver	80,000
Destination Gippsland	Destination Gippsland – Regional Event Acquisition	400,000
Fruit Growers Victoria Ltd	Goulburn Valley Seasonal Worker Support Program	400,000
GBP Products Pty Ltd	GBP Products Pty Ltd Value Added Production Room Project	150,000
Glenelg Shire Council	Glenelg Shire Training and Assistance for Community Event Committees to Comply with COVID19 Regulations	35,000
Golden Plains Shire Council	RRF 2021 – GPSC – Golden Plains Community Events	24,000
Grampians Tourism	RRF 2021 – GT – The Grampians Way Road Trips Marketing Campaign	80,000
Great Ocean Road Regional Tourism Ltd	Geelong, The Bellarine and Great Ocean Road Interstate and Intrastate Cooperative Marketing Campaign	360,000
Great Ocean Road Regional Tourism Ltd	GOR and The Hospitality Workforce Program	320,000
Greater Bendigo City Council	Invest Loddon Mallee	480,000
Greater Bendigo City Council	Start-up Central Victoria	250,000
Greater Geelong City Council	City of Greater Geelong Events Recovery Support	32,000
Hepburn Shire Council	RRF 2021 – HSC – Hepburn Community Events Recovery Program	24,000
Hindmarsh Shire Council	RRF 2021 – HSC – Reconnecting Communities through Small Events in Hindmarsh Shire	24,000
Horsham Rural City Council	RRF 2021 – HRCC – Stay West – Increasing Grampians region overnight stays	80,000
Horsham Rural City Council	RRF 2021 – HRCC – Events Horsham	24,000
Loddon Shire Council	Re-engaging Volunteers in Rural Towns – Loddon	75,000
Moorabool Shire Council	RRF 2021 – MSC – Event Support as an Economic and Community Recovery Driver	24,000
Mount Alexander Shire Council	Get Lost Platform – Stage 2	225,000
Moyne Shire Council	Koroit Caravan Park Workers Accommodation	372,000
Moyne Shire Council	Moyne Shire Business and Events Collaboration and Capacity Building	35,625
Murray Regional Tourism Board Ltd	Revitalising Murray Region Tourism	250,000
Northern Grampians Shire Council	RRF 2021 – NGSC – Bringing Back the Buzz: Boosting Events in the Northern Grampians	24,000
Omar Cheese Pty Ltd – Traralgon	Manufacturing Expansion Project	20,000
Pureharvest	Pureharvest Increase Productivity project	150,000
Pyrenees Shire Council	RRF 2021 – PSC – Kick Starting Events in Pyrenees	24,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
R.Radford and Son Pty Ltd	Green Offal Room Project	120,000
Shire of Campaspe	Re-engaging Volunteers in Rural Towns – Campaspe	75,000
Southern Grampians Shire Council	Southern Grampians – Community Events Recovery Support	28,500
Surf Coast Shire Council	Surf Coast – Community Events Recovery Support	30,000
Swan Hill Rural City Council	Loddon Mallee Housing Revitalisation Strategy	230,000
The Sovereign Hill Museums Association	RRF 2021 – TSHMA – Sovereign Hill Recovery Domestic Marketing Campaign	400,000
Tourism Greater Geelong and the Bellarine	Brand Geelong	100,000
Tourism Greater Geelong and the Bellarine	Business Events Attraction	320,000
Tourism North East	Workforce Management Solution	250,000
Warrnambool City Council	Warrnambool City Council Event Operations Forum	35,000
West Wimmera Shire Council	RRF 2021 – WWSC – Re-imagining the Possibilities for Events in West Wimmera	24,000
Wimmera Development Association Inc	RRF 2021 – WDA – Implementing Affordable Housing Solutions in Wimmera Southern Mallee	300,000
Yarriambiack Shire Council	RRF 2021 – YSC – Kickstart Yarriambiack Flagship Events	24,000
Regional Skills Fund		
Ballarat City Council	Intercultural Employment Pathways (IEP) Program	100,000
Birchip Cropping Group Inc	AgTIDE Education and Training	100,000
Federation University Australia – Gippsland	Allied Health Workforce Attraction – Development of Education Programs	100,000
Geelong Ethnic Communities Council	The BASE Hospitality Co	44,620
Goldfields Track Inc	Upskilling of Ride/Walk Tourism Operators	10,000
Hancock Victorian Plantations – Churchill	Forest harvesting optimisation skills training	100,142
Hop Temple Pty Ltd	Australian Centre Craft Beer Excellence – Education Project	80,000
Murray Dairy Ltd	GMID Rural Skills Connect	105,400
Murray Dairy Ltd	New Generation Skills for the Dairy Industry	160,000
NELLEN	Ovens Murray Workforce Development Project	200,000
Nhill Neighbourhood House Learning Centre	Wimmera CALD Workforce Industry Partnership	120,000
Surf Coast Shire Council	Skills and Emerging Industries Audit	20,000
The Gordon Institute of TAFE	Northern Futures	25,300
Tourism North East	High Country Tourism Sector Digital Upskilling Program	50,000

Organisation	Project	Payment \$
Regional Tourism Investment Fund-Stimulus-RDV		
All Saints Estate Pty Ltd	All Saints Estate Cellar Door and Restaurant	150,000
Central Goldfields Shire Council	Central Goldfields Art Gallery Revitalisation – Stage 2 and 3	840,000
Geelong Steam Preservation Society	Bellarine Tourist Railway Strategic Infrastructure Project – Stage 2	850,000
Gippsland MTB Inc	Haunted Hills MTB Park – Stage 2	500,000
Goldfields Track Inc	Goldfields Track Transformation – Stage 1	950,000
Gurneys Cidery	The Arches Experience	100,000
Hepburn Shire Council	RTIF 2021 – HSC – Hammon Park Trail Head and Bike Park, Creswick	1,500,000
Moorabool Shire Council	RTIF 2021 – MSC – 1001 Steps All Accessibility and Sculpture Trail – Stage 2 (Bacchus Marsh)	500,000
Mount Alexander Shire Council	Welcome to Dja Dja Wurrung Country	200,000
Murrindindi Shire Council	Blue Gums to Eildon Rail Trail 2021	1,400,000
Murrindindi Shire Council	Great Victorian Rail Trail Art Installations	900,000
Phillip Island Brewing Co	Phillip Island Brewing 'Micro Brewery' Project	100,000
Shire of Campaspe	Port of Echuca Discovery Centre Refurbishment	420,000
Southern Grampians Shire Council	Penshurst Volcanoes Discovery Centre Upgrade	232,000
Swan Hill Rural City Council	Activating Swan Hill Pioneer Settlement	315,000
The Great Stupa of Universal Compassion	Great Stupa Event and Tourism Infrastructure Project	364,000
The Trustee for Wayfarer Spirits Co Trust	RTIF 2021 – LLDC – Little Lon Distillery at the Goods Shed, Ballarat	375,000
Tourism Greater Geelong and the Bellarine	Bellarine Railway Tourism Experience Development	70,000
Wodonga City Council	Bonegilla Migrant Experience	500,000
Yarriambiack Shire Council	RTIF 2021 – YSC – Murtoa Stick Shed Visitor Experience Upgrade	250,000
Restore Her Majesty's Theatre in Ballarat		
Ballarat City Council	Restore Her Majesty's Theatre Ballarat	2,700,000
Revitalising Central Geelong		
Department of Environment Land Water and Planning	Barwon River Planning Controls – Geelong City Deal	100,000
Department of Environment Land Water and Planning	Development of Moolap and Point Henry – Geelong City Deal	400,000
Department of Transport	Central Geelong Train Station – Geelong City Deal	200,000
Department of Transport	Green Spine Blocks 1 and 3 – Geelong City Deal	1,600,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
RIF – Enabling Infrastructure		
Glenelg Shire Council	Henty Employment Precinct Infrastructure Upgrade	625,000
University of Melbourne	Stawell Underground Physics Lab (SUPL)	2,500,000
RIF – Productive and Liveable Cities and Centres (Ballarat Station Redevelopment)		
The Trustee for PGPD Trust No. 2	Ballarat Station Precinct Redevelopment	5,000,000
RIF – Productive and Liveable Cities and Centres		
Ballarat City Council	Eureka Stadium and Sports Infrastructure – Relocation of Ballarat Showgrounds	2,000,000
Mitchell Shire Council	Wallan Town Centre Redevelopment Project	750,000
Southern Grampians Shire Council	Hamilton CBD Liveability and Economic Revitalisation Project	1,200,000
Warrnambool City Council	Reid Oval Redevelopment	1,500,000
Wodonga City Council	Wodonga Library and Gallery Redevelopment project	3,800,000
RIF – Productive and Liveable Cities and Centres (Latrobe Creative Precinct)		
Latrobe City Council	Latrobe Creative Precinct	3,000,000
RIF – Rural Development – Infrastructure		
Ararat Rural City Council	Ararat On the Move – Alexandra Oval Redevelopment – Event and Visitor Space	100,000
Borough of Queenscliffe	Point Lonsdale Lighthouse Reserve – Stage 1	400,000
Castlemaine State Festival Ltd	Castlemaine Goods Shed: Creative Industries Hub	50,000
Murrindindi Shire Council	Releasing the Floating City – Expanding the Houseboat Manufacturing Industry at Eildon	100,000
Towong Shire Council	Upper Murray Events Centre	400,000
Yarriambiack Shire Council	Rupanyup Community Retail Hub	100,000
RIF – Visitor Economy		
Wildlife Wonders Ltd	Wildlife Wonders: Ecotourism for economic development and environmental conservation	300,000
RIF – Visitor Economy (Grampians Peaks Trail)		
Parks Victoria	Grampians Peaks Trail – Stage 2	6,000,000
RJF – Employment Precincts		
Latrobe City Council	Gippsland Logistics Precinct Site Activation	500,000
RJF – Innovation and Productivity		
Geelong Manufacturing Council	Cleantech Innovations Geelong – 2018–2021	80,000

Organisation	Project	Payment \$
RJF – Investment Attraction		
ACM Holdings Co Pty Ltd	Construction and Operation of a New Dairy Manufacturing Facility	Commercial In Confidence
Albins Performance Transmissions Pty Ltd	Albins Advanced Manufacturing Facility Development	Commercial In Confidence
CT4 Pty Ltd	CT4 Virtual Security Operations Centre	Commercial In Confidence
Denfood Pty Ltd	Denfood Manufacturing Expansion Project	Commercial In Confidence
Goldacres Trading Pty Ltd	Goldacres Capacity Improvements	Commercial In Confidence
Greenham Gippsland Pty Ltd	Greenham Gippsland – Facility Upgrade	Commercial In Confidence
Harrybilt Engineering and Welding Services	Harrybilt Engineering Market Growth Strategy	Commercial In Confidence
JC Butko Engineering Pty Ltd	Manufacturing Facility Expansion	Commercial In Confidence
James Stockfeed and Fertilizer Pty Ltd	James Stockfeed Expansion	Commercial In Confidence
JL King and Co Fruit and Vegetable Merchants	JL King and Co Food Manufacturing expansion	Commercial In Confidence
Kooka's Country Cookies	Kooka's Relocation and Production Expansion Project	Commercial In Confidence
Perry Group Holdings Pty Ltd (Valentines Bakery)	Rutherglen Production Facility Expansion	Commercial In Confidence
Southern Spreaders Pty Ltd	Hansa business expansion	Commercial In Confidence
Whelans Group Investments Pty Ltd	Bruthen Quarry Expansion	Commercial In Confidence
RP Initiatives 2018/19 – Driving Gippsland's Food and Fibre Agenda		
Federation University Australia – Gippsland	Whats Your Challenge Food and Fibre Gippsland	110,000
Food and Fibre Gippsland Inc.	SME Export Hub	173,000
RP Initiatives 2018/19 – Falls to Hotham Iconic Walk		
Parks Victoria	Falls to Hotham Alpine Crossing Business Case Project	550,000
RP Initiatives 2018/19 – Food Next Door		
Victorian Multicultural Commission	Food Next Door Community Demonstration Farm Implementation	150,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
RP Initiatives 2018/19 – Grampians Cycling Plan		
Northern Grampians Shire Council	'Cycle West' – Implementation Priorities from Grampians RDV Region Cycling and Trails 10-Year Master Plan	300,000
RP Initiatives 2018/19 – Mallee Innovation Centre		
Melbourne School of Engineering, University of Melbourne	Mallee Regional Innovation Centre	400,000
RP Initiatives 2018/19 – Wangaratta Digital Hub		
NE Tracks Local Learning And Employment Network Inc	Wangaratta Digital Hub	40,000
RP Initiatives 2018/19 – Workforce planning project		
Northern Grampians Shire Council	OPAN – Opportunities Pyrenees, Ararat and Northern Grampians	150,000
RRV Appropriation Underspend Projects 2020 – 2021		
G21 – Geelong Region Alliance Ltd	G21 Integrated Transport Strategy	150,000
Wadawurrung Traditional Owners Aboriginal Corporation	Wadawurrung Feasibility Study and Cultural Tourism Plan	300,000
RRV CCC Infrastructure Planning Acceleration Fund		
Destination Gippsland	Gippsland Lakes Aquatic Trail	80,000
Fenning Timbers Pty Ltd	Fenning Timbers Intermodal Freight Terminal Bairnsdale – Feasibility Study	80,000
Mount Buller and Mount Stirling Alpine Resort Management Board	Mount Buller Mountain Bike Park – Developing the Green Season Market	50,000
Murrindindi Shire Council	Designing the Eildon Splash and Skate Park	295,000
Parks Victoria	Brambuk Reimaging	400,000
Parks Victoria	Croajingolong Coastal Wilderness Walk – Concept Plan and Feasibility Assessment	500,000
Parks Victoria	Wilsons Promontory Experience Development and Circuit Walks	130,000
Tourism North East	Activating King Valley Prosecco Road	225,000
Tourism North East	Victorian Country Market Activating Victoria's High Country over the Summer Months	130,000
RRV Cost Pressures from Uncommitted Capacity of RJIF		
Sandhurst Trustees	Small Town Big Difference Pilot – Contribution to the Community Enterprise Foundation	60,000
Wimmera Development Association Inc	By Five Project	165,000

Organisation	Project	Payment \$
RTIF – High Impact Local Community Projects		
Walhalla Goldfields Railway Inc	Walhalla Goldfields Railway Rail Motor Project	25,000
RTIF – High Value Projects		
Buloke Shire Council	Lake Tyrrell Tourism Infrastructure Development Project	2,405,000
East Gippsland Shire Council	Omeo Mountain Bike Park Destination Project	650,000
Gannawarra Shire Council	Koondrook Nature Based Tourism Hub	160,000
Gunditj Mirring Traditional Owners Aboriginal Corporation	Budj Bim Master Plan – Stage 1 and 2	10,112,000
Hepburn Shire Council	Creswick Trails Project	266,000
Holgate Group Pty Ltd	Holgate Group Historic Hotel and Brewery Discovery Centre Expansion	Commercial In Confidence
Montarosa Pty Ltd	Prinetown Integrated Eco-Tourism Facility – RTIF funding for public infrastructure	Commercial In Confidence
Mount Buller and Mount Stirling Alpine Resort Management Board	Mount Buller Water Storage Project	1,500,000
The Great Stupa of Universal Compassion	Completion of Stupa Structure and Provision of Services to the Great Stupa – Stage 1 and 2	205,000
Tourism North East	The High Country Online – Stage 2 (Platform Development)	700,000
Victorian Goldfields Railway	VGR Service Reorientation – Stage 2	100,000
RTIF – Project Planning and Development		
Borough of Queenscliffe	Development of Fort Queenscliff Business Case	18,824
Great Ocean Road Regional Tourism Ltd	Aboriginal Tourism Development Planning Project	67,500
Parks Victoria	Tower Hill Activation and Planning Study	150,000
Parks Victoria	You Yangs Precinct Strategic Master Planning and Business Case	200,000
Shire of Campaspe	Echuca Entertainment Precinct Redevelopment Business Case and Design	50,000
Sea Lake Visitor Information Centre		
Buloke Shire Council	Sea Lake Visitor Information Centre	290,000
Sebastopol Revitalisation		
Ballarat City Council	Connecting Sebastopol	135,000
Ballarat City Council	Urban Forest Implementation	450,500
Ballarat City Council	Yarrowee River Access Project	1,000,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Seymour Revitalisation Stage 1		
Goulburn Ovens Institute of TAFE	Seymour Trades Hub – Stage 1 (Seymour Revitalisation)	1,500,000
Sorrento Ferry Terminal		
Mornington Peninsula Shire Council	Sorrento Ferry Terminal Project – Stage 2 (Hotham and Point Nepean Roads Intersection Upgrades)	150,000
Searoad Ferries	Sorrento Ferry Terminal Project – Stage 1 (Public Realm Works)	500,000
Special Development Projects 2019/20		
Warrnambool City Council	South West Victorian Livestock Exchange (SWVLX) Dirt Pen Roofing	429,581
SRCP – Community Capacity Building		
Central Goldfields Shire Council	Go Goldfields 2018–2020	400,000
Corangamite Shire Council	Building Capacity of Corangamite Community Groups	1,793
East Gippsland Shire Council	Capacity Building for Community Committees	7,500
East Gippsland Shire Council	Maximising Future Outcomes in Omeo	5,000
Goldfields Local Learning and Employment Network (GLLEN)	Passions and Pathways 2019–2023	310,000
Macedon Ranges Shire	Redevelopment of the Woodend Community Centre – Business Case and Master Plan	25,000
Mount Alexander Shire Council	Maldon Town Centre and Shopfront Improvement Business Case	10,000
Phunktional Ltd	Stories Beneath the Vale	15,000
Rural Councils Victoria	Stronger Rural Councils 2016–19	200,000
Save the Children Australia	Diversity and Inclusion Ambassador Program	50,000
South Gippsland Shire Council	Baromi Park Community Space Development	5,000
South Gippsland Shire Council	Community Leaders Program	820
SRCP – Population Attraction		
Alexandra and District Traders and Tourism Association Inc (ADTTA)	Creating an Events Venue for Alexandra	5,000
Ararat Rural City Council	ARCC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (4/5)	5,000
Grampians Tourism	GT-Grampians New Resident and Workforce Attraction Strategy and Action Plan (2/5)	5,000
Horsham Rural City Council	HRCC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (1/5)	5,000

Organisation	Project	Payment \$
Mitchell Shire Council	Kilmore Creek Precinct Master Plan and Landscape Design	12,500
Mitchell Shire Council	Seymour Revitalisation Initiative – Community and Stakeholder Engagement Project	10,000
Mount Alexander Shire Council	Castlemaine – Etty Street Precinct – Master Plan	10,000
Northern Grampians Shire Council	NGSC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (3/5)	5,000
Southern Grampians Shire Council	SGSC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (5/5)	5,000
West Wimmera Shire Council	West Wimmera Indigenous Trail	5,000
SRCP – Regional Community Leadership Program 2015–19		
Alpine Valleys Community Leadership Inc	Alpine Valleys Community Leadership Program	18,141
Lead Loddon Murray	Strengthening Community Leadership in Central Goldfields	10,000
Victorian Regional Community Leadership Programs Secretariat Inc	Victorian Regional Community Leadership Program Secretariat (VRCLPS) 2019–2021	160,000
SRCP – Supporting Regional Strategic Planning		
Community Southwest Inc	Regional disability sector workforce needs analysis and action plan	15,000
Mitchell Shire Council	Connecting Seymour to the Great Victorian Rail Trail Feasibility Study	5,000
Swan Hill Rural City Council	Swan Hill Regional Arts, Indigenous and Cultural Precinct	100,000
Stronger Regional Communities Program 2019/20		
Alpine Shire Council	Myrtleford Memorial Hall Revival	40,000
Ararat Rural City Council	SRCP 2019/2020 – ARCC – Grampians Online Cellar Door	50,000
Astronomical Society of Victoria Inc	Leon Mow Dark Sky Site – All-abilities Astronomy ASV Centenary Project	40,000
Ballarat and District Aboriginal Co-Operative	SRCP 2019/20 – Koorie Heritage Trail Upgrade	30,000
Ballarat African Association Inc	Re-branding African Identity	45,000
Ballarat City Council	SRCP 2019/20 – Heritage Toolkit – WHL Bid	20,000
Ballarat Regional Multicultural Council	Women's Business Incubator	30,000
Castlemaine State Festival Ltd	Digital Goods – Goods Shed Arts Digital Media Program	50,000
Central Goldfields Shire Council	Maryborough Railway Station Activation	50,000
Cobram Community Cinema	Cobram Community Cinema – Stage 2	50,000
Crashendo	Crashendo! Bairnsdale – Everyday Music Changes Lives	40,000

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
East Gippsland Marketing Inc	Boosting the Local Economy of East Gippsland	30,000
Geelong Chamber of Commerce	Business Capacity Building and Resilience	40,000
Girgarre Development Group Inc	Gargarro Green Thumbs Community Nursery	50,000
Greater Bendigo City Council	Improving Aboriginal Procurement in Local Government	40,000
Lake Tyers Beach Road Hall Committee	Lake Tyers Beach Road Hall Kitchen Renovation – Stage 2 (Hall Renovation Project)	50,000
Leadership Great South Coast	Great South Coast Economic Migration Project – Stage 2	30,000
Leadership Great South Coast	Gunditjmara War Memorial Mural	49,500
Mallacoota And District Business And Tourism Association Inc	Visit Mallacoota Campaign	45,000
Mildura Regional Development	My River Community Television Series	50,000
Mount Alexander Shire Council	Castlemaine Library Community Room and Co-working space	35,000
Mount Alexander Shire Council	Elphinstone Community Hall Kitchen Upgrade	20,000
Moyne Shire Council	Moyne Shire Business Adaptation Planning Service	50,000
Plate and Glass	Your Local Box by Eat Drink West	50,000
Surf Coast Shire Council	Anglesea Hall Upgrade – Stage 1	50,000
The Funding Network	Pitch with Purpose Workshops for Loddon Mallee Not for Profit and Community organisations	11,920
Tourism North East	The High Country Online – Stage 1 (Brand Development)	50,000
Warrenbayne Recreation Reserve Committee of Management	Warrenbayne Hall Upgrade Project	39,000
Warrnambool City Council	Leading an Asia Capable Region	35,000
Support recreational fishing in Victoria – New on-water cafe		
Lakes Entrance Fishermen Ltd	Bullock Island Cafe Development	1,300,000
Swan Hill – Worker Housing		
Swan Hill Rural City Council	Swan Hill – Worker Housing	450,000
Tawonga Caravan Park Upgrade		
Alpine Shire Council	Tawonga Caravan Park Upgrade	1,200,000
The Ned Kelly Glenrowan Project		
Rural City of Wangaratta	The Ned Kelly Glenrowan Project	800,000

Organisation	Project	Payment \$
Tourism Infrastructure Program-Flagship-MaxSiloArt-RDV		
Buloke Shire Council	Buloke Silo Art Trail Activation	553,000
Tourism Infrastructure Program-Flagship-RDV		
Ballarat International Foto Biennale	RTIP 2021 – BIFB – National Centre for Photography	1,000,000
Barengi Gadjin Land Council Aboriginal Corporation	RTIF 2021 – BGLC – Mallee Silo Art Trail Program – Barengi Gadjin Land Council	200,000
Grampians Tourism	RTIP 2021 – GT – Grampians Peaks Trail Investment Prospectus	150,000
Great Ocean Road Coast and Parks Authority	Camping Uplift for the Great Ocean Road Region – Apollo Bay	1,600,000
Hindmarsh Shire Council	RTIF 2021 – HSC – Mallee Silo Art Trail Program – Hindmarsh	1,400,000
Rural City of Wangaratta	King Valley Prosecco Road Revitalisation	1,000,000
Trustee for the Metung Hot Springs	TIPF – Metung Hot Springs	750,000
West Wimmera Shire Council	RTIF 2021 – WWSC – Mallee Silo Art Trail Program – West Wimmera	100,000
Yarriambiack Shire Council	RTIF 2021 – YSC – Mallee Silo Art Trail Program – Yarriambiack	900,000
Tower Hill Infrastructure Upgrade		
Parks Victoria	Tower Hill Infrastructure Upgrade – Nature Reserve	415,000
Twelve Apostles Trail Timboon – Port Campbell		
Corangamite Shire Council	Twelve Apostles Trail – Timboon to Port Campbell	4,100,000
VBRRRA Projects		
Marysville Triangle Business and Tourism Inc	Marysville Tourism and Arts Centre	68,347
Murrindindi Shire Council	Doing Business Better – Stage 2	17,500
Victoria Mobile Project – Round 2		
Optus Mobile Pty Ltd	VMP2 – Optus	148,687
Optus Mobile Pty Ltd	VMP2.1 – Optus	292,615
Telstra Corporation Ltd	VMP2 – Telstra	415,050
Victorian Mobile Project		
NBN Co Ltd	DCSRV – NBN	4,000,000
Telstra Corporation Ltd	Victorian Mobile Project	1,687,273

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Wine Growth Fund – Round 3		
All Saints Estate Pty Ltd	Systems Optimisation Project	10,000
Arlo Vintners	Cellar Door and Storage Development	12,500
Austins Wines Pty Ltd	Austin's Wine Bar – Cellar Door Expansion	25,000
Baie Wines	Collaborative undervine straw spreading initiative	15,000
Bass River Winery	International Sales Platforms for Gippsland Wines	10,000
Beechworth Vignerons Association	E-commerce Platform and Marketing	5,000
Best's Wines Pty Ltd	Best's Wines Winery Redevelopment	55,000
Captains Creek Organic Wines	Enhancing the Cellar Door Food and Wine Experience	6,000
Fallen Giants	Cellar Door Expansion	10,000
Garden Gully Grampians Wine	Grampians Estate Cellar Door Redevelopment Project	10,000
Grampians Tourism	Destination Marketing	15,000
Optus Mobile Pty Ltd	Extension of Project Manager Role for the Grampians and Pyrenees Wine and Culinary Master Plan Implementation Project	7,500
James and Co Wines	Cellar Door Redevelopment	30,000
Mountainside Wines	Cellar door kitchen creation	3,023
Mount Duneed Estate	Cellar Door Relocation and Expansion and Commercial Kitchen Upgrade	20,000
Oakdene Wines Pty Ltd	Oakdene eCommerce project – WGF3	7,500
Willem Kurt Wines and DB Winemaking	Production Facilities and Cellar Door Construction	10,000
Wine Geelong	Support Local, Buy Local Digital Campaign	10,000
Wine Growth Fund – Round 3 (Metro)		
Port Phillip and Western Port Catchment Management Authority	Composting to improve wine outcomes	5,000
Ronald B and Sheila W Phelan	Establishment of a Wine Production Facility	20,000
The Trustee for Atkins and Davis Trust	Winery and Cellar Door Expansion	30,000
Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation		
Advanced Trees Direct	Agriculture Workforce Plan – Business Adaptation – Advanced Trees Direct	24,808
Alloa Pastoral Co	Agriculture Workforce Plan – Business Adaptation – Alloa Pastoral Co Pty Ltd	41,521
Ararat Abattoir Group	Agriculture Workforce Plan – Business Adaptation – Ararat Abattoir	40,816

Organisation	Project	Payment \$
Australian Lamb (Colac) Pty Ltd	Agriculture Workforce Plan – Business Adaptation Application #2 – Australian Lamb (Colac) Pty Ltd	60,000
Australian Lamb (Colac) Pty Ltd	Agriculture Workforce Plan – Business Adaptation Application #4 – Australian Lamb (Colac) Pty Ltd	150,000
Australian Plant Proteins Pty Ltd	Agriculture Workforce Plan – Worker Induction and Re-Training – Australian Plant Proteins	33,450
Australian Strawberry Distributors	Agriculture Workforce Plan – Business Adaptation – Australian Strawberry Distributors Pty Ltd	11,554
Australian Wildflowers Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Australian Wildflowers Pty Ltd	37,500
BP Barry and DM Barry	Agriculture Workforce Plan – Business Adaptation – Brain Patrick Barry and Donna Michelle Barry	72,654
Bellarine TechBio Pty Ltd	Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation 1 – Bellarine TechBio	14,790
Bhatti Fruit Orchards Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Bhatti Fruit Orchards Pty Ltd ATF JHP Income Trust	48,200
Blackman's Brewing	Agriculture Workforce Plan – Business Adaptation – Blackman's Brewing Pty Ltd	167,500
Blue Hills Berries and Cherries	Agriculture Workforce Plan – Business Adaptation – KM – TL Chapman Pty Ltd	27,101
Boosey Fruit Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Boosey Fruit Pty Ltd	47,017
Bowden's Agricultural Contracting Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Bowden's Agricultural Contracting	42,000
Brown Farms	Agriculture Workforce Plan – Business Adaptation – The Trustee for Brown Farms Trust	33,750
Bruce A and Debra A McCormack	Agriculture Workforce Plan – Business Adaptation – Bruce and Debra McCormack	14,850
Buerckner and Co Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Buerckner and Co Pty Ltd	75,000
Bulmer Farms Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Bulmer Farms	21,285
Caruso Farms Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Caruso Farms Pty Ltd	70,000
Cherryhill Marketing	Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation	117,199
Chocolate Destinations Australia Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Chocolate Destinations Australia	28,740

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Coolwyn Nurseries Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Coolwyn Nurseries	21,948
Cutri Fruit Pty Ltd	Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation – Cutri Fruit Pty Ltd	21,493
DG Rathjen and EJ Rathjen	Agriculture Workforce Plan – Business Adaptation – DG and EJ Rathjen	11,023
Dowling Brothers Yarrawonga Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Dowling Brothers Yarrawonga Trust	110,000
Emily Hill Farm Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Emily Hill Farm	10,683
Fitzpatrick Farms Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Pike Pike Family Trust	34,000
Frank and Carmel Trimboli	Agriculture Workforce Plan – Business Adaptation – Frank and Carmel Trimboli	21,500
Fred's Interstate Transport	Agriculture Workforce Plan – Business Adaptation – Interstate Transport Pty Ltd	48,400
Fresh Leaf Farms Ltd	Agriculture Workforce Plan – Business Adaptation – Fresh Leaf Farms Ltd	93,155
G and P Holmes Family Trust	Agriculture Workforce Plan – Business Adaptation – G and P Holmes Family Trust	205,500
G and R Singh Family Trust	Agriculture Workforce Plan – Business Adaptation – Business Legal Name – G and R Singh Family Trust	45,992
Geelong Citrus Packers Land and Buildings Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Geelong Citrus Packers	43,900
Geoffrey Thompson Orchards Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Geoffrey Thompson	37,160
Grant's Seedgrading Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Grants Seedgrading Pty Ltd	45,810
H Grant and LM Grant	Agriculture Workforce Plan – Business Adaptation – H and LM Grant	41,500
Hastings Ostrich Services Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Hastings Ostrich Services	15,000
Heathcote Hill Vineyard	Agriculture Workforce Plan – Business Adaptation – Heathcote Hill Vineyard	12,500
Hickinbotham Winemakers	Agriculture Workforce Plan – Business Adaptation – Hickinbotham	25,445

Organisation	Project	Payment \$
Humphris Nursery Pty Ltd	Agriculture Workforce Plan – Business Adaptation and Induction Training – Humphris Nursery	79,160
HV Ag Pty Ltd	Agriculture Workforce Plan – Business Adaptation – HV Ag Pty Ltd	177,780
IM Sweet Australia Pty Ltd	Agriculture Workforce Plan – Business Adaptation – IM Sweet Australia Pty Ltd	44,956
Ian Gallagher and Karen Collins-Gallagher	Agriculture Workforce Plan – Business Adaptation – Ian Gallagher and Karen Collins-Gallagher	22,500
J and D Conti Pty Ltd	Agriculture Workforce Plan – Business Adaptation#1 – J and D Conti Pty Ltd	24,070
JM and VJ Stone	Agriculture Workforce Plan – Business Adaptation – JM and VJ Stone	41,845
JW and RH Irvine	Agriculture Workforce Plan – Business Adaptation – JW and RH Irvine	97,500
Kagome Foods Australia Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Kagome Foods Australia Pty Ltd	163,085
Kealy Pastoral	Agriculture Workforce Plan – Business Adaptation – Kealy Pastoral	10,000
Ky D-Pak Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Ky D-Pak Pty Ltd	239,495
Lineham Agricol Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Lineham Agricol	78,000
MC Herd Pty Ltd	Agriculture Workforce Plan – Business Adaptation – MC Herd	99,076
MR and JP Hann	Agriculture Workforce Plan – Business Adaption 2 – Hann Family Trust – Modification to Application 1 Requiring Re-assessment	30,000
Madigan Fresh Produce Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Madigan Fresh Produce Pty Ltd	45,000
Martin Ag Farming Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Martin Ag Farming Pty Ltd	231,400
Minhas Operations Trust	Agriculture Workforce Plan – Business Adaptation – Minhas Operations Trust	41,800
Mirt Investments Pty Ltd T/A Alpine Blueberries	Agriculture Workforce Plan – Business Adaptation – Mirt Investments Pty Ltd	17,500
Moorabool Trading	Agriculture Workforce Plan – Business Adaptation – Moorabool Trading Pty Ltd T/A Devon Tubestock Nursery	36,383

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Moorabool Valley Eggs	Agriculture Workforce Plan – Business Adaptation – Moorabool Valley Eggs	24,450
MTW Services Pty Ltd and the Trustee for D and L Choate Family Trust	Agriculture Workforce Plan – Business Adaptation – MTW Services Pty Ltd and the Trustee for D and L Choate Family Trust	32,777
Nature's Dairy Australia	Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation – Natures Dairy Australia	56,571
Omar Cheese Pty Ltd – Traralgon	Agriculture Workforce Plan – Business Adaptation – Omar Cheese	76,590
Oss Eels Pty Ltd	Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation – Oss Eels Pty Ltd	32,020
Pactum Dairy Group Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Freedom Foods Group Dandenong Pty Ltd	26,500
Pentown Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Pentown	30,000
Prescott Business Trust	Agriculture Workforce Plan – Business Adaptation – Prescott Business Trust	78,375
R and N Plant Family Trust	Agriculture Workforce Plan – Business Adaption 2 – R and N Plant Family Trust	23,000
Reeve Bulk Food Transport Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Reeve Bulk Food Transport Pty Ltd	177,509
Resiak Pty Ltd ATF Resiak Unit Trust	Agriculture Workforce Plan – Business Adaptation – Resiak Pty Ltd ATF Resiak Unit Trust	180,000
Routleys (Vic) Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Routleys (No2)	180,000
Rutherford Orchards Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Rutherford Orchards Pty Ltd	48,625
Ryan Meat Company Pty Ltd	Agriculture Workforce Plan – Business Adaptation 1 – Ryan Meat Company (No 2) Pty Ltd A/T/F Ryan Meat Trust	47,500
S and GA Sorrenti	Agriculture Workforce Plan – Business Adaptation – S and GA Sorrenti	28,239
Shaylor Pty Ltd and Janine Jones	Agriculture Workforce Plan – Business Adaptation – Janine Jones – Shaylor Pty Ltd	25,886
Springvale Pastoral Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Springvale Pastoral Pty Ltd	24,750
StrathAyr Pty Ltd	Agriculture Workforce Plan – Business Adaptation – StrathAyr Pty Ltd	125,000
Stump Hill Pastoral	Agriculture Workforce Plan – Business Adaptation – The Trustee for the Stump Hill Pastoral Trust	24,750

Organisation	Project	Payment \$
SweetBerries Pty Ltd	Agriculture Workforce Plan – Business Adaptation – The Molluso Family Trust	35,000
Tesselaar Direct Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Tesselaar	115,162
The Farmgate Shop Pty Ltd	Agriculture Workforce Plan – Business Adaptation – The Farmgate Shop	14,750
The Trustee for Albyfarms Produce Unit Trust	Agriculture Workforce Plan – Business Adaptation – Albyfarms Produce Pty Ltd as Trustee for the Albyfarms Produce Unit	23,626
The Trustee for Binnie Bros Income Trust	Agriculture Workforce Plan – Business Adaptation – Binnie Bros Nominees Pty Ltd ATF Binnie Bros Income Trust	152,000
The Trustee for Cedar Lodge Park Property Trust	Agriculture Workforce Plan – Business Adaptation – Cedar Lodge Park Pty Ltd	24,545
The Trustee for Conti Family Trust	Agriculture Workforce Plan – Business Adaptation – The Trustee for Conti Family Trust	48,276
The Trustee for Kash Family Trust	Agriculture Workforce Plan – Business Adaptation – The Trustee for Kash Family Trust	14,350
The Trustee for Rich Glen Family Trust	Agriculture Workforce Plan – Business Adaptation – The Trustee for Rich Glen Family Trust	31,010
The Trustee for The KB and J Trust	Agriculture Workforce Plan – Business Adaptation – The KB and J Trust	41,460
The Trustee for the KJ Clarke Family Trust	Agriculture Workforce Plan – Business Adaptation – Clarke Bros Ouyen Pty Ltd as KJ Clarke Family Trust	25,000
The Trustee for the PCR Trading Trust	Agriculture Workforce Plan – Business Adaptation – PCR Trading Trust	137,500
Torello Farm Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Torello Farm Pty Ltd	49,665
Tribune Industries Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Merrywood Plants	17,500
TW and JR Ryan Family Trust	Agriculture Workforce Plan – Business Adaptation – The Trustee for TW and JR Ryan Family Trust	15,495
Van Berkel Farm	Agriculture Workforce Plan – Business Adaptation – Van Berkel Farm	19,300
VJS Orchards	Agriculture Workforce Plan – Business Adaptation – VJS Investments	57,002
WF Montague Pty Ltd	Agriculture Workforce Plan – Business Adaptation – WF Montague Pty Ltd	151,836

Grant payments

In 2020-21, the following payments were made:

Organisation	Project	Payment \$
Wagstaff Cranbourne Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Wagstaff Cranbourne Pty Ltd	40,834
Wandin Valley Farms	Agriculture Workforce Plan – Business Adaptation – Wandin Valley Farms	64,500
Western Plains Pork	Agriculture Workforce Plan – Business Adaptation – Western Plains Pork	63,749
Whinag Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Whinag Pty Ltd	237,997
Wrights Farming Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Wrights Farms Family Trust	26,814
Yarra Valley Cherries for The Trustee for Boroko Trust	Agriculture Workforce Plan – Business Adaptation – Yarra Valley Cherries for The Trustee for Boroko Trust	14,000
Youanmite Farms PTY LTD ATF The CL and JG Thomas Family Trust	Agriculture Workforce Plan – Business Adaptation – The Trustee for CL And JG Thomas Family Trust	17,500
Yumbah Narrawong Pty Ltd	Agriculture Workforce Plan – Business Adaptation – Yumbah Narrawong	34,535
Agriculture Workforce Plan – Worker Relocation and Transport		
Boundary Bend Ltd	Agriculture Workforce Plan – Worker Relocation and Transport and Business Adaptation – Boundary Bend	690,000
Cutri Fruit Pty Ltd	Agriculture Workforce Plan – Worker Relocation and Transport – Cutri Fruit	150,249
DA Lees and L Fox	Agriculture Workforce Plan – Worker Relocation and Transport – DA Lees and L Fox	3,811
Koala Cherries Pty Ltd	Agriculture Workforce Plan – Worker Relocation and Transport – Koala Cherries Pty Ltd	137,947
Monk and Son AG Services Pty Ltd	Agriculture Workforce Plan – Worker Relocation and Transport – Monk and Son	238,360
Regional Jobs Fund		
Carbon Revolution Ltd	Carbon Revolution – Establishment and Operation of a Commercial Scale Carbon Fibre Wheel Manufacturing Facility	Commercial In Confidence
Grand Total		284,337,369

2020–21 output targets and performance against Budget Paper 3 measures

Performance measures	Unit of measure	2020–21 actual	2020–21 target	Performance variation (%)
Quantity				
Actual export sales generated for regional businesses as a result of participation in government programs.	\$ million	97	110	-11.8
Economic development and service delivery projects supported.	number	677	150	351.3
Jobs in regional Victoria resulting from government investment facilitation services and assistance.	number	1,468	1,770	-17.1
New investment in regional Victoria resulting from government facilitation services and assistance.	\$ million	906.7	1,400	-35.2
Quality				
Participant satisfaction with implementation of RDV programs.	per cent	98	90	8.9

Revenue and expenses

Controlled income and expenses for the period ended 30 June 2021

	2021 (FY) (\$'000's)	2021 (FY) (\$'000's)
Income from transactions		
Output appropriations	373,205	112,212
Special appropriations	-	-
Regional Growth Fund appropriations	44,300	24,579
Grants	8,929	32,269
Sale of services	-	-
Interest income	742	2,395
Fair value of assets & services received free of charge	-	-
Other income	944	-
Total income from transactions	428,120	171,455
Expenses from transactions		
Grants and other transfers	(369,849)	(166,916)
Employee expenses	(30,043)	(24,383)
Capital asset charge	(3,215)	(1,889)
Depreciation and amortisation	(451)	-
Interest expense	(23)	(15)
Other operating expenses	(68,552)	(10,809)
Total expenses from transactions	(472,133)	(204,012)
Net result from transactions (net operating balance)	(44,013)	(32,557)



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