Regional Development Victoria

ANNUAL REPORT 2020–21

Front cover: Bendigo s Alexandra Fountain

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###### Acknowledgment

We acknowledge and respect Victorian Traditional Owners as the original custodians of Victoria’s land and waters, their unique ability to care for Country and deep spiritual connection to it. We honour Elders past and present whose knowledge and wisdom has ensured the continuation of culture and traditional practices.

We are committed to genuinely partner, and meaningfully engage, with Victoria’s Traditional Owners and Aboriginal communities to support the protection of Country, the maintenance of spiritual and cultural practices and their broader aspirations in this century and beyond.

###### Accessibility

This document is available in PDF at rdv.vic.gov.au

# Contents

[RDV Executive team 6](#_Toc86835061)

[Regional Victoria – a vital part of our state 7](#_Toc86835062)

[An overview of Regional Development Victoria 7](#_Toc86835063)

[Purpose 7](#_Toc86835064)

[Organisational structure 8](#_Toc86835065)

[Regional Jobs Fund 10](#_Toc86835066)

[Regional Infrastructure Fund 10](#_Toc86835067)

[Investment Fast-Track Fund 10](#_Toc86835068)

[Regional Partnerships 11](#_Toc86835069)

[Reporting on Regional Partnerships 11](#_Toc86835070)

[Barwon 11](#_Toc86835071)

[Great South Coast 12](#_Toc86835072)

[Wimmera Southern Mallee 13](#_Toc86835073)

[Central Highlands 13](#_Toc86835074)

[Ovens Murray 14](#_Toc86835075)

[Goulburn 15](#_Toc86835076)

[Mallee 16](#_Toc86835077)

[Loddon Campaspe 16](#_Toc86835078)

[Gippsland 17](#_Toc86835079)

[Regional Development Australia 19](#_Toc86835080)

[Victorian RDAs play vital role in COVID-19 intelligence 19](#_Toc86835081)

[Time for a re-think on regulating mobile coverage 19](#_Toc86835082)

[Supporting regional communities during COVID-19 20](#_Toc86835083)

[COVID-19 support summary 20](#_Toc86835084)

[Regional Recovery Committees 20](#_Toc86835085)

[Barwon South West region 20](#_Toc86835086)

[Gippsland region 21](#_Toc86835087)

[Grampians region 21](#_Toc86835088)

[Hume region 21](#_Toc86835089)

[Loddon Mallee region 22](#_Toc86835090)

[Cross Border Commissioner 23](#_Toc86835091)

[GovHubs 23](#_Toc86835092)

[Ballarat 23](#_Toc86835093)

[Bendigo 24](#_Toc86835094)

[Latrobe Valley 24](#_Toc86835095)

[2019–20 Victorian bushfire recovery 25](#_Toc86835096)

[North East Victoria 25](#_Toc86835097)

[East Gippsland 25](#_Toc86835098)

[Case studies: 26](#_Toc86835099)

[Greek Soul Food 26](#_Toc86835100)

[Sailors Grave Brewing 26](#_Toc86835101)

[Regional report Barwon South West 27](#_Toc86835102)

[Regional Director’s report 27](#_Toc86835103)

[Regional highlights 27](#_Toc86835104)

[Investment and trade 28](#_Toc86835105)

[Private Sector Business Enablement Fund 28](#_Toc86835106)

[Regional Jobs Fund 28](#_Toc86835107)

[Digital Adaptation 28](#_Toc86835108)

[Trade activity 28](#_Toc86835109)

[Industry collaboration 28](#_Toc86835110)

[Economic development 29](#_Toc86835111)

[Budj Bim Master Plan 29](#_Toc86835112)

[Queenscliffe Hub 29](#_Toc86835113)

[Twelve Apostles Trail – Timboon to Port Campbell 29](#_Toc86835114)

[Cape Bridgewater Masterplan Implementation 29](#_Toc86835115)

[Portland Foreshore Projects 29](#_Toc86835116)

[Geelong City Deal 29](#_Toc86835117)

[Regional planning and coordination 30](#_Toc86835118)

[Brand Geelong Stage 2 30](#_Toc86835119)

[Creative Industries Strategy for the G21 Region 30](#_Toc86835120)

[Regional report Gippsland 31](#_Toc86835121)

[Regional Director’s report 31](#_Toc86835122)

[Regional highlights 31](#_Toc86835123)

[Investment and trade 32](#_Toc86835124)

[Support for industry expansions 32](#_Toc86835125)

[Economic development 32](#_Toc86835126)

[Hi-Tech Precinct Gippsland 32](#_Toc86835127)

[Allied Health Workforce Attraction Program 32](#_Toc86835128)

[Regional planning and coordination 32](#_Toc86835129)

[Regional report Grampians 33](#_Toc86835130)

[Regional Director’s report 33](#_Toc86835131)

[Regional highlights 34](#_Toc86835132)

[Investment and trade 34](#_Toc86835133)

[Rijk Zwaan Australia’s Greenfield Expansion of Glasshouses 34](#_Toc86835134)

[City Gate Gas Connection Project 34](#_Toc86835135)

[Economic development 35](#_Toc86835136)

[Regional Infrastructure Fund 35](#_Toc86835137)

[Regional Recovery Fund 35](#_Toc86835138)

[Tourism Infrastructure Program 35](#_Toc86835139)

[Regional planning and coordination 35](#_Toc86835140)

[For Want of a Worker project 35](#_Toc86835141)

[Housing advocacy 35](#_Toc86835142)

[Regional report Hume 37](#_Toc86835143)

[Regional Director’s report 37](#_Toc86835144)

[Regional highlights 38](#_Toc86835145)

[Investment and trade 38](#_Toc86835146)

[Overcoming challenges for business 38](#_Toc86835147)

[Food and fibre 38](#_Toc86835148)

[Manufacturing 38](#_Toc86835149)

[Tourism 38](#_Toc86835150)

[Transport distribution and logistics 38](#_Toc86835151)

[Energy and sustainability 39](#_Toc86835152)

[Economic development 39](#_Toc86835153)

[Alpine Resorts and High Country 39](#_Toc86835154)

[Local government 39](#_Toc86835155)

[Regional planning and coordination 40](#_Toc86835156)

[Regional report Loddon Mallee 41](#_Toc86835157)

[Regional Director’s report 41](#_Toc86835158)

[Regional highlights 41](#_Toc86835159)

[Investment and trade 42](#_Toc86835160)

[Economic Recovery Support 42](#_Toc86835161)

[Invest Loddon Mallee 42](#_Toc86835162)

[Loddon Mallee Housing Revitalisation Strategy 42](#_Toc86835163)

[Sea Lake Housing Development 42](#_Toc86835164)

[Revitalising Murray Region Tourism 43](#_Toc86835165)

[Get Lost Platform – Stage 2 43](#_Toc86835166)

[Economic development 43](#_Toc86835167)

[Mildura Riverfront Stage 1A – Village Square 43](#_Toc86835168)

[Macedon Shared Trails 43](#_Toc86835169)

[Romsey Ecotherapy Park – Stage 3 43](#_Toc86835170)

[Cohuna CBD and Waterfront Connections 43](#_Toc86835171)

[Kerang Industrial Estate Expansion 43](#_Toc86835172)

[Sustainable recreational water for Quambatook 43](#_Toc86835173)

[Gargarro Regional Botanic Garden – Stage 2 44](#_Toc86835174)

[Bendigo Showgrounds Upgrade 44](#_Toc86835175)

[Golden Dragon Museum Restaurant and Outdoor Dining Activation 44](#_Toc86835176)

[Buloke Play Spaces Trail 44](#_Toc86835177)

[Maryborough Railway Station Upgrade and Activation 44](#_Toc86835178)

[Pyramid Hill Community Centre Development – Stage 1 44](#_Toc86835179)

[Mount Alexander Shire – Small Town Streetscapes – Stage 3 and 4 44](#_Toc86835180)

[Activating Swan Hill Pioneer Settlement 44](#_Toc86835181)

[Regional planning and coordination 44](#_Toc86835182)

[Loddon Mallee RDA 44](#_Toc86835183)

[Grant payments 46](#_Toc86835184)

[2020–21 output targets and performance against Budget Paper 3 measures 86](#_Toc86835185)

[2020–21 output targets and performance against Budget Paper 3 measures 87](#_Toc86835186)

[Revenue and expenses 88](#_Toc86835187)

[Contact information 89](#_Toc86835188)

[Regional Development Victoria regional offices 89](#_Toc86835189)

[Ballarat 89](#_Toc86835190)

[Bendigo 89](#_Toc86835191)

[Geelong 89](#_Toc86835192)

[Horsham 89](#_Toc86835193)

[Wangaratta 89](#_Toc86835194)

[Warrnambool 89](#_Toc86835195)

[Wodonga 89](#_Toc86835196)

[Mildura 89](#_Toc86835197)

[Shepparton 90](#_Toc86835198)

[Traralgon 90](#_Toc86835199)

# Chief Executive foreword

Regional Development Victoria (RDV) has a long and proud history of supporting rural and regional communities.

As locals of the regional areas we support, our teams have an acute awareness and understanding of the current and emerging issues affecting these communities.

Victoria’s response to the pandemic has consumed much of our time and effort throughout the year, ranging from the delivery of COVID-19 relief packages, to the provision of local intelligence used to aid the government’s response to outbreaks and restrictions. We facilitated roundtables with leaders from all nine regions and established Regional Recovery Committees to hear directly from the community on how the pandemic was affecting them, what support they needed to recover and identify priorities for recovery planning.

Alongside our key stakeholders, RDV continues to drive economic stimulus and recovery work at a regional and local level. 2020–21 saw the delivery of an unprecedented level of grant funding support, facilitation of council funding for outdoor dining opportunities, enabling liquor licenses and streamlining planning permits for the use of crown land.

A challenge currently being addressed by RDV and other areas of government is the pressure on regional housing markets, and the flow-on impacts for regional workers and employers. The regional housing market is complex, with multiple drivers influencing demand and supply, and requires a coordinated whole of government approach. The record numbers of Melbournians moving to regional Victoria to live and work however, also presents an opportunity and we continue to seek ways to strengthen workforce skills and further attract regional investment.

Supporting regional Victorians living along our state borders is central to our COVID-19 response and recovery activities. In collaboration with the Victorian Cross Border Commissioner, RDV is using its regional presence andexpertise to provide assistance to border communities impacted by border closures and restrictions.

Our response to COVID-19 did not prevent the delivery of other important and ongoing priorities for RDV.

Efforts in supporting communities affected by the 2019–20 bushfires continued. In collaboration with Bushfire Recovery Victoria we coordinated the delivery of the $34 million Local Economic Recovery Regional Economic Stimulus and Resilience Grants Fund.

RDV again worked alongside the nine Regional Partnerships to implement regionally specific improvements that had been highlighted by local communities as integral to their resilience and growth.

The Regional Partnership platform was further diversified and reinforced by a new membership cohort bringing new ideas and approaches.

We thank all outgoing Regional Partnership members for their important contribution. Regional Victoria is certainly in better shape for their insights and dedication to seeing local initiatives realised by government.

At a state and national level, RDV worked with Victoria’s six Regional Development Australia (RDA) committees. This year the RDAs played a key role in gathering COVID-19 intelligence and RDV’s local knowledge was an invaluable tool in this process.

Facilitating regional investment through the Regional Jobs and Infrastructure Fund continued to be one of RDV’s core functions throughout 2020–21. Thirty nine projects successfully secured a total of $66.6 million under the Regional Infrastructure Fund. Under the Regional Jobs Fund, 1,468 jobs were created and $1,020 billion of new investment generated in regional Victoria. Support within the fund broadened to incorporate the $10 million Investment Fast Track Fund.

The Victorian Government’s election commitment to grow regional economies reached another milestone during the year with the opening of the Ballarat and Latrobe Valley GovHubs. These local economies are already feeling the positive effects. For example, Ballarat now has private sector pop ups in place due to the presence of the $100 million facility.

Work also got underway on the $90 million Bendigo GovHub, which is on track for completion in late 2022. The project is forecast to generate more than 200 new local jobs during construction and set to inject more than $130 million into the local economy.

Finally, I cannot provide an update on the work of RDV throughout 2020–21 without acknowledging the tremendous effort of the RDV teams who surpassed expectations this year, delivering an unprecedented amount of support to communities and the regional economy. At every level, our teams demonstrated a commitment and focus to generating the best possible economic outcomes for rural and regional Victorians. The compassion shown toward the community and the ability to connect with genuine understanding, all contributed to RDV’s ability to deliver tangible, enduring outcomes for rural and regional Victorians.

Beth Jones

Deputy Secretary Rural and Regional Victoria and Chief Executive Regional Development Victoria

# RDV Executive team

###### Beth Jones

Deputy Secretary Rural and Regional Victoria and Chief Executive Regional Development Victoria

###### Rachel Lee

Regional Director Loddon Mallee

###### Tim McAuliffe

Acting Regional Director Gippsland

###### Matt Nelson

Regional Director Hume

###### Paul Roth

Regional Director Barwon South West

###### Anthony Schinck

Regional Director Grampians

###### Tammy Fitzgerald

Acting Regional Director Grampians (April 2021 – June 2021)

# Regional Victoria – a vital part of our state

Rural and regional Victoria is home to one in four Victorians and accounts for 742,100 jobs and 22.5 per cent of the state’s small businesses (defined as employing between 1–19 staff).

It generates a regional economy of over $85.9 billion and contributes more than 18.7 per cent to the Victorian economy.

In 2020–21, the regions faced economic and community challenges caused by COVID-19, including operating and trade-related limitations. COVID-19 also presented opportunities in some areas with advances in digital and communications technology.

## An overview of Regional Development Victoria

RDV is the Victorian Government’s lead agency for developing rural and regional Victoria.

A statutory authority operating within the Department of Jobs, Precincts and Regions (DJPR), RDV facilitates economic and community development in rural and regional Victoria.

### Purpose

RDV partners with local governments and businesses to build stronger, more diverse and resilient regions. It focuses on the unique strengths in each region to ensure government investment is targeted and impactful and is working to shift the dial on some of the more persistent challenges so that rural and regional Victoria remains a great place to live, work and invest.

RDV plays an important role joining up government in rural and regional Victoria. It works closely with different departments across all levels of government, business and local communities to understand the issues that are most important to rural and regional Victorians, and to bring their insights, ideas and experience to the centre of government.

Another core role for RDV is supporting rural and regional communities and businesses through natural disasters, emergencies and unplanned events, such as COVID-19 and associated cross-border issues. In this regard, RDV provides timely advice, facilitates local solutions, convenes recovery committees and drives long-term, sustainable recovery.

# Organisational structure

RDV sits within the Rural and Regional Victoria (RRV) group of the Department of Jobs, Precincts and Regions (DJPR) and is supported by central enabling units that include:

* Commercial
* Strategy and Policy
* Transformation and Performance

RDV works directly with other areas of RRV, including the Cross Border Commissioner and Latrobe Valley Authority, to help manage issues and enable opportunities associated with key areas of the state.

RDV delivers facilitation, investment and support throughout rural and regional Victoria across five regions:

* Barwon South West
* Gippsland
* Grampians
* Hume
* Loddon Mallee

Each incorporates teams with expertise in investment and trade, economic development, planning and coordination, to ensure local businesses and communities receive support that is specific to their needs.

Regional Jobs and Infrastructure Fund

Since July 2015, the Regional Jobs and Infrastructure Fund (RJIF) has been has enabled economic and community development in Victoria’s regions. It invests to grow jobs, build infrastructure and strengthen communities throughout rural and regional Victoria.

The fund has three main components:

* Regional Infrastructure Fund
* Regional Jobs Fund
* Investment Fast-Track Fund

All three components represent the main mechanisms used by the Victorian Government to support growth in the regions. Each is managed and delivered at a local level by RDV.

Regional Jobs and Infrastructure Fund comprises of:  
Regional Infrastructure Fund, Regional Jobs Fund, Investment Fast-Track Fund

##### Regional Infrastructure Fund:

###### Visitor economy

Tourism and cultural infrastructure funding to grow the regional visitor economy

###### Productive and liveable cities and centres

Investing in significant infrastructure to improve regional connectivity, productivity and liveability

###### Enabling infrastructure

Economic infrastructure that drives innovation, builds resilience and supports adaptability

###### Rural development

Infrastructure funding to support the growth of rural economies and enhance liveability

##### Regional Jobs Fund

###### Investment attraction

Support for businesses with high growth potential to move to or expand in regional Victoria

###### Innovation and productivity

Support for businesses to invest in new technology, improved processes and collaboration for increased competitiveness

###### Employment precincts

Support for the development of employment precincts to attract investment and create jobs

###### Market access

Support for business to engage with new domestic and international markets to develop new growth opportunities

###### Skills development

Support for industry and tertiary sector partnerships for skills and workforce development

##### Investment Fast-Track Fund

Supports activities that mobilise medium to long-term investment projects by fast-tracking business case development and planning

# Regional Jobs Fund

The Regional Jobs Fund (RJF) provides grant funding to attract new investment, create new jobs and retain existing jobs in regional Victoria, and to help businesses improve their productivity and competitiveness. This stream opened for applications in 2020–21 and remains open in 2021-22.

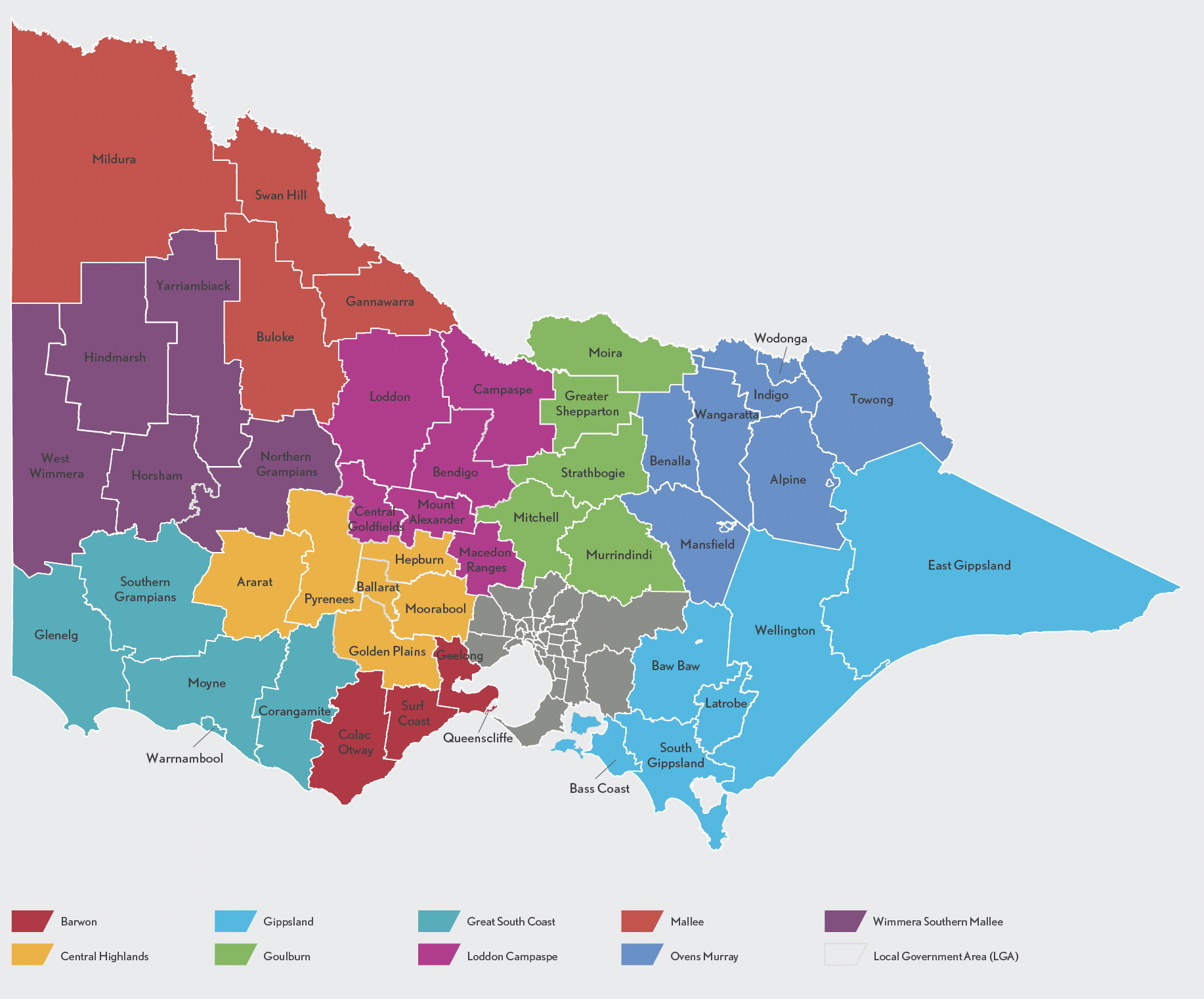
## Regional Infrastructure Fund

The Regional Infrastructure Fund (RIF) supports the growth of regional and rural Victoria by providing grants for infrastructure projects that have the potential to stimulate economic and community activity, including those that seek to support recovery from COVID-19 and other major economic challenges.

In 2020–21, RIF delivery involved two rounds of funding delivery. Round 1 was a targeted stimulus round to support local economies as they recover from COVID-19, and works to create more jobs while improving tourism and community infrastructure. Round 2 opened for applications on 16 June 2021 and will be delivered as a competitive round during the 2021–22 financial year.

## Investment Fast-Track Fund

In 2020–21, the Victorian Government added a new component to the RJIF. The $10 million Investment Fast-Track Fund supports activities that mobilise medium to long-term investment projects by fast-tracking business case development and planning. It aims to increase the pipeline of investment ready projects to boost employment and improve the liveability of rural and regional Victoria.This stream opened for applications on 4 June 2021, with grants to be awarded in 2021–22.



# Regional Partnerships

Regional Partnerships comprise of more than 150 committed and empowered local leaders, including business and community members, Regional Development Australia (RDA) representatives, local government CEOs, and Victorian Government Deputy Secretaries.

The second term of Regional Partnerships commenced in 2021, with more than 80 new, re-appointed and continuing business and community members bringing the voices of rural and regional Victoria to the heart of government.

Membership of the Regional Partnerships reflects the diversity of Victoria’s regions. More Aboriginal Victorian members have joined the Regional Partnerships and there is a greater representation of women, making up 61 per cent of the business and community representatives.

The term of appointment for new members will run until 31 December 2024.

Since 2016, the Regional Partnerships have achieved valuable outcomes for their communities, securing support for regional priority projects across areas like tourism, digital connectivity, mental health and agriculture. These include the Mallee’s campaign for Victoria’s Cross Border Commissioner, Barwon’s role in securing the Geelong City Deal and the role all Regional Partnerships have played in navigating the regions through COVID-19.

This year, each Partnership played an integral role in regional Victoria’s economic and social recovery efforts from the impacts of the 2019–20 bushfires and COVID-19.

Through the 2021–22 State Budget, the Government has renewed its commitment to Regional Partnerships, including $5.1 million for the Regional Partnerships Development Fund.

## Reporting on Regional Partnerships

All nine Regional Partnerships involve local community and business leaders working alongside representatives from state and local government, and Regional Development Australia (RDA) to ensure regional views are presented directly to government.

### Barwon

This year the Barwon Regional Partnership focused on local place-based initiatives with a social, economic and environmental emphasis.

Initiatives and funding provided towards Partnership priorities included:

* $8.5 million secured for the Northern Aquatic and Community Hub in Norlane.
* The establishment of the Great Ocean Road Coast and Parks Authority.
* An investment of $2 billion to complete Stage 1 of the Geelong Fast Rail.
* $899 million towards the $901 million upgrade of the rail line between South Geelong and Waurn Ponds stations and the development of a business case for the Geelong to South Geelong Tunnel.
* A further $44.1 million will be used to build the Great Ocean Road Coastal Trail and improve visitor facilities. These works will see the Great Ocean Road Coastal Trail extended from Fairhaven to Grey River and camping capacity on the Surf Coast increased.
* $272.4 million boost for upgrades to improve key roads that support the dairy industry in the South West Region, including $140 million to upgrade and improve the resilience of the Great Ocean Road.
* $200 million allocation from the Big Housing Build to build social and affordable housing in Greater Geelong and Surf Coast Shire.
* Continued funding support for Skilling the Bay and The Geelong Project which helps students, including those at risk of disengagement, to participate in school, training, and employment pathways.
* $2.2 million funding towards 14 recovery projects across the Barwon South West Region.
* Funding of $290,000 to Colac Otway Shire to support a project to increase the digital literacy of local small businesses and workers, along with reducing the digital infrastructure divide.
* $35,000 towards Lifeline Ltd to develop an online directory of health and community services across the Barwon region.
* A dedicated resource appointed to Wadawurrung Traditional Owners Aboriginal Corporation and Eastern Maar Aboriginal Corporation to develop a visitor economy plan. Long-term outcomes

#### Long-term outcomes

The Barwon Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Key transport and infrastructure links – an integrated, accessible and progressive transport network.
* Social infrastructure and quality of life – supported, fair and nurturing Barwon communities.
* Sustainable Tourism – it is vital that we support a framework for smart growth that is environmentally and socially sustainable, particularly in addressing climate change.
* Digital and Innovation – a flourishing culture of entrepreneurship, innovation and growth.
* Embrace and embed Aboriginal culture throughout the region – we acknowledge the rich and vibrant Indigenous history of our region as we work towards reconciliation.

### Great South Coast

In 2020–21, the Great South Coast Regional Partnership continued to collaborate with stakeholders including industry, local government, education, health and community organisations.

Initiatives and funding provided towards Partnership priorities included:

* $384 million to redevelop the Warrnambool Base Hospital – delivering a new emergency department, operating theatre and beds.
* $17.4 million over four years to deliver the Portland Economic Diversification Plan, including $4.8 million for freight roads, and $2.5 million for Stage 2 of the Henty Precinct.
* $2.99 million to Gunditj Mirring Traditional Owner Aboriginal Corporation to provide support and resources for the broad range of visitor experiences in the Budj Bim Cultural Landscape.
* $5.9 million to develop opportunities to diversify Portland’s local economy and increase jobs and economic growth in the area.
* $272.4 million to upgrade the Great Ocean Road and its inland routes, as well as key roads which support the dairy industry in the South West Region.
* $260 million in funding for the Warrnambool Rail Line Upgrade Stage 2 to allow modern VLocity trains to run to and from Warrnambool for the first time.
* Funding to support more social and affordable housing to be built in Warrnambool using $25 million from the $1.25 billion Big Housing Build.
* Continued funding support for the Beyond the Bell initiative.
* $2.2 million funding towards 14 recovery projects across the Barwon South West Region
* A share in $7 million to strengthen youth participation and connection through the Regional Presence Project in Warrnambool.
* $11 million to deliver an additional five acute mental health beds at the Acute Inpatient Unit in Warrnambool.
* A share in $17 million to provide access to mental health clinical outreach services in Hamilton.
* Funding to plan and design for the future redevelopment of the Camperdown public sector aged care facility.
* $2.28 million to attract critical workers through new investments to tackle housing shortages and other barriers to regional workforce attraction.
* $5 million to Corangamite Shire Council through the Regional Infrastructure Fund Round 1 to revitalise the Port Campbell Town Centre.

#### Long-term outcomes

The Great South Coast Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* A strong and diverse Great South Coast economy – more local jobs and a growing workforce.
* Accessible, quality education and career pathways – give people of all ages an opportunity to realise
* their potential.
* A thriving arts and culture industry – a sustainable environment with a celebrated natural beauty.
* A healthy, safe and resilient Great South Coast community.
* Roads, transport and infrastructure – drive prosperity, safety and liveability across the Great South Coast.

### Wimmera Southern Mallee

This year, the Wimmera Southern Mallee Regional Partnership maintained its focus on addressing community requirements and ongoing COVID-19 recovery needs.

Initiatives and funding provided towards Partnership priorities included:

* $2.8 million to support the BY FIVE Early Years Initiative to transition to an Innovation Hub model. The Innovation Hub will bring together research bodies, service providers, practitioners and families to co-create and trial innovative, place-based early years services and intervention strategies.
* Funding to support the delivery of a Regional Skills Profile for the Wimmera Southern Mallee, through the new Victorian Skills Authority.
* $9 million for an Aboriginal family violence refuge in Horsham to provide accessible and culturally appropriate support services for survivors of family violence.
* $10 million to upgrade St Arnaud Secondary College and funding to upgrade Yaapeet Primary School.
* $2 million (state-wide) investment to support Victoria’s Community Leadership Programs, including Leadership Wimmera.
* $500,000 through the Regional Recovery Fund to implement affordable housing solutions in Wimmera Southern Mallee through the Wimmera Southern Mallee Registered Housing Association, in partnership with local government to increase the scale of housing development in the region.

#### Long-term outcomes

The Wimmera Southern Mallee Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Economic diversification – a vibrant economy with a thriving, innovative agriculture industry and emerging tourism opportunities.
* Telecommunications – high quality, reliable digital connectivity and services.
* Connectivity – public transport and roads; safe, accessible and connected roads and rail.
* Strong local government – sustainable, connected and change-ready local government.
* Energy – affordable, sustainable and renewable energy.
* Rural and remote funding – focused funding that drives infrastructure investment and business growth into rural areas.
* Early years – equity of access to early years education and care.
* Family violence – Wimmera Southern Mallee families are safe and supported.
* Workforce – a high performing, valued and empowered workforce.
* Health and education – quality health and education for all.
* Youth disadvantage – young people in the Wimmera
* Southern Mallee reach their full potential.

### Central Highlands

In 2020–21, the Central Highlands Regional Partnership continued to focus on the requirements of the region, with funding secured for several key areas.

Initiatives and funding provided towards Partnership priorities included:

* Addressing workforce and skills shortages, and improving pathways to employment.
* $986 million from the State Budget for 25 modern X’Trapolis 2.0 trains, to be manufactured in Victoria, with major works to be completed in Ballarat.
* $20 million will be spent across the State to support the work of Tech Schools, including in Ballarat.
* A share in $3 million for the Growing Regional Opportunities for Work Program (GROW), which supports increased social and local procurement and the creation of employment pathways in Ballarat.
* $2 million for Regional Community Leadership Programs across the State, including Leadership Ballarat.
* An additional $3.6 million to support continued free public Wi-Fi network services, including in Ballarat central business district.
* Ararat, Avoca, Smythesdale and Daylesford continued to benefit from the rollout of digital hubs funded through the Regional Digital Fund, an initiative advocated for as a key priority by the Regional Partnership.
* Homelessness was a foundation project during the first term of the Central Highlands Regional Partnership and initiatives such as the Opportunities for Pyrenees, Ararat and Northern Grampians (OPAN) project, and the Victorian Government’s commitment to the Big Housing Build (which will invest $1.25 billion across regional Victoria) have the potential to result in improved access to housing across the region.
* Ongoing Victorian Government resourcing of the Grampians New Energy Taskforce (GNET) by Department of Environment, Land, Water and Planning has helped to create a Roadmap to Zero Emissions for the region, and GNET has been a vocal advocate for more than $16 billion of potential renewable energy projects that have been identified for the Central Highlands and neighbouring Wimmera Southern Mallee region.
* The Central Highlands Hub for Premium Produce is at the midpoint of a three year pilot program, and continues to go from strength to strength as it shines a light on the exceptional quality niche food producers operating across the region.

#### Long-term outcomes

The Central Highlands Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Agriculture – productive, diverse and resilient food and agriculture industry.
* Workforce planning – long-term work opportunities and a skilled labour force that meets the needs of the market today and in the future.
* Regional Land-use Planning – cohesive land-use planning that brings broad regional benefit through current, shared strategic direction and targets.
* Homelessness – less people experience homelessness as affordable housing is broadly available and support services are accessible.
* A carbon-neutral region – zero net greenhouse gas emissions in the Central Highlands by 2050.
* Better health – a healthy community that embraces physical activity and healthy eating, reducing preventable disease.
* Transport connectivity – integrated and accessible transport across the Central Highlands, enhancing our economic vibrancy and social cohesion.
* Digital connectivity – digital access for all, unlocking vital improvements in productivity, education, employment, health and lifestyle.
* Visitor economy – a vibrant, growing visitor economy.
* Advanced manufacturing – an innovative, collaborative manufacturing industry.
* Shared services – transformational rural and regional council service delivery.

### Ovens Murray

The Ovens Murray Regional Partnership concluded 2020–21 by focusing on action to prepare for challenging times ahead, and support recovery from the bushfires and COVID-19.

Initiatives and funding provided towards Partnership priorities included:

* More than $20 million for Ride High Country recreational and mountain bike trails, and business activation projects.
* $15 million for Falls to Hotham Alpine Crossing iconic walking trail.
* $4.2 million for Growing Mount Hotham Alpine gateway and village development, plus activation projects at Wire Plain and Dinner Plain.
* $3.95 million Falls Creek lakeside trailhead and foreshore redevelopment.
* More than $7 million for Mount Buffalo Chalet restoration.
* $3.5 million for Ned Kelly Alive at Glenrowan.
* $4 million for King Valley Prosecco Road food and wine trail.
* $10.3 million for Murray River Trail upgrade.
* $750,000 for a High Country Visitor Servicing Project delivering cutting-edge physical and digital visitor information services.
* $1.5 million for the Logic intermodal freight centre expansion in Wodonga.
* $3 million for Mansfield Autism Statewide Services: Operation Gamechanger – Stage 1.
* $60,000 funding for the Tomorrow Today Foundation – Benalla.
* Installation of renewable energy nodes on critical infrastructure across the region in direct response to the energy vulnerability and variability highlighted by the 2019–20 bushfires.
* Securing anticipated improvements to passenger rail reliability and safety through the operation of new VLocity trains on the North East line. Line upgrades have been completed with trains expected to start running before the end of 2021.

#### Long-term outcomes

The Ovens Murray Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Transport – communities and industries connected to each other and major service centres.
* Health and wellbeing – healthy and engaged communities: a great place to grow up and grow old.
* Economic development – prosperous and innovative economy growing our key and emerging sectors.
* Education and skills – 21st century education for future generations and lifelong learning for all.
* Digital future – leading the way in digital inclusion, innovation and entrepreneurship.
* Climate change and renewable energy – renewable energy future protecting our natural environment and delivering community benefits.

### Goulburn

This year the Goulburn Regional Partnership progressed strategic initiatives aligned with the long-term priorities in its Outcomes Roadmap.

Initiatives and funding provided towards Partnership priorities included:

* $1.6 million for development of the Hildene Employment Precinct in Seymour.
* $295,000 funding for planning work for a skate and water park in Eildon.
* $3 million for the Lake Nagambie boardwalk development.
* $220,000 for the establishment of the Goulburn Murray Resilience Taskforce.
* $3.75 million for the Maude Street Mall Redevelopment in Shepparton.
* $2 million for the Yarrawonga Multisport Stadium.
* $210,000 in Regional Digital Fund projects to address the region’s digital divide in skills and connectivity.
* $2.7 million from the Higher Education State Investment Fund to drive agri-food industry innovation through the NorVicFoods project.

#### Long-term outcomes

The Goulburn Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Population Health and Wellbeing – People of the Goulburn region are resilient, healthy and engaged across all ages, abilities and locations.
* Education and Employment – People of the Goulburn region have the skills to be lifelong learners and to engage in the community.
* Sustainable Growth – Goulburn’s communities are supported to grow sustainably with strong liveability and amenity.
* Climate Change and the Environment – Goulburn is addressing the challenges of climate change and enhancing its natural environment.
* Economic Development – Goulburn is home to a diversified and thriving economy that provides opportunities for workers of all ages.

### Mallee

The Mallee Regional Partnership continued to support diverse local stakeholders throughout the region. Initiatives and funding provided towards Partnership priorities included:

* Completing the Mallee Hydrogen Economy Roadmap and preparation of a successful bid to establish the Mallee Hydrogen Cluster – One of 13 Clusters supported by NERA across Australia.
* Joint Commonwealth and State funding for the Hands Up Mallee (HUM) initiative, and support for improved social housing through the State’s ‘Big Build’.
* $60,000 for a pilot of the Small Town Big Difference Fund to support community projects that improve the amenity, skills, access to services and appeal of small towns.
* Continuing work to realise the 15 Food Industry Supply Chain opportunities identified within the Mallee, including the preparation of applications to the Commonwealth Modernising Manufacturing fund and State Food to Market Fund.
* Completing a refresh of the Mallee Skills Demand Profile.
* $800,000 for the rejuvenation of Mildura’s
* Ramsay Court for itinerant workers and $500,000 towards the Swan Hill Council’s Worker Housing project in Robinvale.
* $350,000 from the Regional Digital Fund for an ‘internet of things’ platform for the four Mallee local government authorities to utilise.
* $10.3 million for Stage 1 of the Murray River adventure Trail to upgrade walking and cycling track and river infrastructure along the Murray River.
* Completing the Robinvale Community Hub within Robinvale College and new visitor facilities at Lake Tyrrell.

#### Long-term outcomes

The Mallee Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Increased growth – in the agriculture and food manufacturing sectors.
* A more diverse economy.
* A skilled workforce – meeting current and future industry needs.
* Connected communities – with equitable access to services.
* Resilient – small Mallee townships and settlements.
* Health and wellbeing for all.
* Addressing entrenched disadvantage.

### Loddon Campaspe

The Loddon Campaspe Regional Partnership progressed its priorities through strong consultation and evidence-based investigations during the year.

Initiatives and funding provided towards Partnership priorities included:

* Focusing on the transition of the region’s youth from education to employment.
* Advocating to raise the status of VET pathways – a request that was acted on by the Victorian Government.
* How Work Works project – youth led research into jobs, how to get them and how government could help. This project had nine young interns (up to age 20), interviewed 26 employers and supported over 200 surveys to be completed.
* ‘Youth Take Over’ – driven by the four Local Learning and Education Networks. The program will give young people the opportunity to temporarily take over local businesses and gain insights into the world of work.
* Kirkland Lake Gold (KLG) provided $5 million to support four priorities of the Partnership. As well as ‘Youth Take Over’, KLG provided continuing funding for the ‘Keep in Touch’ youth mental health initiative, the ‘Walking Together’ or Balak Kalik Manya project, which is supporting Traditional Owner land management, and, the ‘Girls in STEM’ project, which will support female students build an electric vehicle.
* $10.3 million for Stage 1 of the Murray River Adventure Trail, including Campaspe and Gannawarra Shires.
* $1.9 million for improvements to the Goldfields Track which runs through the City of Greater Bendigo and Mount Alexander Shire.
* $1.48 million for Stage 2 of the Gargarro Botanic Gardens development. This will see construction of the region’s first Sensory Garden which will have multiple sections reflecting the region’s landscapes and native flora, alongside a welcome gateway, water feature and lookout.

#### Long-term outcomes

The Loddon Campaspe Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* A growing economy – a strong, diverse economy that enables people to actively contribute to their community.
* Healthy Heart of Victoria – active communities, healthy settings and productive lives at all stages.
* Create the best start for every child – families and communities that give children the best start in life.
* Youth our critical asset – safe, supported and engaged young people.
* A great environment to live – our culture, heritage and environment is protected and enjoyed.
* A connected region – all people in the Loddon Campaspe region benefit from economic activity and access to services.

### Gippsland

The Gippsland Regional Partnership continued to advocate and drive regional priorities with local stakeholders, including One Gippsland, Committee for Gippsland, Regional Development Australia Gippsland and the community.

Initiatives and funding provided towards Partnership priorities included:

* Hosting a regional roundtable to engage industry and business to hear firsthand about the impacts from COVID-19 and other disaster impacts in the region including bushfire and drought.
* Focusing on advocacy to boost support for regional tourism, digital connectivity and disaster recovery funding.
* Gippsland Regional Partnership also advocated for key outcomes for the region. The Victorian Government responded with investments including:
  + A share of $20 million to support Victoria’s Tech Schools, including in Gippsland.
  + $7 million to strengthen youth participation and connection through projects including the Latrobe Youth Space and the Regional Presence Project in Morwell.
  + $94 million to upgrade 17 schools across regional Victoria including Sale College, Stockdale Road Primary School Traralgon, Orbost Regeneration – as well as expanding capacity to meet enrolment demand at Drouin, in time for the 2024 school year.
  + Continued support for the successful Hospital Outreach Post-suicidal Engagement (HOPE) program, ensuring the three regional sites funded in last year’s Budget can continue caring for their communities, including Bairnsdale.
  + $10 million to create new jobs in the Latrobe Valley, with funding for the Latrobe Manufacturing Precinct.
  + Upgrading the community hospital at Phillip Island, as part of an overall $556 million investment in 10 community hospitals across our state.

#### Long-term outcomes

The Gippsland Regional Partnership maintained its commitment to delivering on long-term outcomes for businesses and communities in the region.

* Skills and education – Gippslanders have increased aspiration and improved infrastructure to participate and succeed in educations at all levels.
* Family and community wellbeing – Gippslanders are healthy and well and live in safe, stimulating and supportive environments.
* Connectivity – Gippsland’s transport network and digital technologies are current and well-functioning.
* New jobs and industry – Gippsland has a strong economy with diverse local job opportunities.
* Food and fibre – Gippsland’s food and fibre sector is a global leader in production, innovation and technology. The sector is open for new investment.
* Energy and resources – Gippsland has sustainable, secure and affordable energy and resources and considers new energy technologies.
* Visitor economy and tourism – Gippsland’s tourism industry is vibrant, thriving and delivers outstanding visitor experiences.

# Regional Development Australia

Victoria’s six Regional Development Australia (RDA) committees are part of a network of 52 committees across Australia, that work with all tiers of government, businesses and community groups to support regional economic development.

A partnership between the Commonwealth, State and Territory Governments, RDA committees engage across government, business and community organisations to develop confident regional economies that harness their competitive advantages.

Comprised of people with diverse experience in business and public life, the committees identify economic opportunities and leverage private and public sector investment to the regions. Over the last year RDV has supported Victoria’s RDA Committees to increase their collaboration and alignment with Regional Partnerships.

The RDA committees:

* Identify areas of collaboration and opportunity between the State and Commonwealth Government for regional Victoria.
* Address cross-jurisdictional barriers faced by regional Victorians.
* Support informed regional planning.
* Consult and engage with communities on economic development.
* Liaise with governments and local communities about government programs, services, grants and initiatives for regional development.
* Contribute to business growth plans and investment strategies.
* Promote increased awareness of Commonwealth Government programs in their RDA region.

Victoria’s six RDA committees cover all parts of the state:

* Barwon South West
* Gippsland
* Grampians
* Hum
* Loddon Mallee
* Melbourne.

## Victorian RDAs play vital role in COVID-19 intelligence

RDA committees played a key role in building intelligence on COVID-19 impacts and responses through participation in discussions with the Commonwealth Assistant Minister for Regional Development. As a result, up-to-date information was captured and shared, to inform responses to COVID-19, aiding recovery efforts around the country.

## Time for a re-think on regulating mobile coverage

Mobile network roaming allows a customer of one mobile network to use (or roam onto) a mobile network managed by another operator. This provides the roaming customer with access to a wider mobile coverage area and new customers greater choice in selecting mobile providers.

In Australia, mobile operators, are not required to provide domestic mobile roaming access to their customers. This can be a disadvantage for regional areas with limited mobile coverage, leading to instances where regional Victorians are unable to access vital communications during emergencies, such as the catastrophic 2019–20 summer bushfires.

A national campaign is underway, led by the RDA Grampians committee, advocating to the Australian Competition and Consumer Commission (ACCC), calling for a new enquiry into domestic mobile phone roaming. Declaring domestic mobile phone roaming would increase the quality and coverage of mobile services in regional areas, particularly during emergencies.

# Supporting regional communities during COVID-19

The Victorian Government continued to provide economic support to help Victorian businesses and communities to help manage the impacts of COVID-19.

A range of initiatives were put in place to keep regional Victorians connected, and showcase the value rural and regional Victoria brings to the state. RDV also delivered a range of support through existing programs and worked closely with the Cross Border Commissioner to support communities along Victoria’s borders with NSW and SA.

## COVID-19 support summary

In 2020–21, RDV worked across government departments and agencies to help rural and regional communities and businesses manage the impact of COVID-19.

On 4 June 2021, the Victorian Government opened the new Investment Fast Track Fund for applications as part of its program to support local jobs and communities, including those affected by COVID-19 restrictions.

The fund helps take important projects from the ideas phase to be ready for development, with grants of up to $500,000 available to local councils, community organisations and the private sector for planning, design and business case works.

On 16 June 2021, the Victorian Government announced local councils and eligible organisations could apply for grants under Round 2 of the Regional Infrastructure Fund (RIF). Round 2 is open until 30 July and enables councils to seek up to $3 million for projects important to their communities. The RIF is open to councils and eligible organisations affected by COVID-19 restrictions.

This round follows an earlier stimulus round that supported local economies recovering from COVID-19 through works to create more jobs while improving tourism and community infrastructure. Projects supported as part of the stimulus round include two historic tourist railway projects, the redevelopment of Bullarto Station in the Macedon Ranges and an upgrade of the tourist railway on the Bellarine Peninsula. The Fund also supported the development of an industrial estate in Bannockburn, a regional botanical garden for the small northern Victorian town of Girgarre and significant support for streetscape works at Wonthaggi.

Round 2 builds on this investment and enables even more projects to be supported, creating additional jobs for regional and rural Victorians, including those impacted by COVID-19.

## Regional Recovery Committees

The Department of Jobs, Precincts and Regions (DJPR) engaged with key business and industry stakeholders to build on the Victorian Government’s understanding of COVID-19 impacts in regional Victoria. Regional Recovery Committees were established by RDV, to coordinate and identify priorities for recovery planning in response to the pandemic.

Five committees were established comprising of members drawn from local government, Regional Partnerships, Regional Development Australia committees, Regional Tourism Boards, chambers of commerce, and other key stakeholder groups.

Recovery priorities were identified in five COVID-19 Regional Economic Recovery Plans. Committees were asked to consider short to medium term economic recovery priorities. The plans build on existing planning and reflect place-based actions to achieve stronger economies and resilient communities in the long-term. Economic Recovery Plans provide a regional view, identifying gaps and opportunities for interventions and support. Insights from the Recovery Committees support the development of recovery actions to meet local needs.

The plans provide information about the impact of COVID-19 to regions, and then consider the enduring economic consequences. The recovery priorities seek to address these consequences.

In 2020–21, the place-based focus of the committees supported the effective integration of COVID-19 economic recovery planning with existing programs and activities such as bushfire recovery, economic transition and regional development. Recovery priorities identified formed part of the assessment for projects proposed under the $10 million COVID-19 Regional Recovery Fund announced in the 2020-21 Victorian State Budget.

### Barwon South West region

RDV Barwon South West established a Barwon South West COVID-19 Economic Recovery Committee to work with stakeholders across the region to advise on impacts of COVID-19 and recovery priorities.

In addition to the Recovery Committee RDV Barwon South West established a COVID-19 Coordination Group of regional stakeholders to share information and provide regular and responsive updates on outbreaks and changing restrictions.

The department processed 14,589 successful Barwon South West applications via 15 different Victorian COVID-19 support programs that helped businesses (including sole traders) in 2020–21.

A key issue identified by the committee impacting recovery and industry in the Barwon South West region is a shortage of appropriate accommodation and housing for key workers. The Regional Recovery Fund is supporting projects to address issues such as worker accommodation including the Koroit Workers Accommodation project that is providing $465,000 to support affordable accommodation for workers in key industries.

### Gippsland region

Extensive support was provided to Gippsland businesses and industry to help them manage the impacts of COVID-19. This included being in regular communication with businesses and the community to provide up to date and accurate information on regional restrictions, compliance requirements and the availability of business supports including the Victorian Government’s Business Support Fund and Tourism Recovery Support.

To assess future requirements, in March 2021 a survey of local businesses was conducted to determine their economic resilience after the 2020 lockdown. It involved a phone survey of 43 major and growth companies and online surveys of small businesses (retail, accommodation, food and events).

Priorities post COVID-19 lockdown showed that 95 per cent of respondents want to grow or stabilise and over half said growth was their priority. Latrobe City had most companies in the growth category, with Baw Baw, East Gippsland and Wellington shires accounting for almost 63 per cent of ‘stable’ responses.

The Small Business Bus operated by Business Victoria also provided direct COVID-19 recovery-related information and advice at seven locations in the region. Additional outreach visits to individual businesses were undertaken to remote East Gippsland communities to discuss COVID safe compliance.

The team will continue this work and plan additional COVID-safe workshops coordinated with local chambers of commerce. These sessions will be tailored to businesses in sectors including construction, professional and personal services, public event planners and hosts, agriculture and horticulture.

### Grampians region

RDV Grampians continue to lead a localised regional response to the ongoing impacts of COVID-19. Impact assessments were undertaken with the top 100 businesses in the region, and over 500 meetings were held with key stakeholders and local government including cross-border impacts.

The COVID-19 Economic Recovery Committee was established, incorporating all local government area CEOs and key government agencies, to provide a platform to identify immediate regional impacts and concerns during the COVID-19 restriction period. The committee helped develop and implement the Grampians COVID-19 Economic Recovery Plan that resulted in projects being funded through the Regional Recovery Fund.

For example, Regional Recovery Fund support included $500,000 for Ballarat’s nationally acclaimed tourist attraction, Sovereign Hill, including support for its Winter Wonderlights marketing campaign. Local government areas within the Grampians region each received $30,000 and the three Regional Tourism Boards received $100,000 to kickstart recovery of regional and community events.

### Hume region

Two Hume Region COVID-19 outbreaks occurred in the 2020–21 financial year, one in Shepparton in September 2020, and one in Kilmore in October 2020 with many businesses temporarily shut down for deep cleaning.

The RDV Hume team worked with businesses, as well as the Committee for Shepparton and local chambers of commerce, to engage with impacted businesses and give regular updates on COVID-Safe planning and COVID-19 testing requirements.

RDV Hume led a localised regional response to COVID-19, including support for Vic/NSW border communities and businesses affected by border closures and restrictions.

The Hume investment and trade team maintained regular contact and conducted impact assessments with businesses across the region, including one-on- one meetings and personalised COVID-19 related information provision to an additional 100 business. The team’s food and fibre specialist also facilitated meetings with 20 key businesses in the meat processing industry.

A range of financial support was delivered including stimulus funding through the Regional Recovery Fund, Tourism Infrastructure Program – Flagship, Destination Marketing Campaigns, Regional Tourism Investment Fund – Stimulus, chambers of commerce funding and promotion of Economic Survival Package initiatives.

The Hume COVID-19 Economic Recovery Committee was established, incorporating all local government area CEOs and key government agencies, to provide a platform to identify regional impacts and concerns during the COVID-19 restriction period and to develop a list of economic recovery priorities which then fed in to both the Ovens Murray and Goulburn Regional Partnerships. The committee helped develop and implement the Hume COVID-19 Economic Recovery Plan that resulted in projects being supported through the Regional Recovery Fund.

### Loddon Mallee region

RDV Loddon Mallee led the work of the Regional Economic Recovery Planning process for the region, bringing together key stakeholders to share insights on the impact of COVID-19 and identify the required recovery focus to support community resilience and economic recovery. This was facilitated by establishing the Loddon Mallee Regional Recovery Committee chaired by the Loddon Mallee RDV Regional Director, which convened four times between February and March 2021. Ten projects were funded through the Regional Recovery Fund. These included improving digital access, inclusion and literacy, regional tourism development, creating a skilled workforce, regional revitalisation, supporting place-based developments and building on economic strengths.

RDV Loddon Mallee developed a Business Engagement Plan to provide support in the case of a COVID-19 outbreak. This was implemented at various times in the year, ensuring clear messaging and support reached regional businesses and relevant stakeholders. This plan was adapted when border closures affected the region. The team continued assessing the impact of restrictions on businesses and border communities.

The Loddon Mallee team also supported the region’s COVID-19 recovery and ongoing prosperity by facilitating more than 60 new community and economic infrastructure investments. Delivered in partnership with local government authorities, community groups and not-for-profit organisations, this work helped ensure local towns continue to meet the needs of residents, visitors and investors, at the same time as enabling future employment and economic growth.

# Cross Border Commissioner

In 2020–21, Victoria’s Cross Border Commissioner, Luke Wilson, continued supporting border communities and advocating on their behalf. Much of this work focused on the COVID-19-related border restrictions that applied along the New South Wales and South Australian borders throughout the year, with varying degrees of intensity and impact. Advocacy was directed into governments and agencies in Victoria, NSW and SA.

When travel was permitted, the Cross Border Commissioner visited every local government area along the 2,500km border that Victoria shares with NSW and SA, meeting border residents, businesses, community groups, Regional Partnerships, local, state and Commonwealth government leaders and staff, and many border Members of Parliament.

During the year, the Cross Border Commissioner worked on a range of issues affecting border communities, including:

* Continuing to have an important emergency management role as shown by his contribution to COVID-19 response and recovery, including responding to about 5,000 public enquiries relating to domestic border restrictions.
* Advocating into SA and NSW on border restrictions, seeking the opening of bridges, emergency access, approval of compassionate cases, and simplifying border area movement.
* Providing learning from the 2020 COVID-19 restrictions into Victoria’s health department, allowing Victoria to avoid some of the pitfalls of such restrictions.
* Taking the message forward into government for residents along the SA/Vic border on the ongoing need for Victorian permits and SA registration, which resulted in the changes to the permit system to mirror the simplified arrangements along the NSW border.
* Working on the inaugural Victorian NSW Cross Border Memorandum of Understanding (MOU), following the signing of the MOU by the Victorian and NSW Premiers in 2020.
* Championing core business reforms, such as the changes to Responsible Service of Alcohol training within Victoria announced by the Minister for Gaming and Liquor Regulation in September 2020.
* Influencing the Automatic Mutual Recognition reforms to better accommodate border residents, part of a national program for the mutual recognition scheme to operate automatically for covered occupations and allowing licensed tradespeople to work in other jurisdictions without having to seek specific registration.

The Commissioner also made representations to reviews including the Royal Commission into Victoria’s Mental Health System, Skills for Victoria’s Growing Economy Review (known as the Macklin VET review), the Royal Commission into National Natural Disaster Arrangements and Victorian Inspector-General for Emergency Management’s Fire Season Inquiry.

# GovHubs

The Victorian Government is revitalising regional cities with GovHubs in Ballarat, Bendigo and the Latrobe Valley.

A key Victorian Government election commitment, GovHubs decentralise key government operations to strengthen and grow regional communities and economies. They will also encourage greater collaboration and innovation between government at state and local levels. Each GovHub will integrate a range of complementary government functions according to the characteristics of its location. Wherever possible, local employment and materials are being used for each project.

## Ballarat

The $100 million Ballarat GovHub opened in April 2021. This much-anticipated project was the result of successful collaboration with Development Victoria, the Department of Treasury and Finance, the Department of Premier and Cabinet, the City of Ballarat and other stakeholders.

The transition of up to 1,000 Victorian Government employees from seven state government departments into the building has commenced. Even with COVID-19 restrictions throughout 2020–21, since the GovHub opened the Mair Street precinct has come alive with activity, and will continue to flourish as more Victorian Government staff move back to office-based working.

Over 500 construction jobs were created and local supply exceeded 91 per cent during the building’s development. The reconstructed lower hall at the Ballarat GovHub is proudly now known as the Catobeen Building and is the region’s first building to officially recognise one of its most important Traditional Owners – esteemed Wadawurrung Ancestor, Catobeen.

## Bendigo

In 2020–21, work commenced on the $90 million Bendigo GovHub, which is on track for completion in late 2022. The project is forecast to generate more than 200 new local jobs during construction and inject more than $130 million into the local economy. The local Bendigo construction industry will be engaged wherever possible throughout the project in line with the Victorian Government’s Local Jobs First policy.

The Bendigo GovHub will be a five-star green energy-rated building and the largest timber structure of its kind in Victoria. Timber was chosen for its environmental and design benefits because it captures and stores carbon, as opposed to more traditional building materials such as steel, aluminium and concrete that are created using methods that emit much higher levels of carbon. All timber used will be sourced from Australia, with most from Victoria.

The facility will centralise a range of government services and accommodate up to 1,000 state and local government workers to create a ‘one-stop-shop’ for customers at the same time as building a stronger and collaborative public sector presence in Bendigo.

## Latrobe Valley

The Latrobe Valley GovHub was officially opened by the Minster for Regional Development on 7 July 2021. During construction it employed 500 people and used 82 per cent local suppliers. The $30 million project features a threestorey regional employment hub as part of the Victorian Government’s response to the Hazelwood Power Station closure. The location of the GovHub is tied to long-term social and economic outcomes for people who live in the Latrobe Valley. It supports long-term job growth, increased business and investor confidence, and the ongoing revitalisation of Morwell.

Work with Traditional Owners, Gunaikurnai Land and Waters Aboriginal Corporation, resulted in rolling art installations, an interpretive panel and grounds maintenance supporting local Aboriginal artists and Aboriginal students.

# 2019–20 Victorian bushfire recovery

Bushfire Recovery Victoria (BRV) and the Minister for Police and Emergency Services are responsible for leading recovery coordination and administering the Local Economic Recovery (LER) program under State-Commonwealth Disaster Recovery Funding Arrangements (DRFA).

On 7 February 2021, BRV and the National Bushfire Recovery Agency announced the $34 million LER Regional Economic Stimulus and Resilience Grants Fund to be delivered by RDV in fire-affected areas of Victoria as well as $500,000 to boost skills, services and industry specialisation in Gippsland.

This investment aligns with the Department of Jobs, Precincts and Regions’ (DJPR) economic recovery policy principles that guide and target recovery activities through a community and economic development approach. These principles are underpinned by a belief in the resilience of communities faced with adversity and informed the development of the Regional Business and Economy Recovery Plans (RBERPs).

The RBERPs are defined by Victorian Government regional boundaries and emergency management planning arrangements.

Endorsed on 15 July 2020, the RBERPs focus on supporting long-term recovery, articulating economic recovery priorities, and generating links to strategic investment opportunities. The RBERPs integrate community-led planning through consideration of Victorian Regional Partnerships, RDA committees and other business and industry focused planning forums.

RDV led the development of RBERPs for Gippsland and Hume in consultation with regional stakeholders and relevant recovery structures. The plans complement the Eastern Victorian Fires 2019–20 State Recovery Plan.

## North East Victoria

RDV worked with local communities across fire impacted regions and government agencies to realise priority projects supported through targeted Victorian Government bushfire recovery programs.

The $34 million LER Regional Economic Stimulus and Resilience Grants Fund allocated $12.96 million to a range of local bushfire recovery projects. These projects included $5 million for Stage 2 of a project to boost tourism infrastructure and visitation along the Great River Road, $2.97 million for the Upper Murray Place Based Power Plan that will protect communities against power outages and reduce running costs and $2.25 million for Corryong Streetscaping and Town Trails.

Other investment across the Upper Murray and surrounding townships included $1.35 million for Mansfield Autism Statewide Services to develop on-site family accommodation units, $870,000 for Wines of the King Valley to develop a smoke sensor network that will help wine makers make informed decisions, $600,000 to redevelop the iconic Alpine Hotel in Bright and $375,000 for a cycle tourism and accommodation project.

## East Gippsland

In East Gippsland, RDV continued to advocate for East Gippsland Bushfire Economic Recovery Sub-Plan initiatives for East Gippsland and Wellington Shires. RDV helped secure funding for over 73 per cent of priority projects identified as recovery projects under the plan. This represents the equivalent of more than $91 million in support to leverage $223 million in investment.

In November 2020, the Victorian Government announced the $18.5 million Gippsland Tourism Package to support projects including the restoration of the iconic Snowy Rail Bridge, the Raymond Island Koala Foundation, Cape Conran upgrades and Point Hicks Lighthouse.

The Bushfire Recovery Business Procurement Support project will help enable GROW Gippsland to expand and provide greater bushfire recovery support in East Gippsland and Wellington Shires. Key components include building the procurement capability of local business, engaging with non-Gippsland businesses undertaking bushfire recovery works to support local procurement, engaging with and seeking to influence the recruitment activities of Gippsland and non-Gippsland businesses. The project was funded through the $8 million Local Economic Recovery – Regional Economic Programs Fund.

To build the capability of East Gippsland communities, the Committee for Gippsland delivered workshops for local people who experienced bushfire trauma. The initiative drew on personal experience of disaster survivors and was supported by the 2020 Community Bushfire Recovery fund.

## Case studies:

### Greek Soul Food

When the Mallacoota bushfires destroyed their family business, Carol Nelson and Paul Parthenides thought it might be the end until a grant from the Victorian Government changed things.

Carol and Paul’s food van, Greek Soul Food, was just one of the businesses ravaged by the fires which swept through the Victorian seaside town in 2019. They escaped, together with their family and pets, but left behind the house they had lived in for 17 years, along with their family business.

When they returned, everything was gone. Carol and Paul applied for a Small Business Bushfire Recovery Grant and a local Business Recovery Adviser helped them through the application process. Facilitated by RDV and other government agencies, they used the $50,000 grant they received to buy a new trailer including a verandah with enough room for a spit oven. The business reopened on 19 December 2020, almost a year from when the fires hit.

### Sailors Grave Brewing

The 2019 bushfires which devastated East Gippsland last summer showed Chris and Gab Moore the true unity and resilience of their Orbost community.The owners of the East Gippsland brewery, Sailors Grave Brewing, noticed that the fires galvanised the community. The idea of creating something that brings people together is behind their vision for a new venue in East Gippsland, thanks to support from a Regional Economic Stimulus and Resilience Grant, facilitated by RDV.

The couple were already well known for their use of local ingredients and collaborations with local growers. Sea urchins, abalone and lemon myrtle sourced through a partnership with a local Aboriginal elder are some of the more exotic ingredients that make their way into their beers.

Chris and Gab hope the funding will be a game-changer for what they can achieve for the business and for the region, particularly by encouraging visitors to have even more reasons to stay in the area.

# Regional report Barwon South West

## Regional Director’s report

The Barwon South West region extends from the tip of the Bellarine Peninsula at Queenscliff to the border with South Australia. It has a population of 452,800 and incorporates Victoria’s largest regional city, Geelong.

The region is located along the two major interstate transport corridors – the Princes Highway corridor and the Western Highway corridor. Like many other parts of regional Victoria, the region has seen significant growth associated with migration of people from metropolitan areas to the region, which presents a number of challenges and opportunities.

Barwon South West has two distinct sub-regions; Barwon and the Great South Coast, each with equivalent strengths in tourism, and a commitment to workforce development and population growth. The region features culturally significant Aboriginal sites including the UNESCO World Heritage-listed Budj Bim Cultural Landscape, Tower Hill and the You Yangs. RDV has invested funds into each of these sites to ensure their cultural heritage is preserved and celebrated. RDV Barwon South West is strongly committed to working closely with Traditional Owners to ensure these projects provide economic opportunities for Aboriginal people. In 2020–21, RDV Barwon South West worked with regional industries to help create nearly 270 jobs, exports valued at over $20 million and almost $430 million in investment.

RDV Barwon South West continued to lead the implementation of the Geelong City Deal that includes 33 major infrastructure projects. Investment from the State, Commonwealth and local governments as well as private sector investment supports projects valued at more than $382.5 million and up to 1000 jobs.

In April 2021, the Commonwealth and Victorian governments opened the $23.4 million Private Sector Business Enablement Fund. The fund is a key component of the $108.15 million Shipwreck Coast Priority Projects that supports investment in the broader Twelve Apostles precinct redevelopment project.

RDV Barwon South West continued supporting business, industry and the community by hosting regular COVID-19 coordination sessions with key regional stakeholders to provide information on latest restrictions and support. This work also enabled feedback to be gathered on emerging issues affecting the community that helped inform DJPR and Department of Health and Human Services (DHHS) activities. The team also facilitated over 14,000 successful local applications for COVID-19 Victorian Government support programs.

Paul Roth

Regional Director Barwon South West



### Regional highlights

* Supported the delivery of Victorian Government financial assistance and support to businesses and communities responding and adapting to COVID-19.
* Worked with a range of industries in the region to create nearly 270 jobs, exports valued at over $20 million, and leveraged investments of nearly $430 million.
* Monitored and supported investment of over $75 million towards 81 public sector projects valued at over $130 million.
* Worked with Traditional Owner Aboriginal Corporations across the region to undertake an Aboriginal Tourism Development Planning project to support their aspirations for Aboriginal cultural tourism products.
* Established the Private Sector Business Enablement Fund to support public infrastructure projects in the Shipwreck Coast precinct.
* Worked with local industry peak bodies to encourage industry collaboration and facilitate innovation and economic growth.
* Completed Geelong City Deal projects, including the $3.5 million Wangim Walk: Geelong Waterfront Safe Harbour Precinct – Wave Attenuator.

## Investment and trade

### Private Sector Business Enablement Fund

The $23.4 million Private Sector Business Enablement Fund was established as part of the Geelong City Deal – Shipwreck Coast Priority Projects – Twelve Apostles Precinct Redevelopment Project, developed by the Commonwealth and Victorian Governments and facilitated by RDV.

### Regional Jobs Fund

The Regional Jobs Fund supported five businesses securing over $11 million in capital expenditure and creating 175 new full-time jobs in the region, including:

#### Berry World, Timboon

The rebuild of a larger and improved hospitality facility for the gourmet berry farm and increase processing capacity will improve the visitor experience and create nine new jobs.

#### 13th Beach Medical

New expanded facilities for this allied health services provider will create 10 new jobs in the Barwon Heads community.

#### Symons Organic Dairy: Mortlake Organic Dairy Hub

A grant from Food Source Victoria helped Symons Organic Dairy to invest over $3 million to transform the former Clarke Pies site in Mortlake into an artisan organic cheese and dairy factory, creating 20 new jobs.

### Digital Adaptation

The Small Business Digital Adaptation Program provided $1,200 in rebates to 135 small businesses in the region to access a range of digital tools to improve their business.

### Trade activity

Despite the impacts of COVID-19, 50 companies in the Barwon South West region participated in online Trade Missions and Global Victoria events, coordinated by Global Victoria and RDV. This included 21 organisations participating in inbound missions and 14 organisations attending in-market activities and events. Three local organisations were nominated for the Governor of Victoria Export Awards 2020, with local manufacturer of medical devices, Care Essentials, being recognised as an Export Champion.

### Industry collaboration

RDV Barwon South West worked closely with local industry peak bodies to encourage industry collaboration and facilitate innovation and economic growth. RDV worked with economic development teams in local government and AusIndustry to collaborate with a range of local associations. These included Advanced Fibre Cluster Geelong, Australian Graphene Industry Association, Cleantech Innovations Geelong, the Committee for Geelong, Engineering Network Geelong, G21 – Region Alliance, Geelong Agri-business Collective, the Great South Coast Food and Fibre Council, Geelong Chamber of Commerce, Geelong Manufacturing Council and Tourism Greater Geelong and the Bellarine.

The team worked with the Office of the Lead Scientist and DJPR metro offices to facilitate an online Airbus Defence and Space Industry Engagement Seminar for businesses. RDV also hosted regular COVID-19 coordination sessions with councils and industry peak bodies to provide information and support, and to gather feedback on emerging community issues to provide DJPR and DHHS.

## Economic development

### Budj Bim Master Plan

Infrastructure to support visitors to the UNESCO World Heritage-listed Budj Bim Cultural Landscape is almost complete. It includes raised walkways, viewing platforms, interpretative signage and a visitor and aquaculture centre. The Victorian Government invested $11.86 million to support the Gunditjmara Traditional Owners Community through the Gunditj Mirring Traditional Owners Aboriginal Corporation to develop this project.

### Queenscliffe Hub

Construction began on the $5.75 million Queenscliffe Hub. Designed by Kerstin Thompson Architects, the hub will be a flexible community space that includes the Queenscliffe library, visitor information centre and historical museum. It will be named Wurrng Wurrng, meaning ‘to listen with both ears’ in Wadawurrung. The project is supported through the Regional Infrastructure Fund, Living Libraries Program and the Community Support Fund, and is expected to be completed in the first half of 2022.

### Twelve Apostles Trail – Timboon to Port Campbell

Construction is underway on the $4.5 million trail between Timboon and Port Campbell, linking the hinterland to the coast. The 12 Apostles Trail is an extension of the existing Camperdown to Timboon Rail Trail south to Port Campbell and east to the iconic Great Ocean Road and via key tourist nodes including Loch Ard Gorge, 12 Apostles and Gibson Steps into Princetown.

**Bellarine** Railway **– Stage 1 and 2**

A 16.5km track upgrade on the heritage Bellarine Railway between Drysdale and Queenscliff is being supported by $3.4 million from the Regional Tourism Investment Fund – Stimulus Round. This adds to a previous investment of $300,000 that will develop the Turntable Paddock at Drysdale Railway Station, improve community access and provide a base for the award-winning dining experience, the Q Train.

### Cape Bridgewater Masterplan Implementation

A $3.7 million project to prevent erosion and improve access at Cape Bridgewater was supported by $1.5 million from the Regional Infrastructure Fund – Stimulus Round. It involves installing a 400-metre revetment to revegetate sand dunes, and creating a large sandstone viewing platform, landscaping and connecting pathways between upgraded carparking areas.

### Portland Foreshore Projects

Portland Foreshore Masterplan is one step closer to completion following a series of grants from the Regional Infrastructure Fund. The projects include Portland Bay Marina Extension which will see an additional 34 mooring bays added to the existing marina. The Portland Foreshore Upgrade which includes a new town jetty and connecting paths and boardwalks to bring everything from the southern to northern ends of the foreshore together. The final project which was recently announced will see a new double storey multipurpose facility on the foreshore to replace an existing yacht club facility. This building will accommodate several clubs and community groups and include a retail component. The combined projects received $9.5 million in funding to support the $13.8 million investment.

### Geelong City Deal

The Geelong City Deal is a collaboration between all three levels of government working with industry, community and the private sector to revitalise Geelong and unlock the potential of the Great Ocean Road economy.

The Commonwealth and Victorian governments and the City of Greater Geelong are investing $370.23 million to deliver the commitments under the 10-year Geelong City Deal. Other key funding partners are investing an additional $12.25 million in the City Deal, bringing the total funding contribution to $382.48 million.

#### Key achievements in 2020–21

##### Geelong Convention and Exhibition Centre

Geelong Convention and Exhibition Centre is a significant project within the Geelong City Deal and is progressing within timeframes agreed to between the Australian and Victorian Governments as part of the Implementation Plan released in October 2019. Both the updated business case and project plans were developed in consultation with the Commonwealth Government. Detailed design works will take place this year with construction expected to commence in 2022.

The project will create up to 600 jobs during the estimated three-year construction period and up to 270 ongoing jobs upon completion.

#### Shipwreck Coast Priority Projects (12 Apostles)

The Commonwealth and Victorian Governments opened the $23.4 million Private Sector Business Enablement Fund on 29 April 2021. The fund is a key component of the $108.15 million Shipwreck Coast Priority Projects that supports investment in the broader Twelve Apostles precinct redevelopment project. Planning is underway for an international standard Visitor Experience Centre and coastal works to enhance this iconic tourist destination.

#### Geelong City Deal projects now complete or underway:

* Geelong Waterfront Safe Harbour – the wave attenuator was opened in February 2021.
* Deakin University Geelong Future Economy Precinct Road Upgrade Project – Stage 1 and 2 complete, including two road access intersections and construction of the final project stage, the Epworth Place Extension, is well advanced.
* Queenscliff Ferry Terminal Upgrade – construction on the boardwalk, rock groyne and repairs on five steel piles were completed. Demolition of the old terminal building is complete, and construction of the new terminal building will commence in July 2021.
* Green Spine – drainage and landscaping works on Block 1 of the Green Spine began, and the design and communication and engagement tender process for Block 3 were initiated.
* Geelong Train Station Upgrade –LED lighting was installed in station carparks, the bus interchange was completed, and engagement begun with the Wadawurrung Traditional Owners Aboriginal
* Corporation about Wadawurrung language being incorporated into the frames of new heritage style seats.
* Laneways Breakthrough Project – 28 Malop St was acquired, design tender awarded and a management consultant engaged.
* Geelong Arts and Culture precinct public realm – Development Victoria are undertaking schematic design for the public realm in the precinct.
* Lorne Point Grey – Surf Coast Shire approved planning for the precinct masterplan and the Great Ocean Road Coast and Parks Authority are evaluating tenders for Early Contractor Involvement.
* Apollo Bay Harbour Redevelopment – progressed to planning and detailed design stage, with Colac Otway Shire awarding several contracts in July 2021 for civil works, waterfront design and port operations design.
* Apollo Bay (Wild Dog Creek) to Skenes Creek Coastal Trail – design has commenced, along with flora and fauna assessment, cultural heritage management planning and geotechnical investigations.
* Kennett River Tourism Infrastructure Project – Colac Otway Shire awarded the Planning and Design Tender for Kennett River in May 2021.
* Barwon River Planning Project – community engagement and significant landscape overlays for the Barwon River were completed to prepare for a planning scheme amendment, which forms part of the larger Rivers of Barwon project focused on the Barwon, Moorabool, Leigh and Yarrowee Rivers.

## Regional planning and coordination

### Brand Geelong Stage 2

The City of Greater Geelong developed a brand for Geelong with support from the Barwon South West Committee of Regional Development Australia ($10,000). The project engaged with key Geelong organisations and community leaders to develop a brand story for the city. This builds on earlier work to engage with regional stakeholders to develop a shared brand narrative for Geelong.

### Creative Industries Strategy for the G21 Region

The Barwon South West Committee of Regional Development Australia supported ($50,000) the development of an industry-led Creative Industries Strategy for the G21 region. A collaboration between the Committee for Geelong, G21 – Geelong Region Alliance, Geelong Arts Centre, Geelong Gallery and other creative industry stakeholders, the strategy identifies priorities for developing creative industries and supporting creative industry practitioners in the region.

# Regional report Gippsland

## Regional Director’s report

Located in Victoria’s south east, Gippsland has a population of approximately 287,000 people and a gross regional product of approximately $18 billion.

The populations of Baw Baw and Bass Coast Shires on Melbourne’s urban fringe are growing at a rate of eight and nine per cent respectively, while elsewhere the region experienced growth rates consistent with the state average of four per cent.

The region incorporates six local government areas with diverse strategic assets that are important to Victoria

In 2020–21 RDV Gippsland provided ongoing support for local businesses, industries and communities affected by COVID-19, the 2019–20 East Gippsland bushfires, the June 2021 flood event and long-term drought.

The region also navigated a changing economic environment as industry sectors continue to transition, modernise and diversify from traditional energy generation to new, clean energy technology. In March 2021, it was announced that the Yallourn Power Station closure will be brought forward to 2028, four years earlier than scheduled. The timber industry is also experiencing change as it transitions from native timber harvesting to plantation-based supplies.

During the year we maintained our focus on supporting growth, diversification and recovery across regional priority sectors, including energy, food and fibre, tourism, transport and logistics, advanced manufacturing and health and community services.

RDV reaffirmed our commitment to work alongside industry and business to adapt and find new opportunities that leverage our natural environment, resources, and community collaboration to ensure Gippsland continues to be a prosperous and inclusive region.

Tim McAuliffe

Acting Regional Director Gippsland



## Regional highlights

* More than $80 million of improvements to visitor experiences including Cape Conran Coastal Park, Mallacoota inlet, Point Hicks Lighthouse and Wilsons Promontory new visitor centre and biodiversity sanctuary.
* Securing Alinta Energy as anchor tenant at the Morwell Innovation Centre, leading to the creation of 230 new full-time equivalent jobs.
* $17 million Morwell Innovation Centre officially opened in January 2021.
* $18.5 million for the Gippsland tourism recovery package.
* $225.8 million for state-wide Bushfire Prevention and Recovery.
* $4.2 million for the new Regional Skills Demand Profiles initiative for each Regional Partnership, including Gippsland.

## Investment and trade

RDV Gippsland coordinated the COVID-19 Economic Recovery Committee and delivery of government financial assistance and support to local government, business and the community. Localised COVID-19 recovery funding of $2.5 million helped generate $8 million investment for 11 projects.

This year, RDV Gippsland helped generate $24.9 million in capital expenditure, 305 full-time equivalent jobs and $15.2 million in exports. A key development during the year was securing Alinta Energy as anchor tenant at the Morwell Innovation Centre, leading to the creation of 230 new full-time equivalent jobs.

### Support for industry expansions

Alinta Energy expansion and establishment of a new contact centre at the Gippsland Hi Tech Precinct in Morwell, creating 239 new full-time equivalent jobs. An investment of $3.2 million to establish a new Sailors Grave brewery at Marlo, creating 27 new full-time equivalent jobs and supporting the region after the 2019–20 bushfires. A $4.5 million investment to establish the Metung Hot Springs spa facility, creating 20 jobs and supporting growth in the visitor economy.

## Economic development

This year 32 grant payments totalling $44.9 million were made including $16.9 million in East Gippsland, $15.5 million in Latrobe City, $8.9 million in Wellington and $3.5 million in Baw Baw, Bass Coast and South Gippsland.

### Hi-Tech Precinct Gippsland

The $17 million Morwell Innovation Centre was officially opened in January 2021. The new facility is the centrepiece of the Hi-Tech Precinct Gippsland site, which brings together industry, education and research to co-create and reimagine the economic future for the region. Managed by Federation University Australia (Gippsland), the facility is now a fully tenanted space, with over 100 workers in the building to date. As part of the Victorian Government’s overall investment in the project, in May 2021 Federation University began delivering its Innovation Programs curriculum that will continue to be rolled out over the next three years.

### Allied Health Workforce Attraction Program

Supported by the Regional Skills Fund, this project has fast-tracked delivery of two new undergraduate level Allied Health courses in Gippsland. At its Churchill campus, Federation University Australia commenced teaching the first intake of Occupational Therapy students in March 2020 and Physiotherapy students in 2021. Project delivery exceeded expectations, with a high number of course applications received, and over 95 per cent of successful students located in the Gippsland region.

## Regional planning and coordination

Greater collaboration between the RDA Gippsland Committee and the Gippsland Regional Partnership (which now includes three RDA committee members) strengthened strategic planning and advocacy.

Both groups also collaborated with Gippsland’s peak industry body, Committee for Gippsland, and the six Gippsland local councils as part of the Gippsland Regional Plan Leadership Group. The Gippsland Leadership Group released the 2020–25 Gippsland Regional Plan that identifies priority projects and the strategic direction for Gippsland over the next five years.

Gippsland Regional Partnership and RDA Gippsland focused on regional recovery initiatives including COVID-19 regional roundtables to facilitate discussions between government, business and community, and a regional health forum facilitated by RDA Gippsland.

# Regional report Grampians

## Regional Director’s report

This year, the Grampians region focused on facilitating the ongoing support associated with recovery from COVID-19 and growth of the local economy. This was achieved by leveraging the region’s unique strengths to drive growth and innovation across our resilient communities, activating opportunities and addressing place-based challenges.

RDV Grampians supported and facilitated investment of more than $41 million during the year through a range of funding streams. This included $11.5 million from the Regional Infrastructure Fund to support $14.3 million of infrastructure projects across the Grampians local government areas.

For the Central Highlands, funding included $2 million for essential stormwater infrastructure for the Bannockburn South West Industrial Estate, improving attraction and retention of staff for key industries in the region, $3.5 million to upgrade the Trentham Community Hub, and $1.2 million for the Ballarat Tramway Museum to replace part of its historic track that dates back to 1905.

In the Wimmera Southern Mallee, RDV Grampians facilitated funding of $2.8 million, across five local government areas, for Wimmera Southern Mallee Caravan Park upgrades, capitalising on the Mallee silo artwork and supporting an increase in visitors. Whilst the Warracknabeal Court House Reactivation Project received over $248,000 funding support.

RDV Grampians continued to lead a localised regional response to adapt to the ongoing COVID-19 impact. Support included funding for Ballarat’s nationally acclaimed tourist attraction, Sovereign Hill and a range of measures for local government areas and the three Regional Tourism Boards.

Our Regional Partnerships entered their second four-year term with new, re-appointed and continuing committee members welcomed in March.

The Wimmera Southern Mallee Regional Partnership further progressed the award-winning BY FIVE early years project, securing $2.8 million funding for a further four years. The funding will allow the project to transition to an innovation hub model, continuing the important work of reducing the gap in levels of childhood disadvantage experienced by children in the region compared to their urban counterparts.

The Central Highlands Regional Partnership focused on setting priorities for a new committee, with skilled workforce and housing shortages emerging as early areas of focus.

The RDA Grampians committee is driving major research into workforce systems in the region to address ongoing workforce shortages and is leading innovative work to Wimmera Southern Mallee Central Highlands define value-add opportunities in agriculture which have the potential to generate significant investment and employment.

The much anticipated $100 million Ballarat GovHub was opened in April 2021. This outstanding project was the result of successful collaboration with Development Victoria, the Department of Treasury and Finance, the Department of Premier and Cabinet, the City of Ballarat and other stakeholders.

The transformative Ballarat Station Precinct project continued with the opening of the 77-room Quest Hotel in December 2020. The Quest Hotel complements the already completed commuter carparking. The remaining construction works, the refurbished Goods Shed, public plaza and bus interchange, are due to be completed towards the end of 2021. Once complete, the reinvigorated precinct will be able to host a range of activities including community events and markets.

RDV Grampians established the COVID-19 Economic Recovery Committee, incorporating all local government areas and key government agencies. This has provided a platform to identify regional impacts and concerns during restriction periods, as well as providing day-to-day support and links into government for key stakeholders and businesses as they navigated a challenging and ever-changing environment.

Anthony Schinck

Regional Director Grampians (July 2020 – March 2021)

Tammy Fitzgerald Acting Regional Director Grampians (April 2021 – June 2021)



## Regional highlights

* $100 million Ballarat GovHub completed, resulting in the transitioning of up to 1,000 Victorian Government employees from seven departments into the building.
* $2.7 million investment in the $4.2 million City Gate Gas Connection Project at the Parwan Employment Precinct. Investment and trade
* 77-room Quest Hotel opened in December 2020 as part of the Ballarat Station Precinct project.
* COVID-19 Economic Recovery Committee established, incorporating all local government CEOs and key government agencies to help identify immediate COVID-19 impacts. City Gate Gas Connection Project

## Investment and trade

RDV Grampians supported a significant number of projects and programs through the Regional Jobs Fund and Invest Victoria that realised total investments of over $54.4 million and 120 regional jobs.

The team supported CHS Broadbent Pty Ltd’s investment to establish a fertiliser processing plant at the Ballarat West Employment Zone. The processing plant will be designed to produce a wide range of fertiliser products for broadacre agriculture and is expected to create 30 new full-time equivalent jobs.

### Rijk Zwaan Australia’s Greenfield Expansion of Glasshouses

The Rijk Zwaan Australia Pty Ltd’s Greenfield Expansion of Glasshouses project in Bacchus Marsh involves building a 2.5 hectare glasshouse facility for research and development into new seed strains. It will also enable the company to cultivate new seed types for sustainable vegetable varieties that can cope with Australia’s variable climate. The project is expected to create 40 new full-time equivalent jobs.

### City Gate Gas Connection Project

RDV Grampians continued to facilitate a $2.7 million investment in the $4.2 million City Gate Gas Connection Project at the Parwan Employment Precinct. The project will create jobs for up to 1,500 workers over six years. The completed pipeline will double gas capacity to the Bacchus Marsh area and is scheduled to be complete by mid-2022. At 2,880 hectares, the site is more than 1,400 times larger than the MCG. It will host 80 commercial properties with a focus on agribusinesses, including new processing facilities for L&G Meats. The project was funded in partnership with the Moorabool Shire Council and L&G Meats.

## Economic development

### Regional Infrastructure Fund

Through RDV Grampians’ facilitation, the Victorian Government invested $11.5 million from the Regional Infrastructure Fund into the Grampians region, supporting $14.3 million of infrastructure projects across nine local government areas in rural and regional towns.

Ballarat City Council, Ararat Rural City Council, Golden Plains Shire Council, Hepburn Shire Council, Hindmarsh Shire Council, Horsham Rural City Council, Northern Grampians Shire Council, West Wimmera Shire Council and Yarriambiack Shire Council all received funding to implement priority infrastructure projects within their communities to improve the liveability and connectivity of residents.

The projects will be delivered and completed within two years, delivering immediate construction jobs to regional Victoria and meeting the needs of community. Hepburn Shire Council has received $500,000 funding to upgrade and refresh the Creswick Town Hall, an important community facility. This project is expected to immediately stimulate construction jobs. Whilst the Warracknabeal Court House Reactivation Project received over $248,000 funding that will activate the refurbished Warracknabeal Court House as a hub of art, culture, science and tourism in the Yarriambiack Shire Council.

### Regional Recovery Fund

Th RDV Grampians team has facilitated Victorian Government funding of $2 million through the Regional Recovery Fund which supports regional economic recovery. This funding will continue to support the region over the coming year through a range of economic stimulus projects. The establishment of the COVID Economic Recovery Committee, that incorporated all 11 local government areas, helped with the identification of the initiatives that will support economic recovery needed as a result of the impacts of COVID-19.

Projects included a resilience and innovation program for Grampians small business, along with identified local events and promotional funding to stimulate the economy. The Sovereign Hill Museums Association received $500,000 funding to lead a prominent 12-month visitor economy recovery marketing campaign. The campaign will drive additional domestic visitation to Ballarat and aims to attract over 100,000 additional visitors during the campaign period.

### Tourism Infrastructure Program

The 2020–21 Victorian Budget provided funding for the $120 million Flagship Tourism Infrastructure projects across the state, which included $1.6 million funding for 1001 Steps All Accessibility and Sculpture Trail – Stage 2 in Bacchus Marsh. The project will design and construct an all-abilities accessible sculpture trail. The trail head and sculpture will be located at Telford Park and the trail will connect to the 1000+ Steps project, Stage 1.

The Hammon Park Trail Head and Bike Park, in Creswick, also received $2.1 million funding to develop trails, jumps area, skills track and ride experience for young riders to experience mountain biking. The Trail Head will complement the Creswick Trails purpose-built mountain bike-trail project.

The Yarriambiack Shire Council received $350,000 funding for the Murtoa Stick Shed Visitor Experience Upgrade to support refurbishment of the Visitor Information Centre. This project will refurbish the centre and amenities, enabling a modernised, more accessible centre and create a new covered area for groups to meet with the aim to increase annual visitation.

## Regional planning and coordination

The Wimmera Southern Mallee Regional Partnership oversaw the exciting next step for the award-winning BY FIVE project with the transition from direct government facilitation to a fully community-led project. A budget allocation of $2.8 million over four years (from 2021–22 to 2024–25) will support the transition of the project to an early-years innovation hub under the auspice of the Wimmera Development Association.

### For Want of a Worker project

Regional Development Australia Grampians is delivering the ‘For Want of a Worker’ project, which will break the ongoing cycle of workforce shortages by unpacking the workforce system to understand why the shortages exist, and then develop direct actions to address the problems in the system and attract workers to the region.

### Housing advocacy

The Central Highlands and Wimmera Southern Mallee Regional Partnerships have both advocated strongly for action to address housing shortages in the region. This has resulted in support for a range of localised solutions, including Victorian Government investment in trunk infrastructure in Stawell and Ararat to support new housing development, and activation of a housing association in Wimmera Southern Mallee, backed strongly by local government.

# Regional report Hume

## Regional Director’s report

The Hume region stretches across north eastern Victoria. Despite the recovery challenges of the 2019–20 bushfires and the ongoing impacts of COVID-19, the region continues to be recognised for national economic contribution to manufacturing, food production, transport and the visitor economy. The region is also home to five (out of six) Alpine Resorts which provide over of a quarter of all visitation to the region.

Our Economic Development team worked with our delivery partners, such as local government, to access significant funding across various programs including Local Economic Recovery (bushfires), Regional Jobs and Infrastructure Fund, and COVID-19 Stimulus programs. Regional priorities such as Prosecco Road and the Falls to Hotham Trail were also highlighted in the tourism flagships program as part of the Victorian State Budget.

Our Investment and Trade team responded tirelessly to the needs of local businesses during COVID-19 restrictions, including changes to border restrictions. This role helped businesses pivot during challenging times and also brought their concerns and impacts directly to government to help inform policy decision making. The team also worked with business investment enquiries to create over 360 jobs for the year. There are promising signs of job creation, capital investment and exports for 2021–22. The private sector activation component of the iconic Ride High Country program continued to be implemented with Round 2 closing at the end of the year.

The Regional Planning and Coordination team supported our Regional Partnerships and Regional Development Australia committees who are critical in ensuring the region can address challenges and make the most of opportunities. Initiatives such as Revitalising Seymour, the Goulburn Murray Irrigation District Resilience Strategy, the Tomorrow Today Foundation in Benalla, Activating Lake Eildon and the Albury Wodonga Regional Deal continued to be major focus areas for the team.

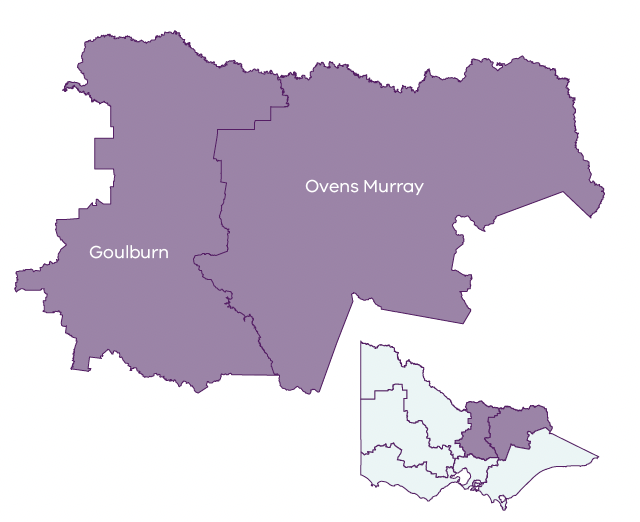
I would like to acknowledge the great work of our partners, including local councils, regional tourism boards, alpine resort management boards and our incredibly resilient communities and businesses who endured so much as a result of COVID-19. Even under immense pressure we continued to collaborate to achieve outcomes for our region. This adaptative capacity and resilience must be sustained to manage future challenges in 2021–22.

I am proud of the RDV Hume team who continued to drive regional development while working remotely, many of whom were also directly impacted by COVID-19 restrictions.

Thank you for your amazing contribution.

Matt Nelson

Regional Director Hume



## Regional highlights

* Delivered over $62 million worth of economic development projects including the Kilmore Creek Precinct Masterplan and Landscape Design and the completion of the Shepparton Art Museum.
* Helped create 361 new jobs for people in the region, and enabled business growth, including expansion of the James Stockfeed business and the Ride High Country Private Sector Activation.
* Finalised and implemented Regional Partnership endorsed priorities such as the Goulburn Murray Irrigation District Resilience Strategy, Lake Eildon Activation Masterplan, Alpine Resorts Activation, Goulburn Ovens Murray
* Tomorrow Today Foundation and Seymour Revitalisation.
* Facilitated support for businesses impacted by COVID-19, responding to outbreaks in Shepparton and Kilmore and the NSW/Vic border restrictions. Supported bushfire-affected communities by developing the North East Bushfire Economic Recovery Plan.
* Facilitated and supported the Albury Wodonga Regional Deal.

## Investment and trade

The Hume Investment and Trade team were able to achieve $246 million worth of capital expenditure investment and 361 full-time equivalent jobs – a significant outcome considering the challenging environment, targets and timelines. The team continued to engage across industry in the food and fibre, manufacturing, tourism, transport, distribution and logistics sectors. It also sustained extensive facilitation processes and helped deliver projects by fostering key relationships, mediating discussions and connecting critical service providers.

### Overcoming challenges for business

The stop-start nature of COVID-19 lockdowns presented a state of uncertainty across business in the Hume region, but industry continued to invest locally and retain a positive outlook on the future. Smaller businesses were hit hardest with lockdowns, mostly in hospitality and tourism sectors. Again, key geographic business drivers were Greater Shepparton and City of Wodonga, where food and fibre and manufacturing sectors received extensive support from the team.

Uncertainty around workforce and skills shortages were heightened by the absence of backpackers and international workers, particularly in horticulture and agriculture areas.

Similarly, housing and accommodation for workers was a key issue for tourism operators and locations, forcing operators to revise working hours and offerings. This significantly affected the region. Alpine resorts were also hit hard by disruptions to the season. Larger business were able to revise operations and avoid major staff losses.

### Food and fibre

Food and fibre continued to drive projects across the Hume region. Domestic sales were consistently strong across most products. Exports threw up some challenges dependent on process and end destination but confidence within the sector remained high despite seasonal work issues.

### Manufacturing

Import replacement became a consistent approach based mainly around necessity when looking at manufacturing projects. Across the sector projects moved slower than food and fibre as output uncertainty led to a more cautious approach in general. Travel restrictions on technicians also postponed project commencement dates.

### Tourism

The consequences of bushfire followed by ongoing COVID-19 challenges kept confidence levels low in the tourism sector, particularly in Alpine, Mansfield, Indigo and Murrindindi shires, the Alpine Resorts and along the Murray River. Border closures significantly affected tourism operators on both sides of the river.

Confidence in new projects and investments remained high but with varying degrees of caution. Round 1 of the Ride High Country was rolled out, and five successful projects are now underway. Round 2 is well progressed and will be finalised in the last quarter of 2021. Several tourism projects remain in the pipeline for the next 12 months.

### Transport distribution and logistics

Discussions continued with transport distribution and logistics businesses in the region and continued to engage on road infrastructure needs in and around Nagambie, in line with existing and proposed business developments in the area.

### Energy and sustainability

Solar farms and other alternative energy offerings continued to be facilitated by RDV Hume, including consultation with Invest Victoria and EPA Victoria about potential projects.

## Economic development

RDV Hume’s Economic Development team partnered with key regional stakeholders, including the 12 Hume regional local governments, five Alpine Resorts, Regional Tourism Boards and numerous community-based organisations. These relationships helped deliver programs and services that support ongoing development of local communities.

RDV supported communities recovering from the devastating 2019–20 bushfires in what will be an ongoing recovery effort for a number of years.

### Alpine Resorts and High Country

The Alpine Resorts of Falls Creek, Mount Hotham, Mount Buller, Mount Stirling, Lake Mountain, Dinner Plain and Mount Buffalo are significant contributors to the visitor economy. Program investment of $24.4 million realised total project value estimated at $30.9 million for major projects. These projects included the following:

At Falls Creek, funding included $2.5 million towards the Lakeside Trailhead and Foreshore Redevelopment and $500,000 to help develop internationally rated mountain bike downhill and flow trails. At Mount Hotham, funding included $4.2 million for the Alpine Gateway project to deliver new visitor facilities, and $2 million to support planning for the Falls to Hotham Alpine Crossing.

At Mount Buller, $200,000 was contributed to master planning for a new mountain bike visitor experience and ‘green season’ economic outcomes, and $3.6 million to increase the resort’s electricity capacity. At Mount Buffalo, $1.5 million was allocated to help create low impact, sustainable accommodation eco-pods and $1.8 million was provided to support a cafe development at the iconic Mount Buffalo Chalet.

### Local government

#### Towong

In addition to leading the area’s recovery after the 2019–20 bushfires, Towong Shire Council focused on developing and marketing its tourism product and pursuing initiatives that encourage increased employment opportunities. With support from RDV Hume, the Council recently built the Upper Murray Events Centre in Corryong, a significant local asset which will support the iconic annual Man from Snowy River Bush Festival, community and recreational activities. In 2020–21, RDV supported a suite of new infrastructure projects with investment of $7.4 million delivered over the year, realising total project value estimated at over $9.6 million.

#### Ned Kelly Story

In 2020–21, RDV invested $4 million to deliver $5 million worth of projects that capitalise on the Ned Kelly story, one of Hume’s unique regional strengths, including $3.5 million for the Ned Kelly Glenrowan Project and $500,000 for the Beechworth Precinct Renewal – Courthouse Kelly Trials Experience.

#### Prosecco Road and King Valley

$250,000 investment in establishing a shared vision for the King Valley’s ‘Prosecco Road’, one of Victoria’s five premium wine destinations, identifying priority tourism developments that enhance and optimise the visitor experience and economic outcomes for the region.

#### Benalla

Lake Benalla’s foreshore precinct activation will improve amenity, functionality, accessibility and participation in activities around Benalla’s premier natural asset. Projects include $3 million to complete Stage 1 works of the Master Plan for Benalla Art Gallery, and $2 million to support a $2.5 million upgrade of the Lake Benalla foreshore.

#### Lake Nagambie Foreshore Walk

The Foreshore Walk is one of the key projects identified in the Lake Nagambie Master Plan to continue its development as a premier rowing and water sports destination. RDV facilitated $3 million towards the $3.8 million all-abilities pedestrian link between the State Regatta Centre, adjacent Nagambie Lakes Caravan Park and the main street of Nagambie.

## Regional planning and coordination

The RDA Hume Committee has built significant momentum over the past year with the recruitment and appointment of a new Chair and full Committee of business and community leaders. Highlights include continued support for the Hume Defence Industry Roundtable to build industry capacity and opportunities within the Defence Sector, and establishing the Hume Economic Development and Planning Network. Important activities also included advocacy to the Commonwealth for funding support to critical sectors such as Alpine Resorts, engaging with the Commonwealth to support issues including COVID-19, workforce and housing availability/affordability, and cross-border issues and opportunities.

# Regional report Loddon Mallee

## Regional Director’s report

This year provided the greatest challenge for our diverse and growing communities against the backdrop of a global pandemic that has affected the lives of people in the region in many ways.

Loddon Mallee encompasses 59,000 square kilometres from Gisborne, to central Victoria, along the Murray River and across to the north-west, and has a population of approximately 342,000 people.

In 2020–21, an unprecedented number of grants were awarded to support communities and business. The scope and reach of the delivery program ensured that the region continued to experience job growth, create business opportunities, enhance liveability and support resilience.

A focus this year was on the design and development of the $90 million Bendigo GovHub project in partnership with Development Victoria and Dja Dja Wurrung Aboriginal Clans Corporation. The appointment of Icon Fairbrother Joint Venture as head contractor resulted in a unique local-national delivery model with an emphasis on local jobs, employing up to 1,200 people over the next year with a commitment to at least one per cent spend on the Indigenous supply chain. Early works have involved the employment of 30 archaeologists in what has been regional Victoria’s largest archaeological dig.

Vital work continued in response to the impacts of COVID-19 with RDV Loddon Mallee leading the work for the Regional Economic Recovery Planning process. This work brought together a range of stakeholders to share insights on the impact of the public health guidelines and identify what was needed to better support community resilience and economic recovery.

The Loddon Mallee Regional Recovery Committee has also been essential in identifying meaningful economic recovery projects for the region with the focus on people and their livelihoods now and into the future.

Rachel Lee

Regional Director Loddon Mallee



## Regional highlights

* The region invested $24 million to fund a total of $82 million, creating 419 jobs.
* Led the development for the $90 million Bendigo GovHub project in partnership with Development Victoria and Dja Dja Wurrung Aboriginal Clans Corporation.
* Supported the region’s COVID-19 recovery through the facilitation of over 60 new community and economic infrastructure investments.
* Loddon Campaspe Regional Partnership secured $5 million of philanthropic funds from Kirkland Lake Gold to further partnership priorities of mental health, Traditional Owner land management, employment support for young people and female STEM students.
* Mallee Regional Partnership supported projects to strengthen the local food industry supply chain, and secured funding for the Small Towns Big Difference pilot in Buloke Shire.
* Supported three studies which positioned the region for further targeted investment, including the Mallee Hydrogen Study, the Mallee Skills Pulse Check and the Health Sector Skills and Pathway Roadmap.
* Facilitated opportunities for industry and new job creation including the $50 million H W Greenham and Sons Tongala abattoir redevelopment and modernisation, creating 230 new jobs.
* Led a coordinated regional response to the impacts of COVID-19 to inform and support economic recovery, and support 3,097 businesses through the Business Support Fund.

## Investment and trade

Key projects supported and work undertaken with businesses in Loddon Mallee in 2020–21 include:

#### Tongala Abattoir Redevelopment and Modernisation

H W Greenham and Sons Pty Ltd received a Regional Jobs Fund grant for a $50 million investment to redevelop and modernise its abattoir in Tongala, creating 230 new jobs.

The investment will augment the still operating hot-boning meat processing plant with a chilled beef abattoir. The project will allow Greenham to strategically re-position its product mix having lost its USA export market for boxed meat. The company will move to producing high quality, chilled meat products to move the company to the premium end of the market.

#### The Lost Watering Hole – Lancefield Brewery

Lancefield Brewery received a Regional Jobs Fund grant towards a $1.3 million investment to establish the Lost Watering Hole, a craft brewery and cafe in Lancefield that will create 15 new jobs. The brewery will incorporate production and packaging facilities, including canning and labelling lines, and a restaurant and cafe catering for 100 patrons, plus a conference facility. The brewery will produce a premium range of preservative-free craft beers with brewing capacity of 100,000 litres of beer a year using a new canning line that delivers 27 units per minute.

### Economic Recovery Support

RDV supported 3097 businesses affected by COVID-19 in Loddon Mallee. A total of 496 hospitality businesses obtained $2.48 million through the Outdoor Eating and Entertainment Package of the Business Support Fund. Financial support was also provided to 14 regional organisations through the Business Chambers and Trader Groups Program.

### Invest Loddon Mallee

The City of Greater Bendigo received $480,000 on behalf of the 10 Loddon Mallee LGAs in Victorian Government funding to establish a new online platform to support local businesses and help grow the regional economy. The value of the investment is evidenced by pre-COVID-19 studies that show 39 per cent of Melbournians would like to move to regional Victoria.

### Loddon Mallee Housing Revitalisation Strategy

Swan Hill Rural City Council received $230,000 on behalf of the 10 Loddon Mallee LGAs to help better understand housing issues and opportunities to ensure housing supply can meet demand. Each LGA highlighted land supply, strategic planning, approvals, and housing supply as barriers to population growth, and attracting and retaining a skilled workforce.

### Sea Lake Housing Development

Buloke Shire Council received $300,000 to help developthe old school site at 110 Sutcliffe Street, Sea Lake, into an eight-lot residential subdivision. Each lot will be sold to private investors to help meet the local housing demand and attract new residents.

### Revitalising Murray Region Tourism

Murray Regional Tourism received $250,000 to support COVID-19 recovery initiatives, as well as long-term growth of the visitor economy in the Murray River region. Targeted strategies will help existing operators and investors, and include a Murray River Cruising Strategy, Murray Region Consumer Research, Accommodation Diversification Gap Analysis, a Murray Visitor Economy Research Dashboard and Murray Brand Digital Content Hub platform.

### Get Lost Platform – Stage 2

Mount Alexander Shire Council received $225,000 to further develop the Get Lost Platform, the central component of their Creative Cluster Facilitation program. It aims to help arts, culture and creative industries shift to a cooperative operating model. Stage 2 will include full web functionality, training and development, and design, marketing and communications.

## Economic development

### Mildura Riverfront Stage 1A – Village Square

Mildura Riverfront Stage 1A – Village Square received $5 million as part of an overall project to connect the river to the township. The next stage will further transform the precinct with a revitalised village square to provide a central meeting site at the Mildura Riverfront. The project will convert the current carpark into a significant activation site with an eclectic mix of community and commercial opportunities. The development also includes landscaping upgrades and pedestrian connections to existing riverfront sites, strengthening connection between the CBD and the river catering for the needs of locals and tourists.

### Macedon Shared Trails

The Macedon Shared Trails project was supported by $8.75 million to help deliver the Woodend-Macedon-New Gisborne-Riddells Creek Shared Trails Experience. The project will develop a combined rail trail through rural landscapes, towns and heritage sites as part of a longer trail intended to link with existing and future trails in the region. The trails will be safe, off-road where possible, and designed to encourage shared, low-volume cycling, walking and running for various abilities.

### Romsey Ecotherapy Park – Stage 3

Victorian Government support of $615,000 was provided for the final stage of the Romsey Ecotherapy Park development. This stage will deliver the Woodland Ramble at the southern end of the park, forming a creative natural space for freeform interactions with nature. It will also feature a hut building frame and rambling trail.

### Cohuna CBD and Waterfront Connections

Cohuna CBD and Waterfront connections received $1.7 million in Victorian Government support to create a unique lifestyle experience for residents and visitors by establishing stronger connections to the Cohuna Waterfront along the Gunbower Creek. The upgrade will encourage new business development in a streetscape that is fresh and modern, and reflects Cohuna’s growth potential. The streetscape will connect to the park and creek to encourage greater engagement with the hospitality sector to drive new business activity. The project includes boardwalks, a beach, all ability playground, passive and active equipment improving the connection to Gunbower Island.

### Kerang Industrial Estate Expansion

Gannawarra Shire Council received $900,000 from the Victorian Government to support the development of the next stage of the industrial estate expansion on Tate Drive in Kerang. The project will make the remaining 14 lots available to local businesses and includes road construction, drainage, potable water, electricity and communications. The estate is a key site for jobs and investment creation and represents an ongoing opportunity to develop and attract new business.

### Sustainable recreational water for Quambatook

The Victorian Government provided $2.05 million to incorporate water control by isolating flows to contain recreational water in a section of the Avoca River near Quambatook. The project will deliver new infrastructure to hold water in the Avoca River and create a weir pool by refurbishing the existing causeway. The project will also construct tracks and trails to connect the weir pool to Quambatook CBD, provision of a kayak launch, picnic facility, fishing jetty and platform, playground and exercise equipment, and beautification of the weir pool precinct.

### Gargarro Regional Botanic Garden – Stage 2

Stage 2 of the Gargarro Regional Botanic Garden – a Loddon Campaspe Regional Partnership priority – received $1.48 million in Victorian Government support. Project works will include the construction of the ‘See’ gardens encompassing the little pretties garden, cloud garden, sunrise yellow and hot pink gardens, silver garden, garden of falling snow and the vibrant display garden, welcome gateway, ephemeral water feature, a lookout and parkland garden.

### Bendigo Showgrounds Upgrade

Delivering food and market precinct upgrades identified in the Bendigo Showground Masterplan were supported by a Victorian Government grant of $680,000. Works will include upgrading public amenities, increasing accessibility, internal signage and site beautification. Amenity improvements will include asphalting and drainage upgrades and installing climate control and service improvements in the Bendigo Exhibition Centre.

### Golden Dragon Museum Restaurant and Outdoor Dining Activation

The initial component of the proposed redevelopment and activation of the Bendigo Chinese Golden Dragon Museum Precinct received $1 million in Victorian Government funding. Stage 1A will enhance front of house areas, and upgrade the commercial kitchen, cafe seating area and introduce an outdoor dining experience. The latter will incorporate lighting to link the Golden Dragon Museum with the adjoining Chinese Gardens. The upgrades will also enable the Golden Dragon Museum to secure a commercial operator for the cafe and dine-in facilities.

### Buloke Play Spaces Trail

Victorian Government funding of $2.6 million will help deliver a Play Spaces Trail approximately 220km long across five townships in Buloke Shire. The project will deliver the first three stages of the Buloke Play Spaces Strategy by developing a locally themed destination play space in each town.

### Maryborough Railway Station Upgrade and Activation

The Victorian Government provided $1.8 million to enable Maryborough Railway Station to be developed into a visitor and activity hub that will accommodate tourism, commercial, transport and community uses. Works will expand the Visitor Information Centre and cafe and deliver a digital interpretive experience. The project will also involve refurbishing the former stationmasters’ quarters as creative studios, expanding the co-working space, and providing all abilities access.

### Pyramid Hill Community Centre Development – Stage 1

Detailed designs and tender documentation for all three stages of the Pyramid Hill Community Centre will be supported by $2.47 million from the Victorian Government. Stage 1 will involve constructing an allied health wing and senior citizens’ room. It will be delivered using child friendly universal design principles.

### Mount Alexander Shire – Small Town Streetscapes – Stage 3 and 4

Three streetscapes for Chewton, Guildford and Newstead will be supported by a $1.4 million Victorian Government grant. The project will deliver street beautification and supporting infrastructure for local businesses in the town centres to improve economic activity and community connection. This project builds on Stage 1 and 2, which also previously received support from the Victorian Government.

### Activating Swan Hill Pioneer Settlement

The Victorian Government provided $450,000 to help the Swan Hill Pioneer Settlement realise its vision to become one of the leading heritage attractions in Australia. The project will deliver new/updated audio, projection, and imagery to complement the existing water laser show, the design and installation of new laser projection sites within the settlement and new laser show content that includes local Aboriginal culture and history and early settlement experiences.

## Regional planning and coordination

The Mallee and Loddon Campaspe Regional Partnerships and the Loddon Mallee RDA Committee have coordinated a broad range of projects that will position the region for future success. With new community membership reinvigorating the Mallee and Loddon Campaspe Regional Partnerships, the committees contributed to COVID-19 recovery planning and the preparations of the new Regional Economic Development Strategies for the region.

### Loddon Mallee RDA

The Loddon Mallee RDA had a very active year promoting economic development within the region.

Focused on raising its profile and increasing its advocacy role amongst stakeholders, the RDA established a social media presence to increase its connection to business and industry leaders. Sponsorship of 10 chambers of commerce within the region has created interest in the RDA and developed contacts and nurtured ideas.

The year included an advocacy trip to Parliament House in Canberra where the RDA chair and deputy chair meet with the Minister for Energy to advocate the region’s hydrogen aspirations, and with advisers from the office of the Minister for Agriculture.

Working in collaboration with the region’s Regional Partnerships, the RDA boosted the viability and sustainability of the region’s Food Industry Supply Chain with the development of 30 opportunities into 15 business cases and applications for funding. It led the establishment of the Mallee Hydrogen Cluster, preparing a Hydrogen Roadmap and preparing collateral that would ultimately lead to the region being successful in being recognised as one of the 13 NERA Hydrogen Clusters across Australia.

The RDA supported the development of the Loddon Campaspe Health Sector Pathways Roadmap, a project that is helping to get the health, training and secondary education sectors working together to ensure that our region will meet the growing demand for health workers. It also provided funding to establish a Heathcote Dementia Village. The Heathcote Dementia Village will be a major employer as well as a state-of-the-art facility drawing patients from across the region as well as Melbourne.

Financials 2020–21

# Grant payments

In 2020-21, the following payments were made:

| Organisation | Project | Payment $ |
| --- | --- | --- |
| 2014 Bushfires Economic Recovery Fund |  |  |
| Latrobe City Council | Future Morwell – Morwell City Entrances project | 35,000 |
| Activation of Benalla Foreshore and Splashpark Park |  |  |
| Benalla Rural City Council | Benalla Foreshore and Splash Park | 1,900,000 |
| Alpine Resort Support Program – Stream 2 |  |  |
| 4SITE Australia Pty Ltd | ALPRES2 – 4SITE Australia | 25,000 |
| 4SITE Falls Creek | ALPRES2 – 4SITE Falls Creek | 25,000 |
| All Seasons Health (Vic) Pty Ltd | ALPRES2 – All Seasons Health (Vic) | 15,000 |
| Angleton Contracting Pty Ltd | ALPRES2 – Angleton Contracting | 5,000 |
| Astra Bar and Restaurant | ALPRES2 – Astra Bar and Restaurant | 10,000 |
| Blue Brumby and Dicky Knees – Nedlands | ALPRES2 – Blue Brumby and Dicky Knees – Nedlands | 15,000 |
| Burger Haus Mount Buller Trust | ALPRES2 – Burger Haus Mount Buller | 5,000 |
| Debbie Howie Trust | ALPRES2 – Debbie Howie Trust | 10,000 |
| Dinner Plain Central – Dinner Plain | ALPRES2 – Dinner Plain Central – Dinner Plain | 10,000 |
| Double Black Alpine Group | ALPRES2 – Double Black Alpine Group | 25,000 |
| Falls Creek Central Reservations | ALPRES2 – Falls Creek Central Reservations | 20,000 |
| Falls Creek Central Snowsports | ALPRES2 – Falls Creek Central Snowsports | 10,000 |
| George's Ski Hire | ALPRES2 – George's Ski Hire | 15,000 |
| Habitat Partnership Pty Ltd | ALPRES2 – Habitat Partnership | 25,000 |
| Henry Wajswelner (18/10/1959) | ALPRES2 – Henry Wajswelner | 15,000 |
| Jean-Francois Rupp T/A Alpine Nature Experience | ALPRES2 – Jean-Francois Rupp T/A Alpine Nature Experience | 15,000 |
| Mike and Elle's Top Shots Photography Pty Ltd | ALPRES2 – Mike and Elle's Top Shots Photography | 15,000 |
| Mount Beauty Supermarket Pty Ltd T/A Falls Creek Foodworks Supermarket | ALPRES2 – Mount Beauty Supermarket | 25,000 |
| N Gschwend and B Hadden | ALPRES2 – N Gschwend and B Hadden | 25,000 |
| Nelse Alpine Lodge | ALPRES2 – Nelse Alpine Lodge | 10,000 |
| Ortho Ski | ALPRES2 – Ortho Ski | 10,000 |
| The Trustee for Altitude Physiotherapy and Massage Unit Trust | ALPRES2 – Altitude Physiotherapy and Massage | 20,000 |
| The Trustee for O'Brien Family Trust and The Trustee for Paul Duff Family Trust | ALPRES2 – The Trustee for O'Brien Family Trust and The Trustee for Paul Duff | 10,000 |
| Traverse Alpine Operations Pty Ltd T/A Trackers Mountain Lodge | ALPRES2 – Traverse Alpine Operations | 20,000 |
| Velocity Distributors Pty Ltd | ALPRES2 – Velocity Distributors | 15,000 |
| YMCA Camping Ltd – Falls Creek | ALPRES2 – YMCA Camping Ltd – Falls Creek | 25,000 |
| Alpine Resort Support Program – Stream 3 |  |  |
| Alpine Heights Chalets Pty Ltd | ALPRES3 – Alpine Heights Chalets Pty Ltd | 25,000 |
| Astra HL Pty Ltd | ALPRES3 – Astra HL Pty Ltd | 25,000 |
| Cedarwood Apartments | ALPRES3 – Cedarwood Apartments | 25,000 |
| East St Falls Pty Ltd | ALPRES3 – East St Falls Pty Ltd | 25,000 |
| Frueauf Services Pty Ltd | ALPRES3 – Frueauf Services Pty Ltd | 25,000 |
| Habitat Apartments Australia Pty Ltd | ALPRES3 – Habitat Apartments Australia Pty Ltd | 25,000 |
| Halleys Lodge and Halleys Ski Hire and Shop | ALPRES3 – Halleys Lodge and Halleys Ski Hire | 15,000 |
| Huski Falls Creek Pty Ltd | ALPRES3 – Huski Falls Creek Pty Ltd | 15,000 |
| Jobela Pty Ltd t/as Pretty Valley Lodge (Ropers Apartments) | ALPRES3 – Pretty Valley Lodge | 25,000 |
| Koki Alpine Resort – Falls Creek Vic | ALPRES3 – Koki Alpine Resort | 15,000 |
| Mount Buller Chalet Hotel and Suites Pty Ltd | ALPRES3 – Mount Buller Chalet Hotel and Suites Pty Ltd | 25,000 |
| Silverski Pty Ltd – Site 14 | ALPRES3 – Silverski Pty Ltd – Site 14 | 25,000 |
| Snow Crystal Inn Ltd | ALPRES3 – Snow Crystal Inn Ltd | 25,000 |
| Thurau Pty Ltd | ALPRES3 – Thurau Pty Ltd | 25,000 |
| West St Falls Pty Ltd | ALPRES3 – West St Falls Pty Ltd | 25,000 |
| Alpine Resorts Support Program – Stream 1 |  |  |
| Alpine Heights Chalets Pty Ltd | ALPRES3 – Alpine Heights Chalets Pty Ltd | 25,000 |
| Astra HL Pty Ltd | ALPRES3 – Astra HL Pty Ltd | 25,000 |
| Cedarwood Apartments | ALPRES3 – Cedarwood Apartments | 25,000 |
| East St Falls Pty Ltd | ALPRES3 – East St Falls Pty Ltd | 25,000 |
| Frueauf Services Pty Ltd | ALPRES3 – Frueauf Services Pty Ltd | 25,000 |
| Habitat Apartments Australia Pty Ltd | ALPRES3 – Habitat Apartments Australia Pty Ltd | 25,000 |
| Alpine Resorts Support Program – Stream 1 |  |  |
| 100A Goal Post Road Nominees Pty Ltd | ALPRES1 – 100A Goal Post Road Nominees | 4,802 |
| 17 The Avenue Pty Ltd | ALPRES1 – 17 The Avenue | 20,000 |
| Aardvark Alpine Club Inc | ALPRES1 – Aardvark Alpine Club | 20,000 |
| Abom Holdings Pty Ltd | ALPRES1 – Abom Holdings | 20,000 |
| Aeski Ski Club Inc – Mount Buller | ALPRES1 – Aeski Ski Club Inc – Mount Buller | 8,447 |
| Ajax Ski Club | ALPRES1 – Ajax Ski Club | 2,806 |
| Alkira Ski Club Inc | ALPRES1 – Alkira Ski Club | 9,945 |
| Alpha Ski Lodge | ALPRES1 – Alpha Ski Lodge | 12,140 |
| Alpine Haven Pty Ltd | ALPRES1 – Alpine Haven | 20,000 |
| Alpine Heights Chalets Pty Ltd | ALPRES1 – Alpine Heights Chalets | 20,000 |
| Alpine Heights Pty Ltd | ALPRES1 – Alpine Heights | 20,000 |
| Alpine Rose | ALPRES1 – Alpine Rose | 20,000 |
| Alpine Super Pty Ltd | ALPRES1 – Alpine Super | 12,363 |
| Altamont Lodge – Mount Buller | ALPRES1 – Altamont Lodge – Mount Buller | 7,432 |
| Alto Villas Pty Ltd | ALPRES1 – Alto Villas | 20,000 |
| Anare Ski Club Inc – Mount Baw Baw | ALPRES1 – Anare Ski Club – Mount Baw Baw | 14,382 |
| Anton Huette Inc – Hotham Heights | ALPRES1 – Anton Huette Inc – Hotham Heights | 20,000 |
| Apea Ski Club | ALPRES1 – Apea Ski Club | 20,000 |
| Apira Ski Club Inc | ALPRES1 – Apira Ski Club | 13,862 |
| Arrabri Ski Club Inc | ALPRES1 – Arrabri Ski Club | 20,000 |
| Astra HL Pty Ltd | ALPRES1 – Astra HL | 20,000 |
| Austen Alpine Club Inc | ALPRES1 – Austen Alpine Club | 15,584 |
| Australian Alpine Club Falls Creek Inc – Falls Creek | ALPRES1 – Australian Alpine Club Falls Creek – Falls Creek | 20,000 |
| Australian Womens Ski Club Inc | ALPRES1 – Australian Womens Ski Club | 5,926 |
| Avalanche Alpine Holdings Pty Ltd | ALPRES1 – Avalanche Alpine Holdings | 3,392 |
| Avitrack Pty Ltd | ALPRES1 – Avitrack | 20,000 |
| Bamco Woods | ALPRES1 – Bamco Woods | 20,000 |
| Beehive Apartments Pty Ltd | ALPRES1 – Beehive Apartments | 5,371 |
| Bembooka Ski Club Inc | ALPRES1 – Bembooka Ski Club Inc | 20,000 |
| Benalla Ski Club Inc | ALPRES1 – Benalla Ski Club | 13,794 |
| Benmore Ski Club | ALPRES1 – Benmore Ski Club | 8,140 |
| Birraleen Pty Ltd | ALPRES1 – Birraleen | 20,000 |
| Blue Eyes Ski Co-operative | ALPRES1 – Blue Eyes Ski Co-operative | 4,496 |
| Bogong Ski Club Inc | ALPRES1 – Bogong Ski Club | 20,000 |
| Brucktal Flats Pty Ltd – Falls Creek | ALPRES1 – Brucktal Flats – Falls Creek | 11,003 |
| Brush Ski Club – Hotham Heights | ALPRES1 – Brush Ski Club – Hotham Heights | 20,000 |
| Buller Central Pty Ltd | ALPRES1 – Buller Central | 20,000 |
| Bullhold Pty Ltd | ALPRES1 – Bullhold | 9,196 |
| Bundarra Ski Club Inc. | ALPRES1 – Bundarra Ski Club | 20,000 |
| Burrumbeep Ski Club Inc – Hotham Heights | ALPRES1 – Burrumbeep Ski Club Inc – Hotham Heights | 12,680 |
| Carey Alpine Club Inc | ALPRES1 – Carey Alpine Club | 20,000 |
| Cawarra Ski Club Inc | ALPRES1 – Cawarra Ski Club | 7,152 |
| Cedarwood Apartments | ALPRES1 – Cedarwood Apartments | 20,000 |
| Chamois 69 Pty Ltd | ALPRES1 – Chamois 69 | 20,000 |
| Chamois Ski CLub Inc | ALPRES1 – Chamois Ski CLub Inc | 8,378 |
| Chetwynd Lodge Pty Ltd – Mount Buller | ALPRES1 – Chetwynd Lodge – Mount Buller | 8,192 |
| Chorki Community Advancement Co-Op Ltd | ALPRES1 – Chorki Community Advancement Co-Op | 20,000 |
| Collegians Ski Club – Mount Buller | ALPRES1 – Collegians Ski Club – Mount Buller | 8,072 |
| Coonamar Ski Club Pty Ltd | ALPRES1 – Coonamar Ski Club | 8,072 |
| Cooski | ALPRES1 – Cooski | 20,000 |
| Cosela Alpine Club Inc | ALPRES1 – Cosela Alpine Club Inc | 20,000 |
| Courchevel Pty Ltd – Mount Buller | ALPRES1 – Courchevel – Mount Buller | 12,851 |
| CSIR Ski Club | ALPRES1 – CSIR Ski Club | 8,310 |
| Daniel Francis Hosemans – Mount Baw Baw Village | ALPRES1 – Daniel Francis Hosemans – Mount Baw Baw Village | 4,114 |
| Diana Alpine Lodge Pty Ltd | ALPRES1 – Diana Alpine Lodge | 20,000 |
| Dolomite Ski Lodge | ALPRES1 – Dolomite Ski Lodge | 16,533 |
| Double B Ski Club Inc | ALPRES1 – Double B Ski Club Inc | 7,084 |
| Downhill Ski Club Inc | ALPRES1 – Downhill Ski Club | 12,670 |
| DPSI General Pty Ltd | ALPRES1 – DPSI General | 20,000 |
| Du Nord Ski Club Inc – Mount Baw Baw Village | ALPRES1 – Du Nord Ski Club – Mount Baw Baw Village | 20,000 |
| EdSki Club Co-operative Ltd | ALPRES1 – EdSki Club Co-operative Ltd | 20,000 |
| East St Falls Pty Ltd | ALPRES1 – East St Falls | 20,000 |
| Edelweiss Alpine Flats Pty Ltd | ALPRES1 – Edelweiss Alpine Flats | 20,000 |
| Edelweiss Ski Club of Australia Inc | ALPRES1 – Edelweiss Ski Club of Australia | 8,812 |
| Eiger Co-operative Ltd | ALPRES1 – Eiger Co-operative | 20,000 |
| Eleventh Voltron Pty Ltd | ALPRES1 – Eleventh Voltron | 20,000 |
| Elk At Falls Pty Ltd | ALPRES1 – Elk At Falls | 20,000 |
| Elk Lodge | ALPRES1 – Elk Lodge | 332 |
| Elkhorn Apartments Pty Ltd – Mount Buller | ALPRES1 – Elkhorn Apartments – Mount Buller | 20,000 |
| Etna Lodge Pty Ltd | ALPRES1 – Etna Lodge | 5,925 |
| Eumarellah Recreation Co-Operative Limited | ALPRES1 – Eumarellah Recreation Co-Operative | 20,000 |
| Everest Ski Lodge | ALPRES1 – Everest Ski Lodge | 20,000 |
| Falls Creek Co-Operative Society Ltd – Falls Creek | ALPRES1 – Falls Creek Co-Operative Society – Falls Creek | 15,673 |
| Falls Creek Country Club Pty Ltd | ALPRES1 – Falls Creek Country Club | 20,000 |
| Falls Creek Home Units Pty Ltd | ALPRES1 – Falls Creek Home Units | 20,000 |
| Falls Creek Hotel | ALPRES1 – Falls Creek Hotel | 20,000 |
| Fannys Finish Pty Ltd T/A Winterbrook Chalet | ALPRES1 – Fannys Finish | 7,663 |
| Feathertop Lodge | ALPRES1 – Feathertop Lodge | 10,614 |
| Frosty Loop Unit Trust | ALPRES1 – Frosty Loop Unit | 20,000 |
| Frueauf Services Pty Ltd | ALPRES1 – Frueauf Services | 20,000 |
| Gafia Inc | ALPRES1 – Gafia | 20,000 |
| Gebi Pty Ltd – Falls Creek | ALPRES1 – Gebi – Falls Creek | 20,000 |
| Geelong Ski Club Inc | ALPRES1 – Geelong Ski Club | 4,428 |
| Geilo Ski Flats Pty Ltd | ALPRES1 – Geilo Ski Flats | 15,404 |
| Gliss Ski Club Inc | ALPRES1 – Gliss Ski Club Inc | 7,868 |
| Gravbrot Ski Club Inc | ALPRES1 – Gravbrot Ski Club Inc | 20,000 |
| Grimus Operations Pty Ltd | ALPRES1 – Grimus Operations | 20,000 |
| H & D Property Group Pty Ltd | ALPRES1 – H & D Property Group | 20,000 |
| Habitat Apartments Australia Pty Ltd | ALPRES1 – Habitat Apartments Australia | 20,000 |
| Halleys Lodge and Halleys Ski Hire and Shop | ALPRES1 – Halleys Lodge and Halleys Ski Hire and Shop | 20,000 |
| Hangman's Drop Ski Club Inc | ALPRES1 – Hangman's Drop Ski Club Inc | 10,821 |
| Higgi Drive Pty Ltd | ALPRES1 – Higgi Drive | 14,268 |
| High Plains Flats Pty Ltd | ALPRES1 – High Plains Flats | 20,000 |
| Hima Pty Ltd | ALPRES1 – Hima | 11,924 |
| Hotham Marouka Ski Club Inc | ALPRES1 – Hotham Marouka Ski Club | 16,116 |
| Huski Pty Ltd – Falls Creek | ALPRES1 – Huski – Falls Creek | 20,000 |
| Huski Ski Apartments Pty Ltd | ALPRES1 – Huski Ski Apartments | 20,000 |
| Icicles Ski Club – Mount Buller | ALPRES1 – Icicles Ski Club – Mount Buller | 20,000 |
| IHP Alpine Club Inc – Hotham Heights | ALPRES1 – IHP Alpine Club – Hotham Heights | 19,738 |
| Iltis Ski Club Inc – Mount Buller | ALPRES1 – Iltis Ski Club Inc – Mount Buller | 9,230 |
| IMAJ Pty Ltd – Falls Creek | ALPRES1 – IMAJ – Falls Creek | 20,000 |
| Jalanga Co-Operative Ltd | ALPRES1 – Jalanga Co-Operative | 20,000 |
| John Gardiner Ski Club Co-Operative Ltd – Mount Baw Baw Village | ALPRES1 – John Gardiner Ski Club – Mount Baw Baw Village | 20,000 |
| Jungfrau Ski Club Co-Operative Ltd | ALPRES1 – Jungfrau Ski Club Co-Operative Ltd | 9,434 |
| K2 Apartments Pty Ltd | ALPRES1 – K2 Apartments | 20,000 |
| Kabuki Chalets Pty Ltd | ALPRES1 – Kabuki Chalets | 2,810 |
| Kalyna Ski Club Co-Operative Limited | ALPRES1 – Kalyna Ski Club Co-Operative | 20,000 |
| Karnulurra Ski Club Pty Ltd | ALPRES1 – Karnulurra Ski Club | 15,665 |
| Karoondah Apartments Pty Ltd | ALPRES1 – Karoondah Apartments | 11,102 |
| Kilimanjaro Alpine Apartments | ALPRES1 – Kilimanjaro Alpine Apartments | 20,000 |
| Koki Alpine Resort – Falls Creek | ALPRES1 – Koki Alpine Resort – Falls Creek | 20,000 |
| Kongoola Ski Club Inc | ALPRES1 – Kongoola Ski Club | 20,000 |
| Koomerang Ski Club – Mount Buller | ALPRES1 – Koomerang Ski Club – Mount Buller | 20,000 |
| Kooroora Ltd – Mount Buller | ALPRES1 – Kooroora Ltd – Mount Buller | 14,886 |
| Lachen Nominees Pty Ltd | ALPRES1 – Lachen Nominees | 20,000 |
| Langi Taan Ski Club | ALPRES1 – Langi Taan ski club | 20,000 |
| Lawler’s Apartments Pty Ltd | ALPRES1 – Lawler’s Apartments | 20,000 |
| Leeton Alpine Sports Club – Hotham Heights | ALPRES1 – Leeton Alpine Sports Club – Hotham Heights | 20,000 |
| Limlimbu Ski Flats Pty Ltd | ALPRES1 – Limlimbu Ski Flats | 20,000 |
| Lindros Super Pty Ltd ATF John Lindros Superannuation Fund | ALPRES1 – Lindros Super | 3,133 |
| Lorraine Tribe | ALPRES1 – Lorraine Tribe | 5,049 |
| Lot 42 Ski Club Inc | ALPRES1 – Lot 42 Ski Club | 18,725 |
| M Ski Club Inc | ALPRES1 – M Ski Club | 6,233 |
| McMillan Ski Club Inc | ALPRES1 – McMillan Ski Club Inc | 20,000 |
| Meki Ski Club | ALPRES1 – Meki Ski Club | 8,140 |
| Merrijig Ski Club Coop Ltd – Mount Buller | ALPRES1 – Merrijig Ski Club – Mount Buller | 11,648 |
| Mitre Ski Club Inc | ALPRES1 – Mitre Ski Club | 11,001 |
| Molony's Apartments Pty Ltd | ALPRES1 – Molony's Apartments | 20,000 |
| Moose Lodge Pty Ltd | ALPRES1 – Moose Lodge | 15,810 |
| Moritz Pty Ltd – Mount Hotham | ALPRES1 – Moritz – Mount Hotham | 4,887 |
| Mount Buller Toboggan Hire | ALPRES1 – Mount Buller Toboggan Hire | 2,016 |
| Mount Baw Baw Apartments | ALPRES1 – Mount Baw Baw Apartments | 20,000 |
| Mount Buller Chalet Apartments Ltd | ALPRES1 – Mount Buller Chalet Apartments | 20,000 |
| Mount Buller Chalet Hotel and Suites Pty Ltd | ALPRES1 – Mount Buller Chalet Hotel and Suites | 20,000 |
| Site 88 – Murmeli Pty Ltd | ALPRES1 – Site 88 – Murmeli | 20,000 |
| Myrtleford Ski Club Inc | ALPRES1 – Myrtleford Ski Club | 20,000 |
| Neringa Ski Club Inc | ALPRES1 – Neringa Ski Club Inc | 5,994 |
| Nindethana Ski Club Inc | ALPRES1 – Nindethana Ski Club | 20,000 |
| Number 34 Stirling Road Pty Ltd | ALPRES1 – Number 34 Stirling Road | 13,463 |
| Ogg Ski Club Inc | ALPRES1 – Ogg Ski Club | 6,165 |
| Oldina Ski Club Victoria Inc | ALPRES1 – Oldina Ski Club Victoria Inc | 19,805 |
| Omski Ltd | ALPRES1 – Omski | 11,103 |
| Opal Ski Club Inc | ALPRES1 – Opal Ski Club | 5,994 |
| Ormond Ski Club | ALPRES1 – Ormond Ski Club | 20,000 |
| Our Own Little Zugerberg Trust ATF Mango Property Services Pty Ltd | ALPRES1 – Our Own Little Zugerberg Trust | 7,112 |
| Patscherkofel Lodge Ltd – Mount Buller | ALPRES1 – Patscherkofel Lodge Ltd – Mount Buller | 14,100 |
| PBF Units Pty Ltd – Mount Hotham | ALPRES1 – PBF Units – Mount Hotham | 20,000 |
| Pearse Lodge Unit Trust | ALPRES1 – Pearse Lodge Unit Trust | 20,000 |
| Omski Ltd | ALPRES1 – Omski | 11,103 |
| Pegasus Alpine Club Co-Operative Ltd | ALPRES1 – Pegasus Alpine Club | 20,000 |
| Peninsula Ski Club Inc | ALPRES1 – Peninsula Ski Club | 20,000 |
| Players Ski Lodge | ALPRES1 – Players Ski Lodge | 20,000 |
| Prestige Alpine Management Pty Ltd | ALPRES1 – Prestige Alpine Management | 20,000 |
| Preston Alpine Lodge Inc | ALPRES1 – Preston Alpine Lodge | 8,004 |
| Pretty Valley Pty Ltd – Falls Creek | ALPRES1 – Pretty Valley – Falls Creek | 20,000 |
| Putti Flats Pty Ltd | ALPRES1 – Putti Flats | 18,778 |
| Rangers Pty Ltd – Mount Hotham | ALPRES1 – Rangers – Mount Hotham | 20,000 |
| Razorback Pty Ltd | ALPRES1 – Razorback | 20,000 |
| RCH Alpine Club | ALPRES1 – RCH Alpine Club | 18,720 |
| Riverwild Management Pty Ltd | ALPRES1 – Riverwild Management | 20,000 |
| Rob Gray Ski Club Inc – Mount Baw Baw Village | ALPRES1 – Rob Gray Ski Club – Mount Baw Baw Village | 20,000 |
| Schuss Alpine Club – Mount Buller | ALPRES1 – Schuss Alpine Club – Mount Buller | 20,000 |
| Scouts Victoria | Alpine Resorts Support Program – Stream 1 – Scouts Victoria | 20,000 |
| Second Rainbow Lodges Pty Ltd | ALPRES1 – Second Rainbow Lodges | 20,000 |
| Shepparton Alpine Club | ALPRES1 – Shepparton Alpine Club | 20,000 |
| Site 14 – Silverski Pty Ltd | ALPRES1 – Silverski – Site 14 | 20,000 |
| Site 184 Pty Ltd | ALPRES1 – Site 184 | 9,023 |
| Site 19 Pty Ltd | ALPRES1 – Site 19 Pty Ltd | 19,071 |
| Site 210 Falls Creek Pty Ltd | ALPRES1 – Site 210 – Falls Creek | 20,000 |
| Site 24 Pty Ltd | ALPRES1 – SITE 24 | 16,797 |
| Site 82 Falls Creek Pty Ltd | ALPRES1 – Site 82 – Falls Creek | 20,000 |
| Site 84 Pty Ltd | ALPRES1 – Site 84 | 20,000 |
| Site 93 Condominium Pty Ltd | ALPRES1 – Site 93 – Condominium Pty Ltd – Falls Creek | 20,000 |
| Skali Ski Club Inc | ALPRES1 – Skali Ski Club | 20,000 |
| Ski Club of East Gippsland Inc | ALPRES1 – Ski Club of East Gippsland Inc | 20,000 |
| Ski Club of Victoria | ALPRES1 – Ski Club of Victoria | 20,000 |
| Snow Crystal Inn Ltd | ALPRES1 – Snow Crystal Inn | 20,000 |
| Snowflake Investments Pty Ltd | ALPRES1 – Snowflake Investments | 8,802 |
| Site 47 – Snowlands Pty Ltd | ALPRES1 – Site 47 – Snowlands | 13,012 |
| Snowlease Victoria Pty Ltd – Falls Creek | ALPRES1 – Snowlease Victoria – Falls Creek | 7,335 |
| Southern Cross Pty Ltd – Falls Creek | ALPRES1 – Southern Cross – Falls Creek | 6,293 |
| Southern Cross Ski Club Pty Ltd | ALPRES1 – Southern Cross Ski Club | 13,521 |
| Spark Ski Club Pty Ltd | ALPRES1 – Spark Ski Club | 7,663 |
| St Anton Pty Ltd – Mount Buller | ALPRES1 – St Anton – Mount Buller | 20,000 |
| St Trinian Ski Club Pty Ltd | ALPRES1 – St Trinian Ski Club | 20,000 |
| Summit Ridge Pty Ltd | ALPRES1 – Summit Ridge | 20,000 |
| Sun Run Apartments Pty Ltd | ALPRES1 – Sun Run Apartments | 20,000 |
| Sunvalley Mansions Pty Ltd | ALPRES1 – Sunvalley Mansions | 20,000 |
| Swindlers Valley Ski Club Pty Ltd | ALPRES1 – Swindlers Valley Ski Club | 16,427 |
| Taki Ski Club | ALPRES1 – Taki Ski Club | 16,060 |
| Tallawarra Ski Club Inc | ALPRES1 – Tallawarra Ski Club Inc | 17,096 |
| Tanderra Pty Ltd – Hotham | ALPRES1 – Tanderra – Hotham | 20,000 |
| Tanjil Creek Lodge – Mount Baw Baw Village | ALPRES1 – Tanjil Creek Lodge – Mount Baw Baw Village | 18,834 |
| Tatry Ski Club Inc | ALPRES1 – Tatry Ski Club Inc | 9,741 |
| The Alpine Club of Victoria Inc | ALPRES1 – The Alpine Club of Victoria | 14,450 |
| The Christiana Pty Ltd | ALPRES1 – The Christiana | 20,000 |
| The Drifters Pty Ltd – Mount Buller | ALPRES1 – The Drifters – Mount Buller | 12,328 |
| The Kiewa Valley Ski Club Pty Ltd | ALPRES1 – The Kiewa Valley Ski Club | 20,000 |
| The Peak Pty Ltd – Mount Buller | ALPRES1 – The Peak – Mount Buller | 20,000 |
| The RAN Ski Club | ALPRES1 – The RAN Ski Club | 14,441 |
| The Trustee for Vairaktaris Superfund | ALPRES1 – The Trustee for Vairaktaris Superfund | 20,000 |
| The Village Hub Pty Ltd | ALPRES1 – The Village Hub | 20,000 |
| Thurau Pty Ltd | ALPRES1 – Thurau | 20,000 |
| Timberline Ski Lodge Pty Ltd | ALPRES1 – Timberline Ski Lodge | 8,621 |
| Tinogra Pty Ltd | ALPRES1 – Tinogra | 11,495 |
| Tivoli Ski Club Inc – Falls Creek | ALPRES1 – Tivoli Ski Club – Falls Creek | 20,000 |
| Twin Towers Ltd | ALPRES1 – Twin Towers | 20,000 |
| Ullr Ski Club | ALPRES1 – Ullr Ski Club | 10,286 |
| Ultima Developments Pty Ltd | ALPRES1 – Ultima Developments | 20,000 |
| University Ski Club – Falls Creek | ALPRES1 – University Ski Club – Falls Creek | 20,000 |
| VSL Ski Association Inc – Mount Buller | ALPRES1 – VSLSki Association Inc – Mount Buller | 10,660 |
| Vagabond Ski Club Inc – Carnegie | ALPRES1 – Vagabond Ski Club – Carnegie | 20,000 |
| Vail Club Pty Ltd | ALPRES1 – Vail Club | 9,310 |
| Valhalla Ski Club Pty Ltd | ALPRES1 – Valhalla Ski Club | 16,612 |
| Valley View Pty Ltd – Mount Buller | ALPRES1 – Valley View – Mount Buller | 9,504 |
| Vengon Pty Ltd | ALPRES1 – Vengon | 10,077 |
| Wagga Alpine Ski Club inc | ALPRES1 – Wagga Alpine Ski Club | 20,000 |
| Wangaratta Ski Club | ALPRES1 – Wangaratta Ski Club | 20,000 |
| Weideln Flats Pty Ltd | ALPRES1 – Weideln Flats | 8,274 |
| West St Falls Pty Ltd | ALPRES1 – West St Falls | 20,000 |
| White Horse Village Pty Ltd | ALPRES1 – White Horse Village | 20,000 |
| White Star Pty Ltd | ALPRES1 – White Star | 6,041 |
| White Winter Investments Pty Ltd | ALPRES1 – White Winter Investments | 20,000 |
| Winter Cocoon Pty Ltd | ALPRES1 – Winter Cocoon | 9,564 |
| Winterhaven Lodge Pty Ltd | ALPRES1 – Winterhaven Lodge | 20,000 |
| Wongungarra Alpine Ski Club Pty Ltd | ALPRES1 – Wongungarra Alpine Ski Club | 20,000 |
| Zirkys Apartments Pty Ltd | ALPRES1 – Zirkys Apartments | 20,000 |
| Apollo Bay Harbour Redevelopment |  |  |
| Colac Otway Shire | Apollo Bay Harbour – Geelong City Deal | 270,000 |
| Ararat Hills Mountain Bike Project |  |  |
| Parks Victoria | Ararat Hills Mountain Bike Project | 1,150,000 |
| AWRD Enhancement of Cultural Trails |  |  |
| Wodonga City Council | AWRD Development of Cultural Trails | 400,000 |
| Ballarat GovHub – DJCR Staging Post |  |  |
| Department of Justice and Community Safety (Victoria) | Ballarat GovHub Staging Post | 954,000 |
| Ballarat Innovation Lab and Digital Space |  |  |
| Runway Geelong Ltd | Ballarat Innovation Lab and Digital Space (BILDS) project | 600,000 |
| Bendigo Botanic Gardens – Central Hub |  |  |
| Greater Bendigo City Council | Bendigo Botanic Gardens Central Hub | 250,000 |
| Build a New Ecotherapy Park in Romsey |  |  |
| Macedon Ranges Shire | Romsey Ecotherapy Park – Stage 2 | 80,000 |
| Build a Water Park in Benalla |  |  |
| Benalla Rural City Council | Making a Splash in Benalla – Construction Project | 380,000 |
| Building Strategic Tourism and Cultural Assets |  |  |
| Queenscliff Harbour Pty Ltd as the Trustee for the Classic Reproductions Unit Trust and Real Harbour Company Pty Ltd and The Trustee for Peninsula Harbour Unit Trust | Queenscliff Fisherman's Wharf Precinct Rejuvenation Project | 630,000 |
| Bullock Island Master Plan Implementation, Lakes Entrance |  |  |
| East Gippsland Shire Council | Bullock Island Master Plan Implementation, Lakes Entrance | 550,000 |
| Buloke Shire Streetscape Renewal Project |  |  |
| Buloke Shire Council | Buloke Shire Streetscape Renewal Project | 1,500,000 |
| Bushfire Recovery Regional Economic Stimulus and Resilience Grants Fund |  |  |
| Alpine Shire Council | Gateway to Alpine Adventure – Stage 2 (Dinner Plain Activation) | 500,000 |
| Alpine Shire Council | Great Alpine High Country Connectivity – Dargo High Plains Road Upgrade | 500,000 |
| Destination Gippsland | Dark Skies Trail | 170,000 |
| East Gippsland Shire Council | Bruthen Streetscape Enhancements | 600,000 |
| East Gippsland Shire Council | Buchan Streetscape and Local Link Improvements | 1,680,000 |
| East Gippsland Shire Council | Old Slipway Activation – Lakes Entrance | 340,000 |
| Falls Creek Alpine Resort Management Board | Lakeside Trailhead and Foreshore Redevelopment | 2,000,000 |
| Gabrielle Ingram Pty Ltd | Sailors Grave Brewing – Dune Town | 85,000 |
| Mallacoota Abalone Ltd | Rebuild Value Add of Mallacoota Abalone Ltd Processing Facility Expansion – Stage 2B | 900,000 |
| Mansfield Autism Statewide Services (MASS) | Operation Gamechanger – Project Retreat – Stage 1A | 800,000 |
| Riviera Nautic | Riviera Nautic Jetties Redevelopment | 57,000 |
| The Alpine Hotel | Alpine Hotel Bright Redevelopment | 240,000 |
| Towong Shire Council | Great River Road – Stage 2 | 1,250,000 |
| Trustee for the Metung Hot Springs | LER – Metung Hot Springs | 750,000 |
| Upper Murray Inc | Upper Murray Place Based Power Plan | 800,000 |
| Workways Australia Ltd | Envite Environment – Training and Skills for Bushfire Economic Recovery | 465,000 |
| Bushfire Tourism and Business Fund – 2020 |  |  |
| Alpine Shire Council | Gateway to Alpine Adventure – Dinner Plain Activation | 100,000 |
| East Gippsland Shire Council | Paynesville Foreshore Master Plan | 250,000 |
| Mallacoota Abalone Ltd | Rebuilding of the Abalone Processing Facility – Stage 1 and 2A | 140,000 |
| Parks Victoria | Buchan Caves Reserve – Stage 1 | 1,800,000 |
| Rural Financial Counselling Service Victoria Gippsland | Rural Skills Connect – Gippsland | 80,200 |
| Rural Financial Counselling Service Victoria North East | Rural Skills Connect – North East | 85,000 |
| Towong Shire Council | Redevelopment of Colac Caravan Park | 375,000 |
| Wodonga City Council | Wodonga Logistics Precinct Gas Gate | 2,100,000 |
| Chiltern Community Hub |  |  |
| Indigo Shire Council | Chiltern Community Hub | 750,000 |
| Cohuna CBD and Waterfront Development |  |  |
| Gannawarra Shire Council | Cohuna CBD and Waterfront Connections | 847,000 |
| Community Events Fund 2020 |  |  |
| Alpine Shire Council | Alpine Shire Council – Community Events Fund | 180,000 |
| Ararat Rural City Council | Ararat Rural City Council – Community Events Fund | 45,000 |
| Ballarat City Council | Ballarat City Council – Community Events Fund | 50,000 |
| East Gippsland Shire Council | East Gippsland Shire Council – Community Events Fund | 200,000 |
| Glenelg Shire Council | Glenelg Shire Council – Community Events Fund | 50,000 |
| Golden Plains Shire Council | Golden Plains Shire Council – Community Events Fund | 45,000 |
| Indigo Shire Council | Indigo Shire Council – Community Events Fund | 180,000 |
| Mansfield Shire Council | Mansfield Shire Council – Community Events Fund | 180,000 |
| Northern Grampians Shire Council | Northern Grampians Shire Council – Community Events Fund | 45,000 |
| Pyrenees Shire Council | Pyrenees Shire Council – Community Events Fund | 45,000 |
| Rural City of Wangaratta | Rural City of Wangaratta – Community Events Fund | 180,000 |
| Southern Grampians Shire Council | Southern Grampians Shire Council – Community Events Fund | 50,000 |
| Towong Shire Council | Towong Shire Council – Community Events Fund | 180,000 |
| Wellington Shire Council | Wellington Shire Council – Community Events Fund | 50,000 |
| Wodonga City Council | Wodonga City Council – Community Events Fund | 50,000 |
| Community Support Fund – RDV Managed Projects |  |  |
| Borough of Queenscliffe | Queenscliffe Hub | 1,960,000 |
| Murrindindi Shire Council | Kinglake Town Centre and Streetscape Renewal | 450,000 |
| Strathbogie Shire Council | Friendly Societies Oval to Memorial Reserve Euroa Town Link | 20,000 |
| Connections project (Heathcote, Goornong, Bendigo) |  |  |
| Greater Bendigo City Council | Connections project (Heathcote, Goornong, Bendigo) | 340,000 |
| Create a Regional Car Parks Fund |  |  |
| Latrobe City Council | Latrobe City Council Main Works Package – Stage 1 | 2,179,000 |
| Latrobe City Council | Regional Car Park Fund – Latrobe City Council Early Works Package and Feasibility Assessment | 350,000 |
| CSF – Northern Futures Extension December 2020 |  |  |
| Northern Futures | CSF – Northern Futures Extension December 2020 | 184,000 |
| Destination Marketing Campaigns |  |  |
| Destination Gippsland | Marketing Campaign – Promoting Tourism to East Gippsland Border Communities | 40,000 |
| Glenelg Shire Council | Glenelg Shire Destination Marketing | 40,000 |
| Murray Regional Tourism Board Ltd | Destination Marketing – Murray Regional Tourism | 250,000 |
| Murray Regional Tourism Board Ltd | Melbourne Good Food and Wine Show 2021 – Murray Regional Tourism | 40,000 |
| Tourism North East | Destination Marketing Grants Tourism Boards – Promote Towong Area | 40,000 |
| West Wimmera Shire Council | VCMP 2021 – WWSC – Destination West Wimmera | 30,000 |
| Enabling Infrastructure to support the Cape Bridgewater Resort |  |  |
| Glenelg Shire Council | Cape Bridgewater Foreshore Masterplan Implementation | 400,000 |
| Enabling Tourism Fund Targeted Round RDV 20–21 |  |  |
| Geelong Gallery | Business Case – Geelong Gallery Redevelopment | 112,500 |
| Greater Bendigo City Council | Bendigo Art Gallery Planning Project (ETF) | 252,000 |
| FSV Growth Grant – Alliances |  |  |
| Farm Foods Pty Ltd | Farm Foods Value Chain USA Export Project | 50,000 |
| Goulburn Valley Walnuts Pty Ltd | Goulburn Valley Walnuts Business Relocation and Expansion | 63,000 |
| Grape Co Australia Pty Ltd | Table Grape Punnet Packing Equipment | 282,000 |
| Mantzaris Fisheries Pty Ltd | FSV – Value Adding Australian Prawns | 50,000 |
| Summerfruit Australia Ltd | Summerfruit to China Retail Supply Chain Development | 152,000 |
| Symons Organic Dairy | Mortlake Organic Dairy Hub | 200,000 |
| W F Montague Pty Ltd | Export Distribution Centre | 225,000 |
| Wines of Gippsland | Implementing a regional brand, sales, communication strategy for Wine Gippsland | 4,000 |
| Wines of the King Valley Inc | Prosecco Quality Marque Project | 10,000 |
| FSV Planning Grant |  |  |
| The Australian Walnut Company Pty Ltd | Establishment of a Walnut Growers' Co-operative and Processing Facility Feasibility | 30,000 |
| Geelong Waterfront Safe Harbour |  |  |
| Royal Geelong Yacht Club Inc | Geelong Waterfront Safe Harbour Precinct – Geelong City Deal | 1,500,000 |
| Gippsland – Seed Funding |  |  |
| Federation University Australia – Gippsland | MBA Cost+ | 70,000 |
| Goulburn – Priorities and Output Funding |  |  |
| Goulburn Broken Catchment Management Authority | Supporting Resilience Action in the Goulburn-Murray Region | 220,000 |
| Goulburn Valley Industry and Infrastructure Fund |  |  |
| Tatura Abattoirs Pty Ltd | Tatura Abattoirs Expansion Project | 300,000 |
| W. Ryan Abattoirs Pty Ltd | Ryan Export Upgrade Project | 75,000 |
| Great Ocean Walk Stage 1 |  |  |
| Colac Otway Shire | Apollo Bay (Wild Dog Creek) to Skenes Creek Coastal Trail – Geelong City Deal | 200,000 |
| Great South Coast – Priorities and Output Funding |  |  |
| Beyond the Bell Great South Coast Ltd | Beyond the Bell 2017–2020 | 75,000 |
| Parks Victoria | Twelve Apostles Peak Season Visitor and Traffic Management 2019–20 and 2020–21 | 159,138 |
| Great South Coast – Seed Funding |  |  |
| Moyne Shire Council | GSC Economic Futures Implementation Planning | 40,000 |
| GROW – Growing Regional Opportunities for Work |  |  |
| Be.Bendigo | Growing Regional Opportunities for Work (GROW) Bendigo | 230,000 |
| Committee for Greater Shepparton | Shepparton, Growing Regional Opportunities for Work (GROW) | 187,500 |
| Give Where You Live | Geelong, Growing Regional Opportunities for Work (GROW) Expansion | 300,000 |
| Highlands LLEN | Ballarat, Growing Regional Opportunities for Work (GROW) | 220,000 |
| Latrobe Valley Authority | Latrobe Valley, Growing Regional Opportunities for Work (GROW) | 75,000 |
| Growing Mount Hotham – Alpine Gateway |  |  |
| Mount Hotham Alpine Resort Management Board | Growing Mount Hotham – Alpine Gateway | 3,150,000 |
| Gunditj Mirring Budj Bim Electric Vehicles |  |  |
| Gunditj Mirring Traditional Owners Aboriginal Corporation | Electric Vehicle Trial – Budj Bim | 159,200 |
| Implementation of Victoria's Wine Strategy |  |  |
| Catherwood Sky Pty Ltd | Expansion to cellar door, verandah and upgrade to kitchen facilities | 5,000 |
| Chalmers Wines Australia Pty Ltd | Chalmers Winery Upgrade | 30,000 |
| Cobaw Ridge | Loft Accommodation | 10,000 |
| Dal Zotto Wines Pty Ltd | Stainless Steel Wine Bin Investment | 15,000 |
| Ecothought Pty Ltd | Regional Winery Micro-Climate Data Collection Project | 8,750 |
| Mount Camel Winery and Vineyard Pty Ltd | Rebuild of website | 4,500 |
| Pfeiffer Wines | Processing and Winery Modernisation | 15,000 |
| Squires Winery | Squires Wine Cellar Door Development | 70,000 |
| Tourism North East | Wine Enthusiast Campaign | 20,000 |
| Vignerons Schmolzer and Brown (VS&B) | New Winery and Cellar Door | 25,000 |
| Vinea Marson | Expansion of the Vinea Marson Cellar Door | 13,500 |
| Winemakers of Rutherglen Inc | Events Strategy and Lifecycle Plan | 18,000 |
| Industrial Estate Expansion – Tate Drive – Kerang |  |  |
| Gannawarra Shire Council | Industrial Estate Expansion – Tate Drive – Kerang | 900,000 |
| Industry Skills Funding |  |  |
| Dairy Australia Ltd | Dairy Farm Induction Program – AWP | 715,000 |
| Grain Producers Australia Ltd | Grains Industry Skills Development Program | 175,000 |
| Sunraysia Institute of TAFE | Horticulture Farm Worker Induction Program – SuniTAFE – AWP | 50,000 |
| Install lighting at Lake Wendouree and Victoria Park in Ballarat |  |  |
| Ballarat City Council | Lake Wendouree and Victoria Park Lighting Project | 600,000 |
| Latrobe Valley Growth and Innovation Program |  |  |
| Federation University Australia – Ballarat | Gippsland Hi-Tech – Innovation Centre –Main Construction Works | 5,830,000 |
| Latrobe Valley Worker Transition Services |  |  |
| Gippsland Trades and Labour Council | Latrobe Valley Workers Transition Services | 5,000 |
| Leadership Workshops – Community Bushfire Recovery 2020 |  |  |
| Alpine Valleys Community Leadership Inc. | Alpine Valleys Community Leadership Inc – Leadership Workshops | 250,000 |
| Committee for Gippsland Inc | Committee for Gippsland Inc – Leadership Workshops | 250,000 |
| LIFT-Geelong |  |  |
| Bates Pipes Geelong Pty Ltd | LIFT – Bates Pipes and Products – Concrete Pipe Production Facility Modernisation and Expansion Project | 15,000 |
| Chemring Australia Pty Ltd – Lara | LIFT – Chemring Australia – F-35 Flare Production | 60,000 |
| Living Regions Living Suburbs |  |  |
| Advance Heathcote Inc | Heathcote Dementia Village – Achieving Financial Closure | 25,000 |
| Alpine Valleys Community Leadership Inc | Alpine Valleys Community Leadership Inc | 160,715 |
| Buloke Shire Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Central Goldfields Shire Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Committee for Ballarat | Leadership Ballarat and Western Region | 166,667 |
| Committee for Echuca Moama Inc | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Committee for Geelong Ltd | Leaders for Geelong – Community Leadership Program | 166,667 |
| Committee for Gippsland Inc | Gippsland Community Leadership Program | 148,810 |
| East Gippsland Shire Council | Slipway Collective Initiative – Bairnsdale – 273 Main Street | 25,000 |
| Elmore and District Machinery Field Days Inc | Securing the Scout Jamboree 2022 in Elmore | 50,000 |
| Gannawarra Shire Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Goulburn Broken Catchment Management Authority | Agricultural Opportunities Prospectus | 32,000 |
| Goulburn Murray Community Leadership Program Inc | Goulburn Murray Community Leadership | 148,810 |
| Greater Bendigo City Council | Golden Dragon Museum Business Case Update | 90,000 |
| Greater Bendigo City Council | Raywood Reserve Water Infrastructure Project | 104,000 |
| Greater Bendigo City Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| iiNet Ltd | Public Wifi | 54,999 |
| Lead Loddon Murray | Loddon Murray Community Leadership Program | 166,667 |
| Loddon Shire Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Macedon Ranges Shire | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| MADEC Australia | Northern Mallee Leadership Program | 148,810 |
| Melbourne School of Engineering, University of Melbourne | Finding Focus – Mallee Hydrogen Technology Cluster | 45,000 |
| Melbourne School of Engineering, University of Melbourne | Horticultural Skills Passport Design – Stage 1 | 20,000 |
| Mildura Airport Pty Ltd | Mildura Airport COVID Revival Project | 850,000 |
| Mildura Regional Development | Murrayville Permanent Fuel Solution Planning | 42,500 |
| Mildura Regional Development | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Mount Alexander Shire Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| Moyne Shire Council | Leadership Great South Coast Program | 148,810 |
| Queenscliffe Historical Museum | Fit Out for Queenscliffe Historical Museum | 50,000 |
| Swan Hill Rural City Council | RDA Loddon Mallee Business Event Sponsorship | 2,000 |
| The Food Purveyor | Loddon Integrated Artisan Food Network | 70,000 |
| Wimmera Development Association Inc | Leadership Wimmera | 148,810 |
| Living Regions Recovery Initiatives 2021–22 |  |  |
| Alpine Shire Council | Key Worker Housing Pilot Program | 208,000 |
| Ararat Rural City Council | LRLS 2021/2022 – ARCC – Ararat East Development Zone Trunk Infrastructure | 760,000 |
| Ararat Rural City Council | LRLS 2021/2022 – ARCC – New Arrival Settlement Program  – Grampians Pilot | 520,000 |
| Ararat Rural City Council | LRLS 2021/2022 – ARCC – Pilot Coordination Grampians Workforce | 225,000 |
| Central Goldfields Shire Council | Talbot Wastewater Upgrade Planning Project | 504,000 |
| Corangamite Shire Council | Unlocking Housing – Simpson | 800,000 |
| Corangamite Shire Council | Unlocking Housing – Timboon | 800,000 |
| Moyne Shire Council | GSC Workforce Pilot Coordination | 224,800 |
| LVEFF – Growing Existing Businesses |  |  |
| KB Industries | Fleet Maintenance and Exhaust Modification Facility Upgrade – Traralgon | Commercial In Confidence |
| Knoxcare Ltd | Mawarra shed expansion | Commercial In Confidence |
| Latrobe Valley Glass | Latrobe Valley Glass Residential Window Factory | Commercial In Confidence |
| Money Talk Pty Ltd | Money Talk Pty Ltd New Office Development | Commercial In Confidence |
| Neptune Apparel Clothing Company (T/A 1Pro) | Neptune Apparel Printing Expansion Project – Stratford | Commercial In Confidence |
| Strzelecki Engineering Pty Ltd | Manufacturing Capacity Expansion Project | Commercial In Confidence |
| The Doc Shop Pty Ltd | The Doc Shop Plant Expansion Project | Commercial In Confidence |
| Valley Windows Pty Ltd | Valley Windows Capability Expansion | Commercial In Confidence |
| LVEFF – Investment Attraction |  |  |
| GBG Concrete and Construction Pty Ltd | Pre Fabrication Facility Expansion | Commercial In Confidence |
| Signature Care | LVEFF – Signature Care – Moe Aged Care Home | Commercial In Confidence |
| Macedon Ranges Shared Trails Project |  |  |
| Macedon Ranges Shire | Macedon Ranges Shared Trails Project | 4,940,000 |
| Maldon Streetscapes Revitalisation Project |  |  |
| Mount Alexander Shire Council | Maldon Streetscape Revitalisation Project | 4,180,000 |
| Mallee Priorities and Output Funding |  |  |
| Swan Hill Rural City Council | Activating the Swan Hill Riverfront Precinct | 300,000 |
| Maryborough Energy Breakthrough |  |  |
| Central Goldfields Shire Council | Maryborough Energy Breakthrough | 750,000 |
| Mildura Riverfront Stage 1a – Village Square |  |  |
| Mildura Rural City Council | Mildura Riverfront – Stage 1a (Village Square) | 1,300,000 |
| Mildura Worker Housing |  |  |
| Sunraysia Mallee Ethnic Communities Council Inc | Mildura Worker Housing – Stage 2 (Ramsay Court Mildura Worker Accommodation) | 800,000 |
| Mount Buffalo Wilderness Eco Pods |  |  |
| Parks Victoria | Mount Buffalo Wilderness Eco Pods | 300,000 |
| Murray-Darling Basin Regional Economic Diversification Program (Vic) |  |  |
| Dried Fruits Australia | Dried Vine Fruit Diversification and Sustainability Initiative | 95,790 |
| New Community Hub for Barwon Heads |  |  |
| Greater Geelong City Council | Barwon Heads Arts and Community Hub | 650,000 |
| Agriculture Workforce Plan – New Job Creation |  |  |
| Corangamite CMA | Corangamite Catchment Management Authority – job creation agriculture AWP | 607,867 |
| Department of Environment Land Water and Planning | DELWP – job creation – Agriculture Workforce Plan | 1,113,394 |
| Glenelg Hopkins Catchment Management Authority | Glenelg Hopkins Catchment Management Authority – job creation – AWP | 654,074 |
| Goulburn Broken Catchment Management Authority | Goulburn Broken Catchment Management Authority – job creation agriculture AWP | 908,522 |
| Mallee Management Catchment Authority | Mallee Catchment Management Authority – job creation agriculture AWP | 880,047 |
| North Central Catchment Management Authority | North Central Catchment Management Authority – job creation agriculture AWP | 590,924 |
| North East Catchment Management Authority | North East Catchment Management Authority – job creation agriculture AWP | 506,000 |
| Port Phillip and Western Port Catchment Management Authority | Port Phillip Westernport Catchment Management Authority  – job creation – agriculture AWP | 1,473,321 |
| Wimmera Catchment Management Authority | Wimmera Catchment Management Authority – job creation – agriculture AWP | 1,051,989 |
| NORTH Link Advanced Manufacturing Cluster – RDA Component |  |  |
| NORTH Link | Northern Melbourne Advanced Manufacturing Cluster Pilot | 120,000 |
| Ouyen Community Gym Project Stage 1 – Restoration |  |  |
| Ouyen Inc | Ouyen Community Gym Project – Stage 1 (Restoration) | 42,000 |
| Ovens Murray Priorities and Output Funding |  |  |
| Indigo Shire Council | Beechworth to Yackandandah Rail Trail Extension – NEVCO Infrastructure Project | 2,481,000 |
| Tourism North East | Ride High Country 4-Year NEVCO Marketing Program | 875,000 |
| Parwan Employment Precinct Gas Gate Connection |  |  |
| Moorabool Shire Council | Parwan Employment Precinct – City Gate Gas | 1,640,000 |
| Paynesville Foreshore – Stage 1 |  |  |
| East Gippsland Shire Council | Paynesville Foreshore – Stage 1 (Boardwalk) | 350,000 |
| PLFP Improved Local Infrastructure 2011–2015 |  |  |
| Mildura Rural City Council | Ouyen Lake Restoration Project | 50,000 |
| Point Grey Redevelopment |  |  |
| Great Ocean Road Coast and Parks Authority | Point Grey Lorne – Geelong City Deal | 330,000 |
| Portland Foreshore Precinct Revitalisation |  |  |
| Glenelg Shire Council | Portland Foreshore Redevelopment | 2,800,000 |
| Provide free public Wi-Fi |  |  |
| Ararat Rural City Council | Public WiFi – Ararat | 778,595 |
| Latrobe City Council | Public WiFi – Latrobe Valley | 1,350,000 |
| NBN Co Ltd | DCSRV – NBN | 708,364 |
| Telstra Corporation Ltd | DCSRV – Telstra | 4,404,985 |
| Pyramid Hill Streetscapes Revitalisation Project |  |  |
| Loddon Shire Council | Pyramid Hill – Streetscapes Revitalisation Project | 564,500 |
| Queenscliff Ferry Terminal |  |  |
| Searoad Ferries | Queenscliff Ferry Terminal Upgrade – Geelong City Deal | 1,120,000 |
| RDA Barwon South West |  |  |
| Barwon South West Waste and Resource Recovery Group | RICE: Regional Innovation for a Circular Economy Website | 5,425 |
| Committee for Geelong Ltd | Creative Industries Strategy for G21 region | 50,000 |
| Greater Geelong City Council | Brand Geelong – Stage 2 | 10,000 |
| Moyne Shire Council | Delivering Key Worker Housing in Barwon South West Region | 80,000 |
| Moyne Shire Council | GSC Economic Futures Implementation Planning – RDA BSW | 60,000 |
| RDA Gippsland |  |  |
| Committee for Gippsland Inc | Clean Energy Vision and Prospectus Gippsland | 48,500 |
| Committee for Gippsland Inc | Gippsland Freight Infrastructure Masterplan update | 75,000 |
| RDA Hume |  |  |
| Benalla Rural City Council | Benalla Future Workforce Analysis | 10,500 |
| Towong Shire Council | Building Economic Development and Planning Capacity in the Hume Region | 16,000 |
| Recharge 2021 |  |  |
| East Gippsland Shire Council | East Gippsland Weekends Away 2021 | 40,000 |
| Tourism North East | December 2020 North East Weekend Away | 30,000 |
| Towong Shire Council | Recharge Program Grant Agreement with the Shire of Towong | 5,000 |
| Wangaratta Rural City Council | Recharge Program Grant Agreement with the Rural City of Wangaratta | 5,000 |
| Wellington Shire Council | Shearing Shed Show | 5,000 |
| Regional Cultural Infrastructure Projects- RDV |  |  |
| Benalla Rural City Council | Benalla Art Gallery Redevelopment – Stage 1 | 2,000,000 |
| Greater Shepparton City Council | Shepparton Art Museum | 2,000,000 |
| Latrobe City Council | Latrobe Creative Precinct | 1,500,000 |
| Rex Theatre Museum Ltd | Rex Theatre Extension | 300,000 |
| Strathbogie Shire Council | Euroa Cinema Upgrade | 100,000 |
| Surf Coast Shire Council | Torquay Multi Arts Centre Fit Out | 120,000 |
| Regional Infrastructure Fund 2019/20 |  |  |
| Ararat Rural City Council | RIF 2019/20 – ARCC – Ararat East Development Zone Road Realignment Integrated Planning Strategy | 400,000 |
| Ballarat City Council | RIF 2019/20 – CoB – Buninyong Streetscape Upgrades | 200,000 |
| Baw Baw Shire Council | Rawson Skate Park and RV Park | 50,000 |
| Benalla Rural City Council | Visitors, Cinema, History – Co-location in Benalla | 450,000 |
| Buloke Shire Council | Brightening Broadway (Wycheproof) | 450,000 |
| Central Goldfields Shire Council | Central Goldfields Art Gallery Revitalisation – Stage 1 | 450,000 |
| Colac Otway Shire | Forrest Mountain Bike Revitalisation Project – Stage 1 | 50,000 |
| Corangamite Shire Council | Timboon Town Centre Activation | 150,000 |
| East Gippsland Shire Council | Bairnsdale South Industrial Estate Water Augmentation Project | 120,000 |
| Gannawarra Shire Council | Koondrook All Abilities Play Facility | 320,000 |
| Golden Plains Shire Council | RIF 2019/20 – GPSC – Three Trails Project | 150,000 |
| Greater Shepparton City Council | Linking Yanha Gurtji – RiverConnect | 480,000 |
| Horsham Rural City Council | RIF 2019/20 – HRCC – City to River Transformation Stage 1 – Wimmera Riverfront Activation | 50,000 |
| Indigo Shire Council | Beechworth Precinct Renewal – Courthouse Kelly Trials Experience | 120,000 |
| Mildura Rural City Council | Mildura Riverfront Powerhouse Redevelopment | 200,000 |
| Mitchell Shire Council | Kilmore Township Sydney Road North Rejuvenation | 200,000 |
| Moorabool Shire Council | RIF 2019/20 – MSC – The Bacchus Marsh 1,000+ | 50,000 |
| Mount Alexander Shire Council | Small Town Streetscape Project | 300,000 |
| Moyne Shire Council | Garvoc Community Hub | 350,000 |
| Northern Grampians Shire Council | RIF 2019/20 – NGSC – Stawell Housing Development | 200,000 |
| Rural City of Wangaratta | Regional Activity Precinct Riverside Park | 500,000 |
| South Gippsland Shire Council | Great Southern Rail Trail Extension (Leongatha to Korumburra) | 400,000 |
| Southern Grampians Shire Council | Dunkeld Visitor Hub and Grampians Peaks Trailhead | 450,000 |
| Surf Coast Shire Council | Connecting Torquay's Town Centre | 450,000 |
| Swan Hill Rural City Council | Vibrant Villages | 200,000 |
| Towong Shire Council | Tallangatta Holiday Park – Growing a Tourism Economy | 200,000 |
| West Wimmera Shire Council | RIF 2019/20 – WWSC – Activating the Edenhope Community Centre – Aspirations for Paradise (Hopes for Eden) | 133,000 |
| Wodonga City Council | Burraja Cultural and Environmental Centre redevelopment | 230,000 |
| Yarriambiack Shire Council | RIF 2019/20 – YSC – Home Is Where the Hall Is | 138,035 |
| Regional Infrastructure Fund – Round 1 |  |  |
| Alpine Shire Council | Gateway to Alpine Adventure – Dinner Plain Snowmaking | 2,400,000 |
| Ararat Rural City Council | RIF 2020/2022 – ARCC – Ararat Housing Transition | 200,000 |
| Ballarat Tramway Museum | RIF 2020/2022 – BTM – Ballarat Tramway Museum – Museum Junction and Zoo Drive Track Replacement | 720,000 |
| Bass Coast Shire Council | Wonthaggi Activity Centre Streetscapes | 1,600,000 |
| Buloke Shire Council | Buloke Play Spaces Trail | 1,820,000 |
| Central Goldfields Shire Council | Maryborough Railway Station Upgrade and Activation | 1,080,000 |
| Central Goldfields Shire Council | Princes Park Outdoor Gym | 60,000 |
| Corangamite Shire Council | Port Campbell Town Centre Revitalisation Project – Stage 1 | 4,800,000 |
| East Gippsland Shire Council | Paynesville Maritime Precinct – Stage 2 (Jetties and new boat ramp) | 3,200,000 |
| Gannawarra Shire Council | Sustainable Recreational Water for Quambatook | 1,230,000 |
| Girgarre Development Group Inc | Gargarro Regional Botanic Garden – Stage 2 | 891,000 |
| Glenelg Shire Council | Portland Foreshore Multipurpose Community Pavilion | 4,000,000 |
| Golden Plains Shire Council | RIF 2020/2022 – GPSC – Bannockburn South West Industrial Estate | 1,500,000 |
| Greater Bendigo City Council | Bendigo Showgrounds – Upgrade | 400,000 |
| Greater Bendigo City Council | Golden Dragon Museum Restaurant and Outdoor Dining Activation | 600,000 |
| Greater Shepparton City Council | Shepparton Maude Street Mall Revitalisation 2021 | 3,000,000 |
| Hepburn Shire Council | RIF 2020/2022 – HSC – Bullarto Station Tourist Precinct | 400,000 |
| Hepburn Shire Council | RIF 2020/2022 – HSC – Creswick Town Hall | 400,000 |
| Hepburn Shire Council | RIF 2020/2022 – HSC – Trentham Community Hub | 500,000 |
| Hepburn Shire Council | RIF 2020/2022 – HSC – Wombat Hill Botanic Gardens – New Visitor Experience | 400,000 |
| Hindmarsh Shire Council | RIF 2020/2022 – HSC – Wimmera Southern Mallee Caravan Park Upgrades – Hindmarsh | 500,000 |
| Horsham Rural City Council | RIF 2020/2022 – HRCC – Wimmera Southern Mallee Caravan Park Upgrades | 216,000 |
| Indigo Shire Council | Lake Sambell Precinct Revitalisation | 350,000 |
| Loddon Shire Council | Pyramid Hill Community Centre Development – Stage 1 | 1,732,500 |
| Macedon Ranges Shire | Romsey Ecotherapy Park – Stage 3 | 492,000 |
| Mount Alexander Shire Council | Mount Alexander Shire – Small Town Streetscapes – Stage 3 and 4 | 850,000 |
| Mount Buller and Mount Stirling Alpine Resort Management Board | Mount Buller Electricity Upgrade Project | 2,880,000 |
| Murrindindi Shire Council | Alexandra Rotary Park and Visitor Activity Precinct | 640,000 |
| Northern Grampians Shire Council | RIF 2020/2022 – NGSC – Wimmera Southern Mallee Caravan Park Upgrades – Northern Grampians | 350,000 |
| State Coal Mine – Rescue Station Arts Inc | Rescue Station Amenities Block | 25,000 |
| Strathbogie Shire Council | Nagambie Foreshore Walk 2021 | 2,400,000 |
| Towong Shire Council | Connecting Walwa – Walwa Town Trails | 120,000 |
| Towong Shire Council | Corryong CBD revitalisation | 900,000 |
| Towong Shire Council | Corryong Circuit Trail | 600,000 |
| Wellington Shire Council | Great Southern Rail Trail (GSRT) Extension – Welshpool to Alberton | 5,400,000 |
| West Wimmera Shire Council | RIF 2020/2022 – WWSC – Wimmera Southern Mallee Caravan Park Upgrades – West Wimmera | 400,000 |
| Yarriambiack Shire Council | RIF 2020/2022 – YSC – Warracknabeal Court House Reactivation | 200,000 |
| Yarriambiack Shire Council | RIF 2020/2022 – YSC – Wimmera Southern Mallee Caravan Park Upgrades – Yarriambiack | 350,000 |
| Regional Jobs Fund 2019/20 |  |  |
| AME Systems (Vic) Pty Ltd | RJF – Defence and Aerospace Expansion | Commercial In Confidence |
| Aussie Pride Produce Pty Ltd | Aussie Pride Produce Expansion | Commercial In Confidence |
| Cann Group | Establishment of a Medicinal Cannabis Cultivation and Processing Facility in Mildura | Commercial In Confidence |
| Greater Bendigo City Council | Bendigo Airport – Terminal Precinct Upgrade | Commercial In Confidence |
| Med-Con Pty Ltd | Med-Con Pty Ltd Facility Expansion | Commercial In Confidence |
| Plinius Engineering and Wrought Iron Pty Ltd | Plinius Engineering and Wrought Iron Capacity Upgrade | Commercial In Confidence |
| Safetech Pty Ltd | Moe Manufacturing Expansion | Commercial In Confidence |
| Think Fencing Pty Ltd | RJF – Recycled PVC Decking Innovation Project | Commercial In Confidence |
| Regional Jobs Fund 2020/22 |  |  |
| The Outdoor Education Group | Outdoor Education Group – COVID-19 Support Grant – IMBS | Commercial In Confidence |
| Regional Partnerships – Initiatives – 2017/18 |  |  |
| Beyond the Bell Great South Coast Ltd | Beyond the Bell 2017–2020 | 115,000 |
| Regional Rail Connectivity Project |  |  |
| Telstra Corporation Ltd | RRCP – Telstra – Repeaters | 28,800 |
| Regional Recovery Fund |  |  |
| Ararat Rural City Council | RRF 2021 – ARCC – Ararat Rural Farmer's Market | 24,000 |
| Ballarat Regional Tourism | RRF 2021 – BRT – Winter Visitor Activation – 1,000 Doors | 80,000 |
| Borough of Queenscliffe | Borough of Queenscliffe Events Recovery Support | 15,000 |
| Buloke Shire Council | Re-activating Rural Volunteers – Bounce Back Buloke | 75,000 |
| Buloke Shire Council | Sea Lake Housing Development | 300,000 |
| Central Goldfields Shire Council | Maryborough Retail Recovery Program | 40,000 |
| Colac Otway Shire | Colac Otway – Community Events Recovery Support | 28,500 |
| Commerce Ballarat Ltd | RRF 2021 – CB – Resilience and Innovation Program for Grampians Small Business | 240,000 |
| Corangamite Shire Council | Corangamite – Community Events Recovery Support | 28,500 |
| Daylesford Macedon Tourism Ltd | RRF 2021 – DMT – Print and Digital Visitation Driver | 80,000 |
| Destination Gippsland | Destination Gippsland – Regional Event Acquistion | 400,000 |
| Fruit Growers Victoria Ltd | Goulburn Valley Seasonal Worker Support Program | 400,000 |
| GBP Products Pty Ltd | GBP Products Pty Ltd Value Added Production Room Project | 150,000 |
| Glenelg Shire Council | Glenelg Shire Training and Assistance for Community Event Committees to Comply with COVID19 Regulations | 35,000 |
| Golden Plains Shire Council | RRF 2021 – GPSC – Golden Plains Community Events | 24,000 |
| Grampians Tourism | RRF 2021 – GT – The Grampians Way Road Trips Marketing Campaign | 80,000 |
| Great Ocean Road Regional Tourism Ltd | Geelong, The Bellarine and Great Ocean Road Interstate and Intrastate Cooperative Marketing Campaign | 360,000 |
| Great Ocean Road Regional Tourism Ltd | GOR and The Hospitality Workforce Program | 320,000 |
| Greater Bendigo City Council | Invest Loddon Mallee | 480,000 |
| Greater Bendigo City Council | Start-up Central Victoria | 250,000 |
| Greater Geelong City Council | City of Greater Geelong Events Recovery Support | 32,000 |
| Hepburn Shire Council | RRF 2021 – HSC – Hepburn Community Events Recovery Program | 24,000 |
| Hindmarsh Shire Council | RRF 2021 – HSC – Reconnecting Communities through Small Events in Hindmarsh Shire | 24,000 |
| Horsham Rural City Council | RRF 2021 – HRCC – Stay West – Increasing Grampians region overnight stays | 80,000 |
| Horsham Rural City Council | RRF 2021 – HRCC – Events Horsham | 24,000 |
| Loddon Shire Council | Re-engaging Volunteers in Rural Towns – Loddon | 75,000 |
| Moorabool Shire Council | RRF 2021 – MSC – Event Support as an Economic and Community Recovery Driver | 24,000 |
| Mount Alexander Shire Council | Get Lost Platform – Stage 2 | 225,000 |
| Moyne Shire Council | Koroit Caravan Park Workers Accommodation | 372,000 |
| Moyne Shire Council | Moyne Shire Business and Events Collaboration and Capacity Building | 35,625 |
| Murray Regional Tourism Board Ltd | Revitalising Murray Region Tourism | 250,000 |
| Northern Grampians Shire Council | RRF 2021 – NGSC – Bringing Back the Buzz: Boosting Events in the Northern Grampians | 24,000 |
| Omar Cheese Pty Ltd – Traralgon | Manufacturing Expansion Project | 20,000 |
| Pureharvest | Pureharvest Increase Productivity project | 150,000 |
| Pyrenees Shire Council | RRF 2021 – PSC – Kick Starting Events in Pyrenees | 24,000 |
| R.Radford and Son Pty Ltd | Green Offal Room Project | 120,000 |
| Shire of Campaspe | Re-engaging Volunteers in Rural Towns – Campaspe | 75,000 |
| Southern Grampians Shire Council | Southern Grampians – Community Events Recovery Support | 28,500 |
| Surf Coast Shire Council | Surf Coast – Community Events Recovery Support | 30,000 |
| Swan Hill Rural City Council | Loddon Mallee Housing Revitalisation Strategy | 230,000 |
| The Sovereign Hill Museums Association | RRF 2021 – TSHMA – Sovereign Hill Recovery Domestic Marketing Campaign | 400,000 |
| Tourism Greater Geelong and the Bellarine | Brand Geelong | 100,000 |
| Tourism Greater Geelong and the Bellarine | Business Events Attraction | 320,000 |
| Tourism North East | Workforce Management Solution | 250,000 |
| Warrnambool City Council | Warrnambool City Council Event Operations Forum | 35,000 |
| West Wimmera Shire Council | RRF 2021 – WWSC – Re-imagining the Possibilities for Events in West Wimmera | 24,000 |
| Wimmera Development Association Inc | RRF 2021 – WDA – Implementing Affordable Housing Solutions in Wimmera Southern Mallee | 300,000 |
| Yarriambiack Shire Council | RRF 2021 – YSC – Kickstart Yarriambiack Flagship Events | 24,000 |
| Regional Skills Fund |  |  |
| Ballarat City Council | Intercultural Employment Pathways (IEP) Program | 100,000 |
| Birchip Cropping Group Inc | AgTIDE Education and Training | 100,000 |
| Federation University Australia – Gippsland | Allied Health Workforce Attraction – Development of Education Programs | 100,000 |
| Geelong Ethnic Communities Council | The BASE Hospitality Co | 44,620 |
| Goldfields Track Inc | Upskilling of Ride/Walk Tourism Operators | 10,000 |
| Hancock Victorian Plantations – Churchill | Forest harvesting optimisation skills training | 100,142 |
| Hop Temple Pty Ltd | Australian Centre Craft Beer Excellence – Education Project | 80,000 |
| Murray Dairy Ltd | GMID Rural Skills Connect | 105,400 |
| Murray Dairy Ltd | New Generation Skills for the Dairy Industry | 160,000 |
| NELLEN | Ovens Murray Workforce Development Project | 200,000 |
| Nhill Neighbourhood House Learning Centre | Wimmera CALD Workforce Industry Partnership | 120,000 |
| Surf Coast Shire Council | Skills and Emerging Industries Audit | 20,000 |
| The Gordon Institute of TAFE | Northern Futures | 25,300 |
| Tourism North East | High Country Tourism Sector Digital Upskilling Program | 50,000 |
| Regional Tourism Investment Fund- Stimulus-RDV |  |  |
| All Saints Estate Pty Ltd | All Saints Estate Cellar Door and Restaurant | 150,000 |
| Central Goldfields Shire Council | Central Goldfields Art Gallery Revitalisation – Stage 2 and 3 | 840,000 |
| Geelong Steam Preservation Society | Bellarine Tourist Railway Strategic Infrastructure Project – Stage 2 | 850,000 |
| Gippsland MTB Inc | Haunted Hills MTB Park – Stage 2 | 500,000 |
| Goldfields Track Inc | Goldfields Track Transformation – Stage 1 | 950,000 |
| Gurneys Cidery | The Arches Experience | 100,000 |
| Hepburn Shire Council | RTIF 2021 – HSC – Hammon Park Trail Head and Bike Park, Creswick | 1,500,000 |
| Wimmera Development Association Inc | RRF 2021 – WDA – Implementing Affordable Housing Solutions in Wimmera Southern Mallee | 300,000 |
| Yarriambiack Shire Council | RRF 2021 – YSC – Kickstart Yarriambiack Flagship Events | 24,000 |
| Regional Skills Fund |  |  |
| Ballarat City Council | Intercultural Employment Pathways (IEP) Program | 100,000 |
| Birchip Cropping Group Inc | AgTIDE Education and Training | 100,000 |
| Federation University Australia – Gippsland | Allied Health Workforce Attraction – Development of Education Programs | 100,000 |
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| Murray Dairy Ltd | New Generation Skills for the Dairy Industry | 160,000 |
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| Nhill Neighbourhood House Learning Centre | Wimmera CALD Workforce Industry Partnership | 120,000 |
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| The Gordon Institute of TAFE | Northern Futures | 25,300 |
| Tourism North East | High Country Tourism Sector Digital Upskilling Program | 50,000 |
| Regional Tourism Investment Fund- Stimulus-RDV |  |  |
| All Saints Estate Pty Ltd | All Saints Estate Cellar Door and Restaurant | 150,000 |
| Central Goldfields Shire Council | Central Goldfields Art Gallery Revitalisation – Stage 2 and 3 | 840,000 |
| Geelong Steam Preservation Society | Bellarine Tourist Railway Strategic Infrastructure Project – Stage 2 | 850,000 |
| Gippsland MTB Inc | Haunted Hills MTB Park – Stage 2 | 500,000 |
| Goldfields Track Inc | Goldfields Track Transformation – Stage 1 | 950,000 |
| Gurneys Cidery | The Arches Experience | 100,000 |
| Hepburn Shire Council | RTIF 2021 – HSC – Hammon Park Trail Head and Bike Park, Creswick | 1,500,000 |
| Moorabool Shire Council | RTIF 2021 – MSC – 1001 Steps All Accessibility and Sculpture Trail – Stage 2 (Bacchus Marsh) | 500,000 |
| Mount Alexander Shire Council | Welcome to Dja Dja Wurrung Country | 200,000 |
| Murrindindi Shire Council | Blue Gums to Eildon Rail Trail 2021 | 1,400,000 |
| Murrindindi Shire Council | Great Victorian Rail Trail Art Installations | 900,000 |
| Phillip Island Brewing Co | Phillip Island Brewing 'Micro Brewery' Project | 100,000 |
| Shire of Campaspe | Port of Echuca Discovery Centre Refurbishment | 420,000 |
| Southern Grampians Shire Council | Penshurst Volcanoes Discovery Centre Upgrade | 232,000 |
| Swan Hill Rural City Council | Activating Swan Hill Pioneer Settlement | 315,000 |
| The Great Stupa of Universal Compassion | Great Stupa Event and Tourism Infrastructure Project | 364,000 |
| The Trustee for Wayfarer Spirits Co Trust | RTIF 2021 – LLDC – Little Lon Distillery at the Goods Shed, Ballarat | 375,000 |
| Tourism Greater Geelong and the Bellarine | Bellarine Railway Tourism Experience Development | 70,000 |
| Wodonga City Council | Bonegilla Migrant Experience | 500,000 |
| Yarriambiack Shire Council | RTIF 2021 – YSC – Murtoa Stick Shed Visitor Experience Upgrade | 250,000 |
| Restore Her Majesty's Theatre in Ballarat |  |  |
| Ballarat City Council | Restore Her Majesty's Theatre Ballarat | 2,700,000 |
| Revitalising Central Geelong |  |  |
| Department of Environment Land Water and Planning | Barwon River Planning Controls – Geelong City Deal | 100,000 |
| Department of Environment Land Water and Planning | Development of Moolap and Point Henry – Geelong City Deal | 400,000 |
| Department of Transport | Central Geelong Train Station – Geelong City Deal | 200,000 |
| Department of Transport | Green Spine Blocks 1 and 3 – Geelong City Deal | 1,600,000 |
| RIF – Enabling Infrastructure |  |  |
| Glenelg Shire Council | Henty Employment Precinct Infrastructure Upgrade | 625,000 |
| University of Melbourne | Stawell Underground Physics Lab (SUPL) | 2,500,000 |
| RIF – Productive and Liveable Cities and Centres (Ballarat Station Redevelopment) |  |  |
| The Trustee for PGPD Trust No. 2 | Ballarat Station Precinct Redevelopment | 5,000,000 |
| RIF – Productive and Liveable Cities and Centres |  |  |
| Ballarat City Council | Eureka Stadium and Sports Infrastructure – Relocation of Ballarat Showgrounds | 2,000,000 |
| Mitchell Shire Council | Wallan Town Centre Redevelopment Project | 750,000 |
| Southern Grampians Shire Council | Hamilton CBD Liveability and Economic Revitalisation Project | 1,200,000 |
| Warrnambool City Council | Reid Oval Redevelopment | 1,500,000 |
| Wodonga City Council | Wodonga Library and Gallery Redevelopment project | 3,800,000 |
| RIF – Productive and Liveable Cities and Centres (Latrobe Creative Precinct) |  |  |
| Latrobe City Council | Latrobe Creative Precinct | 3,000,000 |
| RIF – Rural Development – Infrastructure |  |  |
| Ararat Rural City Council | Ararat On the Move – Alexandra Oval Redevelopment – Event and Visitor Space | 100,000 |
| Borough of Queenscliffe | Point Lonsdale Lighthouse Reserve – Stage 1 | 400,000 |
| Castlemaine State Festival Ltd | Castlemaine Goods Shed: Creative Industries Hub | 50,000 |
| Murrindindi Shire Council | Releasing the Floating City – Expanding the Houseboat Manufacturing Industry at Eildon | 100,000 |
| Towong Shire Council | Upper Murray Events Centre | 400,000 |
| Yarriambiack Shire Council | Rupanyup Community Retail Hub | 100,000 |
| RIF – Visitor Economy |  |  |
| Wildlife Wonders Ltd | Wildlife Wonders: Ecotourism for economic development and environmental conservation | 300,000 |
| RIF – Visitor Economy (Grampians Peaks Trail) |  |  |
| Parks Victoria | Grampians Peaks Trail – Stage 2 | 6,000,000 |
| RJF – Employment Precincts |  |  |
| Latrobe City Council | Gippsland Logistics Precinct Site Activation | 500,000 |
| RJF – Innovation and Productivity |  |  |
| Geelong Manufacturing Council | Cleantech Innovations Geelong – 2018–2021 | 80,000 |
| RJF – Investment Attraction |  |  |
| ACM Holdings Co Pty Ltd | Construction and Operation of a New Dairy Manufacturing Facility | Commercial In Confidence |
| Albins Performance Transmissions Pty Ltd | Albins Advanced Manufacturing Facility Development | Commercial In Confidence |
| CT4 Pty Ltd | CT4 Virtual Security Operations Centre | Commercial In Confidence |
| Denfood Pty Ltd | Denfood Manufacturing Expansion Project | Commercial In Confidence |
| Goldacres Trading Pty Ltd | Goldacres Capacity Improvements | Commercial In Confidence |
| Greenham Gippsland Pty Ltd | Greenham Gippsland – Facility Upgrade | Commercial In Confidence |
| Harrybilt Engineering and Welding Services | Harrybilt Engineering Market Growth Strategy | Commercial In Confidence |
| JC Butko Engineering Pty Ltd | Manufacturing Facility Expansion | Commercial In Confidence |
| James Stockfeed and Fertilizer Pty Ltd | James Stockfeed Expansion | Commercial In Confidence |
| JL King and Co Fruit and Vegetable Merchants | JL King and Co Food Manufacturing expansion | Commercial In Confidence |
| Kooka's Country Cookies | Kooka's Relocation and Production Expansion Project | Commercial In Confidence |
| Perry Group Holdings Pty Ltd (Valentines Bakery) | Rutherglen Production Facility Expansion | Commercial In Confidence |
| Southern Spreaders Pty Ltd | Hansa business expansion | Commercial In Confidence |
| Whelans Group Investments Pty Ltd | Bruthen Quarry Expansion | Commercial In Confidence |
| RP Initiatives 2018/19 – Driving Gippsland's Food and Fibre Agenda |  |  |
| Federation University Australia – Gippsland | Whats Your Challenge Food and Fibre Gippsland | 110,000 |
| Food and Fibre Gippsland Inc. | SME Export Hub | 173,000 |
| RP Initiatives 2018/19 – Falls to Hotham Iconic Walk |  |  |
| Parks Victoria | Falls to Hotham Alpine Crossing Business Case Project | 550,000 |
| RP Initiatives 2018/19 – Food Next Door |  |  |
| Victorian Multicultural Commission | Food Next Door Community Demonstration Farm Implementation | 150,000 |
| RP Initiatives 2018/19 – Grampians Cycling Plan |  |  |
| Northern Grampians Shire Council | ‘Cycle West’ – Implementation Priorities from Grampians RDV Region Cycling and Trails 10-Year Master Plan | 300,000 |
| RP Initiatives 2018/19 – Mallee Innovation Centre |  |  |
| Melbourne School of Engineering, University of Melbourne | Mallee Regional Innovation Centre | 400,000 |
| RP Initiatives 2018/19 – Wangaratta Digital Hub |  |  |
| NE Tracks Local Learning And Employment Network Inc | Wangaratta Digital Hub | 40,000 |
| RP Initiatives 2018/19 – Workforce planning project |  |  |
| Northern Grampians Shire Council | OPAN – Opportunities Pyrenees, Ararat and Northern Grampians | 150,000 |
| RRV Appropriation Underspend Projects 2020 – 2021 |  |  |
| G21 – Geelong Region Alliance Ltd | G21 Integrated Transport Strategy | 150,000 |
| Wadawurrung Traditional Owners Aboriginal Corporation | Wadawurrung Feasibility Study and Cultural Tourism Plan | 300,000 |
| RRV CCC Infrastructure Planning Acceleration Fund |  |  |
| Destination Gippsland | Gippsland Lakes Aquatic Trail | 80,000 |
| Fenning Timbers Pty Ltd | Fenning Timbers Intermodel Freight Terminal Bairnsdale – Feasibility Study | 80,000 |
| Mount Buller and Mount Stirling Alpine Resort Management Board | Mount Buller Mountain Bike Park – Developing the Green Season Market | 50,000 |
| Murrindindi Shire Council | Designing the Eildon Splash and Skate Park | 295,000 |
| Parks Victoria | Brambuk Reimaging | 400,000 |
| Parks Victoria | Croajingolong Coastal Wilderness Walk – Concept Plan and Feasibility Assessment | 500,000 |
| Parks Victoria | Wilsons Promontory Experience Development and Circuit Walks | 130,000 |
| Tourism North East | Activating King Valley Prosecco Road | 225,000 |
| Tourism North East | Victorian Country Market Activating Victoria's High Country over the Summer Months | 130,000 |
| RRV Cost Pressures from Uncommitted Capacity of RJIF |  |  |
| Sandhurst Trustees | Small Town Big Difference Pilot – Contribution to the Community Enterprise Foundation | 60,000 |
| Wimmera Development Association Inc | By Five Project | 165,000 |
| RTIF – High Impact Local Community Projects |  |  |
| Walhalla Goldfields Railway Inc | Walhalla Goldfields Railway Rail Motor Project | 25,000 |
| RTIF – High Value Projects |  |  |
| Buloke Shire Council | Lake Tyrrell Tourism Infrastructure Development Project | 2,405,000 |
| East Gippsland Shire Council | Omeo Mountain Bike Park Destination Project | 650,000 |
| Gannawarra Shire Council | Koondrook Nature Based Tourism Hub | 160,000 |
| Gunditj Mirring Traditional Owners Aboriginal Corporation | Budj Bim Master Plan – Stage 1 and 2 | 10,112,000 |
| Hepburn Shire Council | Creswick Trails Project | 266,000 |
| Holgate Group Pty Ltd | Holgate Group Historic Hotel and Brewery Discovery Centre Expansion | Commercial In Confidence |
| Montarosa Pty Ltd | Princetown Integrated Eco-Tourism Facility – RTIF funding for public infrastructure | Commercial In Confidence |
| Mount Buller and Mount Stirling Alpine Resort Management Board | Mount Buller Water Storage Project | 1,500,000 |
| The Great Stupa of Universal Compassion | Completion of Stupa Structure and Provision of Services to the Great Stupa – Stage 1 and 2 | 205,000 |
| Tourism North East | The High Country Online – Stage 2 (Platform Development) | 700,000 |
| Victorian Goldfields Railway | VGR Service Reorientation – Stage 2 | 100,000 |
| RTIF – Project Planning and Development |  |  |
| Borough of Queenscliffe | Development of Fort Queenscliff Business Case | 18,824 |
| Great Ocean Road Regional Tourism Ltd | Aboriginal Tourism Development Planning Project | 67,500 |
| Parks Victoria | Tower Hill Activation and Planning Study | 150,000 |
| Parks Victoria | You Yangs Precinct Strategic Master Planning and Business Case | 200,000 |
| Shire of Campaspe | Echuca Entertainment Precinct Redevelopment Business Case and Design | 50,000 |
| Sea Lake Visitor Information Centre |  |  |
| Buloke Shire Council | Sea Lake Visitor Information Centre | 290,000 |
| Sebastopol Revitalisation |  |  |
| Ballarat City Council | Connecting Sebastopol | 135,000 |
| Ballarat City Council | Urban Forest Implementation | 450,500 |
| Ballarat City Council | Yarrowee River Access Project | 1,000,000 |
| Seymour Revitalisation Stage 1 |  |  |
| Goulburn Ovens Institute of TAFE | Seymour Trades Hub – Stage 1 (Seymour Revitalisation) | 1,500,000 |
| Sorrento Ferry Terminal |  |  |
| Mornington Peninsula Shire Council | Sorrento Ferry Terminal Project – Stage 2 (Hotham and Point Nepean Roads Intersection Upgrades) | 150,000 |
| Searoad Ferries | Sorrento Ferry Terminal Project – Stage 1 (Public Realm Works) | 500,000 |
| Special Development Projects 2019/20 |  |  |
| Warrnambool City Council | South West Victorian Livestock Exchange (SWVLX) Dirt Pen Roofing | 429,581 |
| SRCP – Community Capacity Building |  |  |
| Central Goldfields Shire Council | Go Goldfields 2018–2020 | 400,000 |
| Corangamite Shire Council | Building Capacity of Corangamite Community Groups | 1,793 |
| East Gippsland Shire Council | Capacity Building for Community Committees | 7,500 |
| East Gippsland Shire Council | Maximising Future Outcomes in Omeo | 5,000 |
| Goldfields Local Learning and Employment Network (GLLEN) | Passions and Pathways 2019–2023 | 310,000 |
| Macedon Ranges Shire | Redevelopment of the Woodend Community Centre – Business Case and Master Plan | 25,000 |
| Mount Alexander Shire Council | Maldon Town Centre and Shopfront Improvement Business Case | 10,000 |
| Phunktional Ltd | Stories Beneath the Vale | 15,000 |
| Rural Councils Victoria | Stronger Rural Councils 2016–19 | 200,000 |
| Save the Children Australia | Diversity and Inclusion Ambassador Program | 50,000 |
| South Gippsland Shire Council | Baromi Park Community Space Development | 5,000 |
| South Gippsland Shire Council | Community Leaders Program | 820 |
| SRCP – Population Attraction |  |  |
| Alexandra and District Traders and Tourism Association Inc (ADTTA) | Creating an Events Venue for Alexandra | 5,000 |
| Ararat Rural City Council | ARCC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (4/5) | 5,000 |
| Grampians Tourism | GT-Grampians New Resident and Workforce Attraction Strategy and Action Plan (2/5) | 5,000 |
| Horsham Rural City Council | HRCC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (1/5) | 5,000 |
| Mitchell Shire Council | Kilmore Creek Precinct Master Plan and Landscape Design | 12,500 |
| Mitchell Shire Council | Seymour Revitalisation Initiative – Community and Stakeholder Engagement Project | 10,000 |
| Mount Alexander Shire Council | Castlemaine – Etty Street Precinct – Master Plan | 10,000 |
| Northern Grampians Shire Council | NGSC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (3/5) | 5,000 |
| Southern Grampians Shire Council | SGSC-Grampians New Resident and Workforce Attraction Strategy and Action Plan (5/5) | 5,000 |
| West Wimmera Shire Council | West Wimmera Indigenous Trail | 5,000 |
| SRCP – Regional Community Leadership Program 2015–19 |  |  |
| Alpine Valleys Community Leadership Inc | Alpine Valleys Community Leadership Program | 18,141 |
| Lead Loddon Murray | Strengthening Community Leadership in Central Goldfields | 10,000 |
| Victorian Regional Community Leadership Programs Secretariat Inc | Victorian Regional Community Leadership Program Secretariat (VRCLPS) 2019–2021 | 160,000 |
| SRCP – Supporting Regional Strategic Planning |  |  |
| Community Southwest Inc | Regional disability sector workforce needs analysis and action plan | 15,000 |
| Mitchell Shire Council | Connecting Seymour to the Great Victorian Rail Trail Feasibility Study | 5,000 |
| Swan Hill Rural City Council | Swan Hill Regional Arts, Indigenous and Cultural Precinct | 100,000 |
| Stronger Regional Communities Program 2019/20 |  |  |
| Alpine Shire Council | Myrtleford Memorial Hall Revival | 40,000 |
| Ararat Rural City Council | SRCP 2019/2020 – ARCC – Grampians Online Cellar Door | 50,000 |
| Astronomical Society of Victoria Inc | Leon Mow Dark Sky Site – All-abilities Astronomy ASV Centenary Project | 40,000 |
| Ballarat and District Aboriginal Co-Operative | SRCP 2019/20 – Koorie Heritage Trail Upgrade | 30,000 |
| Ballarat African Association Inc | Re-branding African Identity | 45,000 |
| Ballarat City Council | SRCP 2019/20 – Heritage Toolkit – WHL Bid | 20,000 |
| Ballarat Regional Multicultural Council | Women's Business Incubator | 30,000 |
| Castlemaine State Festival Ltd | Digital Goods – Goods Shed Arts Digital Media Program | 50,000 |
| Central Goldfields Shire Council | Maryborough Railway Station Activation | 50,000 |
| Cobram Community Cinema | Cobram Community Cinema – Stage 2 | 50,000 |
| Crashendo | Crashendo! Bairnsdale – Everyday Music Changes Lives | 40,000 |
| East Gippsland Marketing Inc | Boosting the Local Economy of East Gippsland | 30,000 |
| Geelong Chamber of Commerce | Business Capacity Building and Resilience | 40,000 |
| Girgarre Development Group Inc | Gargarro Green Thumbs Community Nursery | 50,000 |
| Greater Bendigo City Council | Improving Aboriginal Procurement in Local Government | 40,000 |
| Lake Tyers Beach Road Hall Committee | Lake Tyers Beach Road Hall Kitchen Renovation – Stage 2 (Hall Renovation Project) | 50,000 |
| Leadership Great South Coast | Great South Coast Economic Migration Project – Stage 2 | 30,000 |
| Leadership Great South Coast | Gunditjmara War Memorial Mural | 49,500 |
| Mallacoota And District Business And Tourism Association Inc | Visit Mallacoota Campaign | 45,000 |
| Mildura Regional Development | My River Community Television Series | 50,000 |
| Mount Alexander Shire Council | Castlemaine Library Community Room and Co-working space | 35,000 |
| Mount Alexander Shire Council | Elphinstone Community Hall Kitchen Upgrade | 20,000 |
| Moyne Shire Council | Moyne Shire Business Adaptation Planning Service | 50,000 |
| Plate and Glass | Your Local Box by Eat Drink West | 50,000 |
| Surf Coast Shire Council | Anglesea Hall Upgrade – Stage 1 | 50,000 |
| The Funding Network | Pitch with Purpose Workshops for Loddon Mallee Not for Profit and Community organisations | 11,920 |
| Tourism North East | The High Country Online – Stage 1 (Brand Development) | 50,000 |
| Warrenbayne Recreation Reserve Committee of Management | Warrenbayne Hall Upgrade Project | 39,000 |
| Warrnambool City Council | Leading an Asia Capable Region | 35,000 |
| Support recreational fishing in Victoria – New on-water cafe |  |  |
| Lakes Entrance Fishermen Ltd | Bullock Island Cafe Development | 1,300,000 |
| Swan Hill – Worker Housing |  |  |
| Swan Hill Rural City Council | Swan Hill – Worker Housing | 450,000 |
| Tawonga Caravan Park Upgrade |  |  |
| Alpine Shire Council | Tawonga Caravan Park Upgrade | 1,200,000 |
| The Ned Kelly Glenrowan Project |  |  |
| Rural City of Wangaratta | The Ned Kelly Glenrowan Project | 800,000 |
| Tourism Infrastructure Program-Flagship- MaxSiloArt-RDV |  |  |
| Buloke Shire Council | Buloke Silo Art Trail Activation | 553,000 |
| Tourism Infrastructure Program-Flagship- RDV |  |  |
| Ballarat International Foto Biennale | RTIP 2021 – BIFB – National Centre for Photography | 1,000,000 |
| Barengi Gadjin Land Council Aboriginal Corporation | RTIF 2021 – BGLC – Mallee Silo Art Trail Program – Barengi Gadjin Land Council | 200,000 |
| Grampians Tourism | RTIP 2021 – GT – Grampians Peaks Trail Investment Prospectus | 150,000 |
| Great Ocean Road Coast and Parks Authority | Camping Uplift for the Great Ocean Road Region – Apollo Bay | 1,600,000 |
| Hindmarsh Shire Council | RTIF 2021 – HSC – Mallee Silo Art Trail Program – Hindmarsh | 1,400,000 |
| Rural City of Wangaratta | King Valley Prosecco Road Revitalisation | 1,000,000 |
| Trustee for the Metung Hot Springs | TIPF – Metung Hot Springs | 750,000 |
| West Wimmera Shire Council | RTIF 2021 – WWSC – Mallee Silo Art Trail Program – West Wimmera | 100,000 |
| Yarriambiack Shire Council | RTIF 2021 – YSC – Mallee Silo Art Trail Program – Yarriambiack | 900,000 |
| Tower Hill Infrastructure Upgrade |  |  |
| Parks Victoria | Tower Hill Infrastructure Upgrade – Nature Reserve | 415,000 |
| Twelve Apostles Trail Timboon – Port Campbell |  |  |
| Corangamite Shire Council | Twelve Apostles Trail – Timboon to Port Campbell | 4,100,000 |
| VBRRA Projects |  |  |
| Marysville Triangle Business and Tourism Inc | Marysville Tourism and Arts Centre | 68,347 |
| Murrindindi Shire Council | Doing Business Better – Stage 2 | 17,500 |
| Victoria Mobile Project – Round 2 |  |  |
| Optus Mobile Pty Ltd | VMP2 – Optus | 148,687 |
| Optus Mobile Pty Ltd | VMP2.1 – Optus | 292,615 |
| Telstra Corporation Ltd | VMP2 – Telstra | 415,050 |
| Victorian Mobile Project |  |  |
| NBN Co Ltd | DCSRV – NBN | 4,000,000 |
| Telstra Corporation Ltd | Victorian Mobile Project | 1,687,273 |
| Wine Growth Fund – Round 3 |  |  |
| All Saints Estate Pty Ltd | Systems Optimisation Project | 10,000 |
| Arlo Vintners | Cellar Door and Storage Development | 12,500 |
| Austins Wines Pty Ltd | Austin's Wine Bar – Cellar Door Expansion | 25,000 |
| Baie Wines | Collaborative undervine straw spreading initiative | 15,000 |
| Bass River Winery | International Sales Platforms for Gippsland Wines | 10,000 |
| Beechworth Vignerons Association | E-commerce Platform and Marketing | 5,000 |
| Best's Wines Pty Ltd | Best's Wines Winery Redevelopment | 55,000 |
| Captains Creek Organic Wines | Enhancing the Cellar Door Food and Wine Experience | 6,000 |
| Fallen Giants | Cellar Door Expansion | 10,000 |
| Garden Gully Grampians Wine | Grampians Estate Cellar Door Redevelopment Project | 10,000 |
| Grampians Tourism | Destination Marketing | 15,000 |
| Optus Mobile Pty Ltd | Extension of Project Manager Role for the Grampians and Pyrenees Wine and Culinary Master Plan Implementation Project | 7,500 |
| James and Co Wines | Cellar Door Redevelopment | 30,000 |
| Mountainside Wines | Cellar door kitchen creation | 3,023 |
| Mount Duneed Estate | Cellar Door Relocation and Expansion and Commercial Kitchen Upgrade | 20,000 |
| Oakdene Wines Pty Ltd | Oakdene eCommerce project – WGF3 | 7,500 |
| Willem Kurt Wines and DB Winemaking | Production Facilities and Cellar Door Construction | 10,000 |
| Wine Geelong | Support Local, Buy Local Digital Campaign | 10,000 |
| Wine Growth Fund – Round 3 (Metro) |  |  |
| Port Phillip and Western Port Catchment Management Authority | Composting to improve wine outcomes | 5,000 |
| Ronald B and Sheila W Phelan | Establishment of a Wine Production Facility | 20,000 |
| The Trustee for Atkins and Davis Trust | Winery and Cellar Door Expansion | 30,000 |
| Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation |  |  |
| Advanced Trees Direct | Agriculture Workforce Plan – Business Adaptation – Advanced Trees Direct | 24,808 |
| Alloa Pastoral Co | Agriculture Workforce Plan – Business Adaptation – Alloa Pastoral Co Pty Ltd | 41,521 |
| Ararat Abattoir Group | Agriculture Workforce Plan – Business Adaptation – Ararat Abattoir | 40,816 |
| Australian Lamb (Colac) Pty Ltd | Agriculture Workforce Plan – Business Adaptation Application #2 – Australian Lamb (Colac) Pty Ltd | 60,000 |
| Australian Lamb (Colac) Pty Ltd | Agriculture Workforce Plan – Business Adaptation Application #4 – Australian Lamb (Colac) Pty Ltd | 150,000 |
| Australian Plant Proteins Pty Ltd | Agriculture Workforce Plan – Worker Induction and Re-Training – Australian Plant Proteins | 33,450 |
| Australian Strawberry Distributors | Agriculture Workforce Plan – Business Adaptation – Australian Strawberry Distributors Pty Ltd | 11,554 |
| Australian Wildflowers Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Australian Wildflowers Pty Ltd | 37,500 |
| BP Barry and DM Barry | Agriculture Workforce Plan – Business Adaptation – Brain Patrick Barry and Donna Michelle Barry | 72,654 |
| Bellarine TechBio Pty Ltd | Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation 1 – Bellarine TechBio | 14,790 |
| Bhatti Fruit Orchards Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Bhatti Fruit Orchards Pty Ltd ATF JHP Income Trust | 48,200 |
| Blackman's Brewing | Agriculture Workforce Plan – Business Adaptation – Blackman's Brewing Pty Ltd | 167,500 |
| Blue Hills Berries and Cherries | Agriculture Workforce Plan – Business Adaptation – KM – TL Chapman Pty Ltd | 27,101 |
| Boosey Fruit Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Boosey Fruit Pty Ltd | 47,017 |
| Bowden's Agricultural Contracting Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Bowden's Agricultural Contracting | 42,000 |
| Brown Farms | Agriculture Workforce Plan – Business Adaptation – The Trustee for Brown Farms Trust | 33,750 |
| Bruce A and Debra A McCormack | Agriculture Workforce Plan – Business Adaptation – Bruce and Debra McCormack | 14,850 |
| Buerckner and Co Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Buerckner and Co Pty Ltd | 75,000 |
| Bulmer Farms Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Bulmer Farms | 21,285 |
| Caruso Farms Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Caruso Farms Pty Ltd | 70,000 |
| Cherryhill Marketing | Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation | 117,199 |
| Chocolate Destinations Australia Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Chocolate Destinations Australia | 28,740 |
| Coolwyn Nurseries Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Coolwyn Nurseries | 21,948 |
| Cutri Fruit Pty Ltd | Agriculture Workforce Plan – Worker Induction and Re- Training and Business Adaptation – Cutri Fruit Pty Ltd | 21,493 |
| DG Rathjen and EJ Rathjen | Agriculture Workforce Plan – Business Adaptation – DG and EJ Rathjen | 11,023 |
| Dowling Brothers Yarrawonga Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Dowling Brothers Yarrawonga Trust | 110,000 |
| Emily Hill Farm Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Emily Hill Farm | 10,683 |
| Fitzpatrick Farms Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Pike Pike Family Trust | 34,000 |
| Frank and Carmel Trimboli | Agriculture Workforce Plan – Business Adaptation – Frank and Carmel Trimboli | 21,500 |
| Fred's Interstate Transport | Agriculture Workforce Plan – Business Adaptation – Interstate Transport Pty Ltd | 48,400 |
| Fresh Leaf Farms Ltd | Agriculture Workforce Plan – Business Adaptation – Fresh Leaf Farms Ltd | 93,155 |
| G and P Holmes Family Trust | Agriculture Workforce Plan – Business Adaptation – G and P Holmes Family Trust | 205,500 |
| G and R Singh Family Trust | Agriculture Workforce Plan – Business Adaptation – Business Legal Name – G and R Singh Family Trust | 45,992 |
| Geelong Citrus Packers Land and Buildings Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Geelong Citrus Packers | 43,900 |
| Geoffrey Thompson Orchards Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Geoffrey Thompson | 37,160 |
| Grant's Seedgrading Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Grants Seedgrading Pty Ltd | 45,810 |
| H Grant and LM Grant | Agriculture Workforce Plan – Business Adaptation – H and LM Grant | 41,500 |
| Hastings Ostrich Services Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Hastings Ostrich Services | 15,000 |
| Heathcote Hill Vineyard | Agriculture Workforce Plan – Business Adaptation – Heathcote Hill Vineyard | 12,500 |
| Hickinbotham Winemakers | Agriculture Workforce Plan – Business Adaptation – Hickinbotham | 25,445 |
| Humphris Nursery Pty Ltd | Agriculture Workforce Plan – Business Adaptation and Induction Training – Humphris Nursery | 79,160 |
| HV Ag Pty Ltd | Agriculture Workforce Plan – Business Adaptation – HV Ag Pty Ltd | 177,780 |
| IM Sweet Australia Pty Ltd | Agriculture Workforce Plan – Business Adaptation – IM Sweet Australia Pty Ltd | 44,956 |
| Ian Gallagher and Karen Collins-Gallagher | Agriculture Workforce Plan – Business Adaptation – Ian Gallagher and Karen Collins-Gallagher | 22,500 |
| J and D Conti Pty Ltd | Agriculture Workforce Plan – Business Adaptation#1 – J and D Conti Pty Ltd | 24,070 |
| JM and VJ Stone | Agriculture Workforce Plan – Business Adaptation – JM and VJ Stone | 41,845 |
| JW and RH Irvine | Agriculture Workforce Plan – Business Adaptation – JW and RH Irvine | 97,500 |
| Kagome Foods Australia Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Kagome Foods Australia Pty Ltd | 163,085 |
| Kealy Pastoral | Agriculture Workforce Plan – Business Adaptation – Kealy Pastoral | 10,000 |
| Ky D-Pak Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Ky D-Pak Pty Ltd | 239,495 |
| Lineham Agricol Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Lineham Agricol | 78,000 |
| MC Herd Pty Ltd | Agriculture Workforce Plan – Business Adaptation – MC Herd | 99,076 |
| MR and JP Hann | Agriculture Workforce Plan – Business Adaption 2 – Hann Family Trust – Modification to Application 1 Requiring Re-assessment | 30,000 |
| Madigan Fresh Produce Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Madigan Fresh Produce Pty Ltd | 45,000 |
| Martin Ag Farming Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Martin Ag Farming Pty Ltd | 231,400 |
| Minhas Operations Trust | Agriculture Workforce Plan – Business Adaptation – Minhas Operations Trust | 41,800 |
| Mirt Investments Pty Ltd T/A Alpine Blueberries | Agriculture Workforce Plan – Business Adaptation – Mirt Investments Pty Ltd | 17,500 |
| Moorabool Trading | Agriculture Workforce Plan – Business Adaptation – Moorabool Trading Pty Ltd T/A Devon Tubestock Nursery | 36,383 |
| Moorabool Valley Eggs | Agriculture Workforce Plan – Business Adaptation – Moorabool Valley Eggs | 24,450 |
| MTW Services Pty Ltd and the Trustee for D and L Choate Family Trust | Agriculture Workforce Plan – Business Adaptation –  MTW Services Pty Ltd and the Trustee for D and L Choate Family Trust | 32,777 |
| Nature's Dairy Australia | Agriculture Workforce Plan – Worker Induction and Re-Training and Business Adaptation – Natures Dairy Australia | 56,571 |
| Omar Cheese Pty Ltd – Traralgon | Agriculture Workforce Plan – Business Adaptation – Omar Cheese | 76,590 |
| Oss Eels Pty Ltd | Agriculture Workforce Plan – Worker Induction and  Re-Training and Business Adaptation – Oss Eels Pty Ltd | 32,020 |
| Pactum Dairy Group Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Freedom Foods Group Dandenong Pty Ltd | 26,500 |
| Pentown Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Pentown | 30,000 |
| Prescott Business Trust | Agriculture Workforce Plan – Business Adaptation – Prescott Business Trust | 78,375 |
| R and N Plant Family Trust | Agriculture Workforce Plan – Business Adaption 2 – R and N Plant Family Trust | 23,000 |
| Reeve Bulk Food Transport Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Reeve Bulk Food Transport Pty Ltd | 177,509 |
| Resiak Pty Ltd ATF Resiak Unit Trust | Agriculture Workforce Plan – Business Adaptation – Resiak Pty Ltd ATF Resiak Unit Trust | 180,000 |
| Routleys (Vic) Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Routleys (No2) | 180,000 |
| Rutherford Orchards Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Rutherford Orchards Pty Ltd | 48,625 |
| Ryan Meat Company Pty Ltd | Agriculture Workforce Plan – Business Adaptation 1 – Ryan Meat Company (No 2) Pty Ltd A/T/F Ryan Meat Trust | 47,500 |
| S and GA Sorrenti | Agriculture Workforce Plan – Business Adaptation – S and GA Sorrenti | 28,239 |
| Shaylor Pty Ltd and Janine Jones | Agriculture Workforce Plan – Business Adaptation – Janine Jones – Shaylor Pty Ltd | 25,886 |
| Springvale Pastoral Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Springvale Pastoral Pty Ltd | 24,750 |
| StrathAyr Pty Ltd | Agriculture Workforce Plan – Business Adaptation – StrathAyr Pty Ltd | 125,000 |
| Stump Hill Pastoral | Agriculture Workforce Plan – Business Adaptation – The Trustee for the Stump Hill Pastoral Trust | 24,750 |
| SweetBerries Pty Ltd | Agriculture Workforce Plan – Business Adaptation – The Molluso Family Trust | 35,000 |
| Tesselaar Direct Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Tesselaar | 115,162 |
| The Farmgate Shop Pty Ltd | Agriculture Workforce Plan – Business Adaptation – The Farmgate Shop | 14,750 |
| The Trustee for Albyfarms Produce Unit Trust | Agriculture Workforce Plan – Business Adaptation – Albyfarms Produce Pty Ltd as Trustee for the Albyfarms Produce Unit | 23,626 |
| The Trustee for Binnie Bros Income Trust | Agriculture Workforce Plan – Business Adaptation – Binnie Bros Nominees Pty Ltd ATF Binnie Bros Income Trust | 152,000 |
| The Trustee for Cedar Lodge Park Property Trust | Agriculture Workforce Plan – Business Adaptation – Cedar Lodge Park Pty Ltd | 24,545 |
| The Trustee for Conti Family Trust | Agriculture Workforce Plan – Business Adaptation – The Trustee for Conti Family Trust | 48,276 |
| The Trustee for Kash Family Trust | Agriculture Workforce Plan – Business Adaptation – The Trustee for Kash Family Trust | 14,350 |
| The Trustee for Rich Glen Family Trust | Agriculture Workforce Plan – Business Adaptation – The Trustee for Rich Glen Family Trust | 31,010 |
| The Trustee for The KB and J Trust | Agriculture Workforce Plan – Business Adaptation – The KB and J Trust | 41,460 |
| The Trustee for the KJ Clarke Family Trust | Agriculture Workforce Plan – Business Adaptation – Clarke Bros Ouyen Pty Ltd as KJ Clarke Family Trust | 25,000 |
| The Trustee for the PCR Trading Trust | Agriculture Workforce Plan – Business Adaptation – PCR Trading Trust | 137,500 |
| Torello Farm Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Torello Farm Pty Ltd | 49,665 |

# 2020–21 output targets and performance against Budget Paper 3 measures

| Organisation | Project | Payment $ |
| --- | --- | --- |
| Tribune Industries Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Merrywood Plants | 17,500 |
| TW and JR Ryan Family Trust | Agriculture Workforce Plan – Business Adaptation – The Trustee for TW and JR Ryan Family Trust | 15,495 |
| Van Berkel Farm | Agriculture Workforce Plan – Business Adaptation – Van Berkel Farm | 19,300 |
| VJS Orchards | Agriculture Workforce Plan – Business Adaptation – VJS Investments | 57,002 |
| WF Montague Pty Ltd | Agriculture Workforce Plan – Business Adaptation – WF Montague Pty Ltd | 151,836 |
| Wagstaff Cranbourne Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Wagstaff Cranbourne Pty Ltd | 40,834 |
| Wandin Valley Farms | Agriculture Workforce Plan – Business Adaptation – Wandin Valley Farms | 64,500 |
| Western Plains Pork | Agriculture Workforce Plan – Business Adaptation – Western Plains Pork | 63,749 |
| Whinag Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Whinag Pty Ltd | 237,997 |
| Wrights Farming Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Wrights Farms Family Trust | 26,814 |
| Yarra Valley Cherries for The Trustee for Boroko Trust | Agriculture Workforce Plan – Business Adaptation – Yarra Valley Cherries for The Trustee for Boroko Trust | 14,000 |
| Youanmite Farms PTY LTD ATF  The CL and JG Thomas Family Trust | Agriculture Workforce Plan – Business Adaptation – The Trustee for CL And JG Thomas Family Trust | 17,500 |
| Yumbah Narrawong Pty Ltd | Agriculture Workforce Plan – Business Adaptation – Yumbah Narrawong | 34,535 |
| Agriculture Workforce Plan – Worker Relocation and Transport |  |  |
| Boundary Bend Ltd | Agriculture Workforce Plan – Worker Relocation and Transport and Business Adaptation – Boundary Bend | 690,000 |
| Cutri Fruit Pty Ltd | Agriculture Workforce Plan – Worker Relocation and Transport – Cutri Fruit | 150,249 |
| DA Lees and L Fox | Agriculture Workforce Plan – Worker Relocation and Transport – DA Lees and L Fox | 3,811 |
| Koala Cherries Pty Ltd | Agriculture Workforce Plan – Worker Relocation and Transport – Koala Cherries Pty Ltd | 137,947 |
| Monk and Son AG Services Pty Ltd | Agriculture Workforce Plan – Worker Relocation and Transport – Monk and Son | 238,360 |
| Regional Jobs Fund |  |  |
| Carbon Revolution Ltd | Carbon Revolution – Establishment and Operation of a Commercial Scale Carbon Fibre Wheel Manufacturing Facility | Commercial In Confidence |
| Grand Total |  | 284,337,369 |

# 2020–21 output targets and performance against Budget Paper 3 measures

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Performance measures | Unit of measure | 2020–21actual | 2020–21 target | Performance variation (%) |
| Quantity |  |  |  |  |
| Actual export sales generated for regional businesses as a result of participation in government programs. | $ million | 97 | 110 | -11.8 |
| Economic development and service delivery projects supported. | number | 677 | 150 | 351.3 |
| Jobs in regional Victoria resulting from government investment facilitation services and assistance. | number | 1,468 | 1,770 | -17.1 |
| New investment in regional Victoria resulting from government facilitation services and assistance. | $ million | 906.7 | 1,400 | -35.2 |
| Quality |  |  |  |  |
| Participant satisfaction with implementation of RDV programs. | per cent | 98 | 90 | 8.9 |

# Revenue and expenses

|  |  |  |
| --- | --- | --- |
|  | 2021 (FY) ($000’s) | 2021 (FY) ($000’s) |
| Income from transactions |  |  |
| Output appropriations | 373,205 | 112,212 |
| Special appropriations | - | - |
| Regional Growth Fund appropriations | 44,300 | 24,579 |
| Grants | 8,929 | 32,269 |
| Sale of services | - | - |
| Interest income | 742 | 2,395 |
| Fair value of assets & services received free of charge | - | - |
| Other income | 944 | - |
| Total income from transactions | 428,120 | 171,455 |
|  |  |  |
| Expenses from transactions |  |  |
| Grants and other transfers | (369,849) | (166,916) |
| Employee expenses | (30,043) | (24,383) |
| Capital asset charge | (3,215) | (1,889) |
| Depreciation and amortisation | (451) | - |
| Interest expense | (23) | (15) |
| Other operating expenses | (68,552) | (10,809) |
| Total expenses from transactions | (472,133) | (204,012) |
|  |  |  |
| Net result from transactions (net operating balance) | (44,013) | (32,557) |

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